

BOARD PACKAGE

September 27, 2023

Regular Board Meeting – 5:00 p.m.



A. 4176 Warbler Road P.O. Box 294049 Phelan, CA 92329
P. (760) 868-1212
F. (760) 868-2323
W. www.pphcsd.org

REGULAR BOARD MEETING AGENDA

September 27, 2023 – 5:00 p.m. Phelan Community Center 4128 Warbler Road, Phelan, CA 92371 & Via Conference Call (see below)

REGULAR BOARD MEETING - 5:00 P.M.

Call to Order – Pledge of Allegiance

Roll Call

- 1) Approval of Agenda
- 2) **Public Comment** Under this item, any member of the public wishing to directly address the Board on any item of interest that may or may not be within the subject matter jurisdiction of the Board, but not listed on the agenda, may do so at this time. However, the Board is prohibited by law from taking any action on any item not appearing on the agenda unless the action is otherwise authorized by the Brown Act. Any member of the public wishing to directly address the Board on any item listed on the agenda may do so when the item is being considered by the Board. Speakers are requested to be brief in their remarks. The Chair may limit each speaker to a comment period of five (5) minutes.
 - a) General Public
 - b) Community Reports
 - C.E.R.T.
 - County Supervisor
 - Federal Representatives
 - Fire
 - Mojave Water Agency
 - School District
 - Sheriff
 - State Representatives

3) Consent Items

- a) Approval of Minutes
- b) Approval of Contractor Payments

4) Matters Removed from Consent Items

5) Presentations/Appointments - None

6) Continued/New Agenda Items

- a) Presentation, Discussion, & Possible Action Regarding Draft Water Rate Study Report
- b) Update on Solid Waste Program Implementation
- c) Update on the Proposed Civic Center & Phelan Park Expansion Projects



Mission Statement:

The Mission of the Phelan Piñon Hills Community Services District is to efficiently provide authorized services and maximize resources for the benefit of the community.

Authorized Services:

- Water
- Parks & Recreation
- Street Lighting
- Solid Waste
 & Recycling

7) Committee Reports/Comments

- a) Engineering Committee (Standing)
- b) Finance Committee (Standing)
- c) Legislative Committee (Standing)
- d) Parks, Recreation & Street Lighting Committee (Standing)
- e) Waste & Recycling Committee (Standing)

8) Staff and General Manager's Report

9) Reports

- a) Director's Report
- b) President's Report

10) Correspondence/Information

11) Review of Action Items

- a) Prior Meeting Action Items
- b) Current Meeting Action Items

12) Set Agenda for Next Meeting

• Regular Board Meeting – October 11, 2023

13) Recess to Closed Session

CONFERENCE WITH REAL PROPERTY NEGOTIATORS Pursuant to Government Code Section 54956.8 Property: 17900 Sheep Creek Road, El Mirage, California (APN 0457-161-83 & 0457-161-83) District Negotiator: Donald J. Bartz, General Manager; Steven M. Kennedy, General Counsel Negotiating Party: Circle Green, Inc. Under Negotiation: Price & Terms of Purchase

14) Return to Open Session – Announcement of Reportable Action

15) Adjournment

Pursuant to Government Code Section 54954.2(a), any request for a disability-related modification or accommodation, including auxiliary aids or services, that is sought in order to participate in the above-agendized public meeting should be directed to the District's General Manager at (760) 868-1212 at least 24 hours prior to said meeting.

Agenda materials can be viewed online at www.pphcsd.org

Remote Viewing:

To watch the livestream (view only - nonparticipating), visit our YouTube channel:

PPHCSD YouTube Channel Link

Remote Participation:

To provide public comment, or otherwise participate remotely, select the meeting you wish to attend on the District's website and then click the "Join Remote Meeting" option.

https://www.pphcsd.org/meetings

Please be advised that remote participation and livestreaming options are provided as a courtesy to the public and technical issues could occur, resulting in delays or the inability to participate remotely or livestream. It is recommended that you attend in person to ensure you are able to participate.

Written Comments:

You may also email your public comment to the Board Secretary at <u>ksevy@pphcsd.org</u> by the meeting start time listed on this agenda. Your comment will be added to the record by the Board Secretary.

Please check the District website for updates on this meeting. We encourage you to sign up for our email notifications by emailing <u>ksevy@pphcsd.org</u> or by visiting our website and completing the signup form at <u>www.pphcsd.org</u> under the "Agendas and Minutes" tab.

Approval of Board Minutes



REGULAR BOARD MEETING MINUTES

September 13, 2023 Phelan Community Center 4128 Warbler Road, Phelan, CA 92371 & Remotely Via Zoom or Conference Call

| Board Members Present: | Rebecca Kujawa, President | | | |
|-------------------------------|------------------------------|--|--|--|
| | Mark Roberts, Vice President | | | |
| | Chuck Hays, Director | | | |
| | Deborah Philips, Director | | | |
| | Greg Snyder, Director | | | |

Board Members Absent: None

Staff Present:Don Bartz, General Manager
George Cardenas, Engineering Manager
Sean Wright, Water Operations Manager
Chris Cummings, Assistant Water Operations Manager
David Noland, Finance Supervisor
Aimee Williams, Assistant Board Clerk

District Counsel: Steve Kennedy, General Counsel

REGULAR BOARD MEETING - 5:00 P.M.

Call to Order

President Kujawa called the meeting to order at 5:00 p.m. and the Pledge of Allegiance was conducted.

Roll Call

All Directors were present at roll call.

1) Approval of Agenda

Director Philips moved to approve the Agenda. Director Hays seconded the motion. Motion carried 5-0.

2) Public Comment

- a) General Public None
- b) Community Reports
 - School District Superintendent Ryan Holman commented on the start of the 2024 school year and discussed that the school district has increased safety measures across the district. The school district is a sponsor for Phelan Phun Days and will have a float in the parade.

- **County Supervisor** Sam Shoup, Field Representative for Supervisor Cook, noted that the county unanimously approved the contract for Luther Snow to take over as CEO. Will check on an update on the installation of a stop light at Phelan Rd. and Clovis St.
- **State Senate** Victor Hernandez, Field Representative for Senator Rosilicie Ochoa-Bogh, provided a legislative update.

3) Consent Items

Director Snyder moved to approve the consent items. Vice President Roberts seconded the motion. Motion carried 5-0.

- 4) Matters Removed from Consent Items None
- 5) Presentations/Appointments None
- 6) Continued/New Agenda Items
 - a) Discussion & Possible Adoption of Resolutions Nos. 2023-20, 2023-21, 2023-22, 2023-23, & 2023-24; Electing to Cease to be Subject to the Public Employees' Medical & Hospital Care Act with Respect to a Recognized Employee Organization
 Staff Recommendation: For the Board to adopt Resolution Nos. 2023-20, 2023-21, 2023-22, 2023-23, & 2023-24; Electing to Cease to be Subject to the Public Employees' Medical & Hospital Care Act with Respect to a Recognized Employee Organization.

Mr. Noland introduced this item.

Director Philips moved to adopt Resolution Nos. 2023-20, 2023-21, 2023-22, 2023-23, & 2023-24. Vice President Roberts seconded the motion. Motion carried 5-0.

b) Discussion & Possible Adoption of Resolution No. 2023-25; Election for Employer Paid Member Contributions for Classic Tier I Employees

Staff Recommendation: For the Board to adopt resolution No. 2023-25; Election for Employer Paid Member Contribution for Classic Tier I Employees.

Mr. Noland introduced this item.

Director Snyder moved to adopt Resolution No. 2023-25. Director Hays seconded the motion. Motion carried 5-0.

c) Discussion & Possible Adoption of Resolution No. 2023-26; Election for Employer Paid Member Contributions for Classic Tier II Employees

Staff Recommendation: For the Board to adopt resolution No. 2023-26; Election for Employer Paid Member Contribution for Classic Tier II Employees.

Mr. Noland introduced this item.

Director Hays moved to adopt Resolution No. 2023-26. Director Philips seconded the motion. Motion carried 5-0.

d) Discussion & Possible Action Regarding Addition of Translation Stipend Policy to Personnel Manual

Staff Recommendation: For the Board to approve the addition of Section 6.5 "Translator Stipend Policy" to the District's Personnel Manual.

Mr. Bartz introduced this item.

Consensus of the Board was to approve the addition of Section 6.5 "Translator Stipend Policy" to the District's Personnel Manual.

e) Update on Proposed Civic Center & Phelan Park Expansion Projects

Staff Recommendation: None

Mr. Cardenas provided an update on the status of the RFP and procurement of grant funds.

No action taken.

7) Committee Reports/Comments

- a) Engineering Committee (Standing) Meets next Wednesday.
- b) Finance Committee (Standing) Meets next month.
- c) Legislative Committee (Standing) Met yesterday.
- d) Parks, Recreation & Street Lighting Committee (Standing) Meets in November.
- e) Waste & Recycling Committee (Standing) Meets next week.

8) Staff and General Manager's Report

Reviewed pictures of storm damage that were provided in the Water Operation Manager's report.

9) Reports

a) Director's Report

Roberts – Thanked everyone for their support over the last month. **Philips** – Noted her attendance at the CSDA annual conference. A report was provided in the packet.

Hays – Noted his attendance at the CSDA annual conference. A report was provided in the packet.

Snyder – Noted his attendance at the CSDA annual conference.

- b) **President's Report** Nothing to report.
- 10) Correspondence/Information The items in the packet were noted.

11) Review of Action Items

- a) **Prior Meeting Action Items** Fuel Storage options will be brought to a future Board meeting after proposals are finalized.
- b) Current Meeting Action Items None

12) Set Agenda for Next Meeting

• Regular Board Meeting – September 27, 2023, 5:00 p.m.

13) Recess to Closed Session

The Board recessed to Closed Session at 5:48 p.m.

CONFERENCE WITH REAL PROPERTY NEGOTIATORS Pursuant to Government Code Section 54956.8 Property: 17900 Sheep Creek Road, El Mirage, California (APN 0457-161-83 & 0457-161-83) District Negotiator: Donald J. Bartz, General Manager; Steven M. Kennedy, General Counsel Negotiating Party: Circle Green, Inc. Under Negotiation: Price & Terms of Purchase

CONFERENCE WITH LEGAL COUNSEL – ANTICIPATED LITIGATION Significant exposure to litigation pursuant to Government Code Section 54956.9(d)(2) One potential case

14) **Return to Open Session – Announcement of Reportable Action** The Board returned to Open Session at 6:49 p.m.; there was no reportable action.

15) Adjournment

With no further business before the Board, the meeting was adjourned at 6:49 p.m.

Agenda materials can be viewed online at <u>www.pphcsd.org</u>

Rebecca Kujawa, President of the Board

Kim Sevy, HR & Solid Waste Manager/District Clerk

Date

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Date

Agenda Item 3b

Approval of Contractor Payments

Payment Approval Form - Contractor/Consultant

| | | | Date | e: | 09/19/2023 |
|---|--|------|--|-----|------------------|
| Name of Vendor: | IB Consulting, LLC | | | | |
| Description of work: | Water Rate Study 2023 | | | | |
| Purchase Order # | PO-05483 | | | | |
| Date of Board Approval | November 2, 2022 | | | | |
| Original Approved Amou PO-05441 PO-05483 C/O 1 | | \$ | 54,640.00 <u>\$6,090.00</u> <u>\$37,550.00</u> | _ | |
| C/O 2 | | \$ | <u>1,000.00</u> 10,000.00 | | |
| Total Contract Amount | | | | ¢ | E4 C40 00 |
| % Completed to Date | | | | _\$ | 54,640.00 |
| | Total Invoiced to Date | | | \$ | 92% 50,159.00 |
| Amount Paid to Date | | | | | \$37,969.00 |
| Ē | otal Due this Invoice | | | | \$12,190.00 |
| Total Contract Amount At | fter Invoice: | \$ | 4,481.00 | | |
| Certification that the abov | e work is completed as reflected on the invoice. | | | | |
| 22 | | 9/19 | 100 | | |
| Assistant General Manag | er / CFO | Date | 123 | | |

SPZ

General Manager

Approved by Board of Directors:

Date

9/ 19/23

11

IB Consulting, LLC

31938 Temecula Parkway, Suite A #350 Temecula, CA 92592 (615) 870-9371 aboehling@ibconsultinginc.com

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|---|---|---|--|---|---|---|---|
| С | Ο | N | | | I | N | G |

INVOICE

| INVOICE | 19506 |
|----------|------------|
| | |
| DATE | 09/12/2023 |
| TERMS | Net 30 |
| DUE DATE | 10/12/2023 |
| | TERMS |

TIME PERIOD August 2023

ACCOUNT SUMMARY

| 08/11/2023 | Balance Forward | | | |
|-----------------|--|---|--------|-------------|
| | Other payments and credits after 08/11/2023 through 09/11/2023 | | | 4,729.0 |
| 09/12/2023 | Other invoices from this date | | | 0.0 |
| | New charges (details below) | | | 0.0 |
| | Total Amount Due | | | 12,190.00 |
| | | | | 16,919.00 |
| ACTIVITY | DESCRIPTION | Constant of the local division of the local | | |
| Consulting | Principale (A. L.) P. | QTY | RATE | AMOUNT |
| Services | Principals: (Andrea) Revised model for full COS for multiple years, model refinements, internal discussions, compiled recent revenue adjustments (other agencies), staff discussions, reviewed notice (Habib) - Finalized presentations and Board Meeting, Draft Workshop Presentation and Staff Meetings, Rate Workshop | 28 | 225.00 | 6,300.00 |
| Sr Consultant | Sr. Consultant: Report outline and table inputs, adjusted customer impact for new structure, reviewed notice customer impacts. | s 31 | 190.00 | 5,890.00 |
| 2023 Rate Study | TOTAL OF NEW CHARGE | S | | 12,190.00 |
| | BALANCE DUE | | | \$16,919.00 |

-

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| Estimate Summary | |
|--------------------|-----------|
| Estimate 1082 | 53,640.00 |
| Invoice 19458 | |
| Invoice 19443 | 18,540.00 |
| | 5,290.00 |
| Invoice 19426 | 6,090.00 |
| Invoice 19492 | 4,729.00 |
| Invoice 19474 | 3,320.00 |
| This invoice 19506 | |
| | 12,190.00 |
| Total invoiced | 50,159.00 |
| | |

PHELAN PIÑON HILLS COMMUNITY SERVICES DISTRICT PURCHASE ORDER



21 Feb 62 to

PO Number: PO-05483

Date: 04/30/2023

Request #: PO-05483

Vendor #: IB CON

ISSUED TO: IB Consulting, LLC 31938 Temecula Parkway, Suite 350 Temecula, CA 92592-

Phelan, CA 92329-4049 (760) 868-1212

> SHIP TO: Service Service Phelan, CA 92371

| ITEM | UNITS DESCRIPTION | PROJECT | PRICE GL ACCOUNT # | GL ACCOUNT NAM | AMOUNT |
|------|-------------------------------|---------|--------------------|-----------------|-----------|
| 1 | Consulting Svcs Budget, Water | | 01-0-1-53150 | Outside Service | 38,550.00 |
| 2 | Consulting Svcs Amend PO | | 01-0-1-53150 | Outside Service | 10,000.00 |

| Requested By: Angelica Romero | Data: 1/20/2022 | SUBTOTAL: | 48,550.00 |
|--|-----------------|------------|-----------|
| | Date: 4/30/2023 | TOTAL TAX: | 0.00 |
| | | SHIPPING: | 14 0.00 |
| PPHCSD (760) 868-1212 Fax (760) 868-2323 | | TOTAL | 48,550.00 |

| Purchase Order Change Register Change Details POPKT02403 - Auto Process - PO Change | Shipping Tax Discount Total Amount 0.00 0.00 0.00 48,550.00 PO Issue Date: 4/30/2023 Void PO: nt Voided: 0.00 | E Tax Discount Total Amount 0 0.00 0.00 10,000.00 | |
|---|---|--|----|
| urchase OI | Amount Shipping 48,550.00 0.00 4/30/2023 PO Issue Date: Amount Voided: 0.00 | Amount Shipping 10,000.00 0.00 Amount 10,000.00 | |
| P | Delivery Date 5/14/2023 Change Date: 4, | d To b0 Percent A 100.00% 10, | |
| | Attention To | Changed T 48,550.00 Needed By Units 0.00 Separate Sales Tax 1 | |
| | Ship To Code Onone -Service Changed By: Angelica Romero | Sales Tax Code Ne Project Account Key | |
| Phelan Pinon Hills Community Services Dis | Vendor ater St. <u>IB CON - IB Consulting. LI</u> d PO - Approved by GM O - Approved by GM | Changed From 38,550.00 Commodity Code Department Amount 0 Distributions Account 01-0-1-53150 | |
| EDT | Purchase Order Description Consulting Svcs Budget, W Change Description: Amen Change Reason: Amend P | Purchase Order Changes What Changed Amount: Added Item Item Consulting Svcs Amend PO | |
| C C D D | Purchase Order PO-05483 | Pu Wi Mu Item Consulting S | 15 |

| | Difference 10,000.00 10,000.00 | | Difference | 10,000.00 |
|-----------------|--|--------------|---------------------------|----------------|
| | Voided 0.00 0.00 | | Voided 0.00 | 0.00 |
| ary | Changed To 48,550.00 48,550.00 | mary | Changed To 48,550.00 | 48,550.00 |
| Account Summary | Changed From 38,550.00 38,550.00 | Fund Summary | Changed From 38,550.00 | 38,550.00 |
| A | Account <u>01-0-1-53150</u> Packet Totals: | | Fund 01 | Packet Totals: |

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31938 Temecula Parkway, Suite A #350, Temecula, CA 92592

Agency: Phelan Pinon Hills Community Services District Date: September 6, 2023 Regarding: Amendment to Utility Rate Study

Water Rate Study

The Phelan Pinon Hills Community Services District engaged IB Consulting, LLC (IB Consulting) to complete a water rate study. As part of this study, the District's water master (Mohave Water Agency) is continuing to ramp down the District's Free Production Allowance (FPA) for its groundwater. The district is part of an adjudicated basin, and its available groundwater is reducing each year from 50% for FY 2024 to 30% for FY 2028. As a result, our analysis included a cost-of-service analysis for each fiscal year (FY 2024 through FY 2028), which wasn't planned or budgeted. Typically, the cost-of-service analysis is conducted using the first year of new proposed rates (FY 2024), and rates for subsequent years are then increased by the revenue adjustment as the cost-of-service remains constant. In this specific case, we had to perform a cost-of-service analysis each year to model the reduction of the District's FPA, which resulted in a reduction of the Tier 1 allotment each year. Without performing this additional analysis, the revenue recovery and rates would not be correct. As part of our final model deliverable, you will notice multiple tabs for each year's cost-of-service and rate design.

We are requesting an amendment for an additional \$10,000 to cover our effort in August, the preparation of the Cost-of-Service Report, and our attendance at the Public Hearing. If you have any questions or would like to discuss this request in more detail, please contact me at (951) 595-9354.

Sincerely,

Habib Isaac

IB Consulting, LLC Principal | Managing Partner Phone: 951-595-9354 | Email: <u>hisaac@IBConsultingInc.com</u>

Angelica Romero

From: Sent: To: Subject:

Don Bartz Thursday, September 14, 2023 9:23 AM Angelica Romero RE: PPHCSD Amendment for Water Rate Study

Yes, I approve. Don

From: Angelica Romero <aromero@pphcsd.org> Sent: Thursday, September 14, 2023 9:12 AM To: Don Bartz <DBartz@pphcsd.org> Subject: FW: PPHCSD Amendment for Water Rate Study

Good morning,

Please review the attached amendment, I can adjust the existing PO.

Thank you, Angelica

From: Lori Lowrance <<u>LLowrance@pphcsd.org</u>> Sent: Thursday, September 07, 2023 1:02 AM To: Angelica Romero <<u>aromero@pphcsd.org</u>> Subject: Fwd: PPHCSD Amendment for Water Rate Study

Hi Angelica

Please have Don approve this and adjust PO accordingly.

Thank you!!

Lori

Sent from my iPhone

Begin forwarded message:

From: Habib Isaac <<u>hisaac@ibconsultinginc.com</u>> Date: September 6, 2023 at 9:38:49 PM GMT+1 To: Lori Lowrance <<u>LLowrance@pphcsd.org</u>>, Don Bartz <<u>DBartz@pphcsd.org</u>> Cc: Andrea Boehling <<u>Aboehling@ibconsultinginc.com</u>> Subject: PPHCSD Amendment for Water Rate Study

Good afternoon Lori,

I've attached our amendment request with details on the additional effort and budget adjustment. This amendment will cover our efforts with the Report and support through the Public Hearing date. If you have any questions or would like to discuss this request in more detail, please don't hesitate to contact me.

Thank you,

Habib Isaac

Principal | Managing Partner Phone: 951-595-9354 | Email: <u>hisaac@IBConsultingInc.com</u>

Agenda Item 4

Matters Removed from Consent Items

Agenda Item 5 Presentations/Appointments

Agenda Item 6a

Presentation, Discussion, & Possible Action Regarding Draft Water Rate Study Report



A. 4176 Warbler Road P.O. Box 294049 Phelan, CA 92329
P. (760) 868-1212
F. (760) 868-2323
W. www.pphcsd.org

MEMORANDUM

- DATE: September 27, 2023
- TO: Board of Directors
- **FROM:** Don Bartz, General Manager By: Kim Sevy, HR & Solid Waste Manager/District Clerk

SUBJECT: Update on the Proposed Civic Center & Phelan Park Expansion Project

STAFF RECOMMENDATION

None

BACKGROUND

Habib Isaac with IB Consulting will present the draft Water Rate Study Report.

FISCAL IMPACT

None

ATTACHMENT(S)

Draft Water Rate Study Report

October 11, 2023

Cost-of-Service Water Rate Study

Phelan Piñon Hills

Community Services District





IB Consulting, LLC 31938 Temecula Parkway, Suite A #350 Temecula, CA 92592

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| | 1 |



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Executive Summary

The Phelan Piñon Hills Community Services District (CSD) periodically reviews its water utility to determine if adjustments are required to continue meeting its operational costs, system improvements, and adequate reserve funding based on the adopted reserve policies. The CSD must collect sufficient revenues from its customers to pay the costs to (1) prudently operate and maintain the water utility; (2) build, renew, replace, and upgrade its infrastructure, which includes pipelines, chromium 6 mitigation, reservoirs, pumps, and administration buildings and related facilities; and (3) ensure a prudent reserve of funds.

The CSD collects revenues primarily through user fees (rates and charges) that are designed to ensure that each customer pays their fair share of their total use of the water system. This Cost-of-Service Study is intended to (1) establish the total projected cost over a five-year period (the financial plan); (2) allocate those costs among customers in a way that ensures that each customer pays its fair share of those costs in compliance with California Constitution Article XIII D, section 6, also known as Proposition 218 (the rate structure).

The CSD's most recent 5-year rate schedule was adopted in December 2021. Due to increases in capital expenses and the recent hyper-inflationary climate, the CSD determined that the financial plan needed to be updated to reflect increased costs, and that rate increases would be needed to replace the current noticed rates for Fiscal Year 2023-24 (FY 2024) through FY 2026. The CSD selected IB Consulting to conduct a comprehensive cost-of-service analysis to establish water rates for the CSD's for the 5-year period from FY 2024 through FY 2028 (Rate Setting Period). That analysis is set forth below.

The CSD's groundwater is within two separate adjudicated areas known as the Mojave Basin Area (MBA) and the Antelope Valley Adjudicated Area (AVAA). The CSD has 17 wells, with one of them located within the AVAA (Well 14). Through the MBA, the CSD has limits on groundwater production, which are set on an annual basis by the Mojave Water Agency (MWA) as Watermaster of the MBA. The amount of groundwater production allowed by the CSD is known as their Free Production Allowance (FPA). The Mojave Water Agency has been ramping down the FPA over the past several years to ensure the sustainability of the MBA. For FY 2024, the CSD's FPA is set to 50% of its base water rights production (FY 2024 FPA = 2,518 AF) and will continue to reduce each year. By FY 2028, the CSD's FPA will decrease to 1,582 AF.

The CSD's current water demand is approximately 2,588 AF, which is greater than the current amount of its FPA. As the FPA continues to ramp down, the CSD will need to lease increasing amounts of replacement water from the MWA, incurring higher purchased water costs each year. The cost-of-service analysis accounts for the FPA reductions and the proposed rates have been restructured to a two-tiered rate structure. The two-tiered rate structure reflects the CSD's FPA reductions each year, with the Tier 1 allotment based on available groundwater and Tier 2 recovering increases in leased water. However, for FY 2024 and FY 2025, the CSD has available carryover groundwater production rights from previous years to cover its customer's total water demand and not incur replacement water. All customers will have a two-tiered variable rate structure. Each customer class will receive a proportionate share of groundwater supply in Tier 1 and Tier 2 will capture any water usage above Tier 1.



The last cost-of-service study was completed in 2021, setting rates for FY 2022 through FY 2026 (2021 Report). The 2021 Report identified a 4% revenue adjustment effective on January 1, 2022, followed by 6% revenue adjustments for FY 2023 through FY 2026, effective each July 1. The new proposed rates require a 16% revenue adjustment for the remainder of FY 2024, commencing on November 1, 2023, followed by 16% revenue adjustments for FY 2025 through FY 2028.

The proposed rates derived within this report include five years of rate adjustments, commencing on November 1, 2023, for FY 2024, followed by rate adjustments each July 1st for FY 2025 through FY 2028. With the proposed rates, the utility will generate adequate funding above operating expenses to fully fund its capital projects while building reserves up to meet the minimum reserve targets¹. The Chromium 6 surcharge will remain at \$9.71 per account, is in addition to the Monthly Fixed charges shown below and is forecasted to remain constant over the next five years. The recommended rates were incorporated into a Proposition 218 Notice and mailed to each customer. A Public Hearing is scheduled for October 11, 2023, on the proposed rates identified in Table 1 and Table 2.

| Fixed Cha | rges (\$/Mc | onth) | · | | |
|------------------|-------------|------------|------------|------------|------------|
| Meter Size | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 |
| ≤3/4" | \$31.02 | \$35.76 | \$39.75 | \$45.88 | \$53.13 |
| 1" | \$46.70 | \$53.61 | \$59.41 | \$68.36 | \$78.95 |
| 1 1/2" | \$85.90 | \$98.22 | \$108.56 | \$124.56 | \$143.50 |
| 2" | \$132.94 | \$151.76 | \$167.54 | \$192.00 | \$220.96 |
| 3" | \$281.90 | \$321.31 | \$354.31 | \$405.56 | \$466.25 |
| 4" | \$501.42 | \$571.16 | \$629.55 | \$720.28 | \$827.73 |
| 6" | \$1,026.70 | \$1,169.02 | \$1,288.16 | \$1,473.36 | \$1,692.70 |
| 8" | \$2,202.70 | \$2,507.52 | \$2,762.66 | \$3,159.36 | \$3,629.20 |

Table 1: Proposed FY 2024 – FY 2028 Monthly Fixed Charges

Table 2: Proposed FY 2024 – FY 2028 Variable Charges

| Variable Rates | (\$/HCF) | | | | |
|----------------|----------|---------|---------|---------|---------|
| Customer Class | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 |
| All Customers | | | | | |
| Tier 1 | \$3.46 | \$4.04 | \$4.55 | \$5.20 | \$5.96 |
| Tier 2 | \$4.25 | \$4.97 | \$6.27 | \$7.28 | \$8.36 |

¹ The Proposed financial plan assumes water usage does not fall below 2,200 Acre Feet of demand and future expenses do not exceed the projected costs identified herein.



Overview

CSD Background

The CSD was formed in 2008 and the service area spans approximately 128 square miles in San Bernardino County. Since its inception, the CSD has made significant improvements to the water system, including:

- > Addressing necessary repair and replacements
- Acquiring additional water rights
- Implementing a meter replacement program
- Addressing new regulations by the State for Chromium 6 detection to ensure safe, high-quality water is delivered now and in the future.



Water System

The water system includes 353 miles of pipeline that ranges in diameter from 4 inches to 16 inches. Customers are primarily served with groundwater from the local aquifer through wells within the MBA and AVAA. Groundwater is treated locally with chlorine before being discharged into the distribution system. In 2008, additional water rights were acquired through the purchase of Meadowbrook Dairy. The acquisition increased the annual rights within the MBA to approximately 5,000 Acre Feet (AF), but with production ramp downs by MWA, the CSD's FPA for FY 2024 is 2,518 AF and will reduce to 1,582 AF by FY 2028.

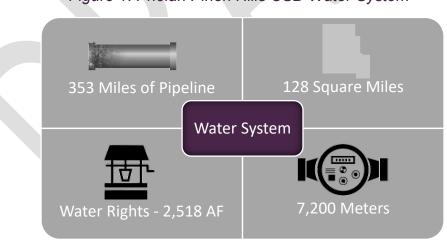


Figure 1: Phelan Pinon Hills CSD Water System

The CSD's water system net capital assets, based on its audited 2022 Audited Financial Statement, is approximately \$38.1M with an annual depreciation of \$1.8M. The CSD developed a detailed Capital Improvement Plan (CIP) through FY 2028 that continues a contribution to system reinvestment that outpaces the annual deprecation of capital assets and totals approximately \$18.6M over the Rate Setting Period. The CIP major improvements include Chromium 6 mitigation (\$3.4M), reservoirs (\$2.8M), and the water utility's share of the administrative building (\$6.5M), which has been debt financed over 20 years. With these significant improvements and ongoing repair and replacements to the water system, average capital spending



is approximately \$3.7M per year through FY 2028. Figure 2 shows the CSD's capital plan with current funding sources.

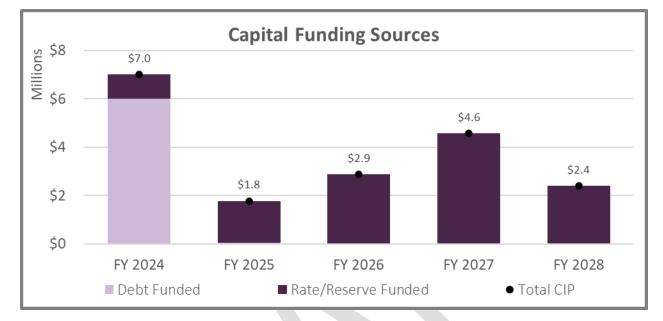


Figure 2: Capital Improvement Plan



Customers

The CSD serves approximately 7,200 accounts, with over 95% of accounts classified as Residential. Table 3 provides a summary of accounts by meter size.

| Table | 3: | Accounts | by | Meter | Size |
|-------|----|----------|----|-------|------|
|-------|----|----------|----|-------|------|

| Meter Size | Number of Accounts |
|------------|-----------------------|
| ≤3/4" | 1,915 |
| 1" | 5,212 |
| 1 1/2" | 20 |
| 2" | 50 |
| 3" | 2 |
| 4" | 1 |
| Total | 7,200 |

During FY 2021 and FY 2022, water sales increased requiring the periodic use of Well 14. However, due to significant rainfall, water sales in FY 2023 decreased by approximately 385 AF. Figure 3 shows both historical water sales and projected water sales in AF. For the Rate Setting Period, water sales are expected to remain around FY 2023 usage due to the CSD's FPA continuing reductions each year.

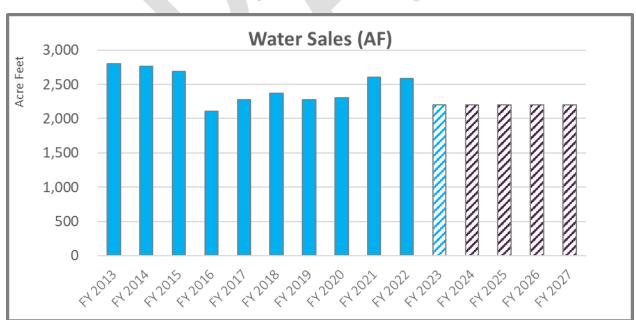


Figure 3: Water Sales



The current rate structure consists of a monthly fixed meter charge, a monthly account Chromium 6 Surcharge, and variable rates that vary by customer class. Residential customers are currently on a 3-tiered variable rate structure, and non-residential customers (Commercial and Institutional) are on a uniform variable rate structure. Current monthly fixed charges are identified in Table 4, followed by variable rates shown in Table 5 by customer class and tier. Variable rates are charged per Hundred Cubic Feet (HCF).²

| Fixed Charge | es (\$/Month) |
|---------------------|----------------|
| Meter Size | Existing |
| Base Fixed Charge | |
| ≤3/4" | \$25.63 |
| 1" | \$38.77 |
| 1 1/2" | \$71.64 |
| 2" | \$111.08 |
| 3" | \$235.96 |
| 4" | \$420.01 |
| 6" | \$860.41 |
| 8" | \$1,846.37 |
| Chromium-6 Surcha | arge |
| ≤3/4" | \$9.71 |
| 1" | \$9.71 |
| 1 1/2" | \$9.71 |
| 2" | \$9.71 |
| 3" | \$9.71 |
| 4" | \$9.71 |
| 6" | \$9.71 |
| 8" | \$9.71 |
| Table 5: FY 2024 | Variable Rates |

| Table 4: | FY 2024 | Monthly | Fixed | Charges |
|----------|---------|-------------------|-------|---------|
| | | <i>iviOritriy</i> | IIACU | Charges |

| lable | 5: FY | 2024 | Variable | Rates |
|-------|-------|------|----------|-------|
| | | | | |

| Variable Rates (\$/HCF) | | | | |
|-------------------------|----------|--|--|--|
| Customer Class | Existing | | | |
| Residential | | | | |
| Tier 1 | \$3.08 | | | |
| Tier 2 | \$3.51 | | | |
| Tier 3 | \$8.47 | | | |
| Commercial | \$4.11 | | | |
| Institutional | \$4.46 | | | |

² 1 HCF = 748.05 gallons of water



Financial Plan Overview

<u>Financial Planning</u>

Financial planning incorporates numerous considerations in addition to projecting operating expenses and forecasting expected costs through various inflationary adjustments. Utilities also need to account for changes in water demand driven by variations in usage due to weather, water availability, State mandates, growth, and economic factors. In addition, system maintenance and reinvestment, reserves, and debt compliance all influence revenues needed in future years. Therefore, a comprehensive financial plan reviews the following:

- 1) Historical water sales and consumption patterns to determine an appropriate usage level for projecting future water demands.
- 2) Water supplies by source for each year and related costs.
- Operational costs that may change over the planning period because of inflation, unique circumstances of the agency, new expenditures added to meet strategic goals, state mandates, or changes in operations.
- 4) Multi-year system improvement needs, and scheduling based on priority. This review also considers available funding sources to complete projects such as PAYGO, grants, loans, and debt financing.
- 5) Reserve funding to meet adopted reserve policies. The goal is to generate adequate cash on hand to mitigate financial risks related to operating cashflow needs, unexpected increases in expenses, shortages in system reinvestment, and mitigating potential system failures.

Figure 4 illustrates the key elements when developing a long-term financial plan.

Figure 4: Financial Plan Key Elements





Financial Planning Assumptions

Developing a long-term financial plan requires understanding the utility's financial position by evaluating existing revenue streams, ongoing expenses, and how those expenses will change over time, including existing debt requirements and reserves. With these considerations, certain assumptions are required for projecting revenues, expenses, and ending fund balances. Through discussions with staff and their understanding of historical budget data and future obligations, Table 6 identifies assumptions used for forecasting revenues. For forecasting revenues, our analysis assumes no growth in accounts as a conservative assumption so projected revenues do not rely on growth to occur. Table 7 provides details on the number of accounts by meter size and Table 8 identifies projected usage by customer class and tier. Tier 3 water usage was reduced to zero and is captured within Tier 2 for the Rate Setting Period.

| Key Assumptions | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 |
|--------------------|---------|---------|---------|---------|---------|
| Revenue Escalation | | | | | |
| Non-Inflated | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| Non-Rate Revenues | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| Reserve Interest | 1.5% | 1.5% | 1.5% | 1.5% | 1.5% |
| Account Growth | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |

Table 6: Assumptions for Forecasting Revenues



| Customer Accounts | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 |
|-------------------|---------|---------|---------|---------|---------|
| All Meters | | | | | |
| Meter Size | | | | | |
| ≤3/4" | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 |
| 1" | 5,212 | 5,212 | 5,212 | 5,212 | 5,212 |
| 1 1/2" | 20 | 20 | 20 | 20 | 20 |
| 2" | 50 | 50 | 50 | 50 | 50 |
| 3" | 2 | 2 | 2 | 2 | 2 |
| 4" | 1 | 1 | 1 | 1 | 1 |
| 6" | 0 | 0 | 0 | 0 | 0 |
| 8" | 0 | 0 | 0 | 0 | 0 |
| Total All Meters | 7,200 | 7,200 | 7,200 | 7,200 | 7,200 |

Table 7: Accounts by Meter Size – FY 2024 through FY 2028

Table 8: Projected Consumption (HCF) – FY 2024 through FY 2028

| Tier 1 511,842 511,842 511,842 Tier 2 374,997 374,997 374,997 Tier 3 0 0 0 Subtotal Residential Consumption (HCF) 886,839 886,839 886,839 Commercial 9,089 9,089 9,089 Institutional 62,392 62,392 62,392 | 374,997 0 886,839 9,089 62,392 | 374,997 0 886,839 9,089 62,392 |
|---|--|--|
| Tier 2 374,997 374,997 374,997 Tier 3 0 0 0 Subtotal Residential Consumption (HCF) 886,839 886,839 886,839 | 374,997 0 886,839 | 0 886,839 |
| Tier 2 374,997 374,997 374,997 Tier 3 0 0 0 | 374,997 0 | 0 |
| Tier 2 374,997 374,997 374,997 | 374,997 | 374,997 0 |
| | · · · · | 374,997 |
| Tier 1 511,842 511,842 511,842 | 011,042 | |
| | 511,842 | 511,842 |
| Residential | | |
| Consumption by Customer Class FY 2024 FY 2025 FY 2026 | FY 2027 | FY 2028 |



Table 9 identifies assumptions used to forecast expense increases over the Rate Setting Period.

| Key Assumptions | Source: | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 |
|------------------------|-------------------------------|---------|---------|---------|---------|---------|
| Expenditure Escalation | | | | | | |
| Benefits | | 5.0% | 4.0% | 4.0% | 4.0% | 4.0% |
| CalPers | | 5.0% | 6.0% | 6.0% | 6.0% | 6.0% |
| Capital Construction | ENR 20-City 5-Year Average | 7.2% | 3.9% | 3.9% | 3.9% | 3.9% |
| Energy Costs | | 5.0% | 10.0% | 10.0% | 10.0% | 10.0% |
| General Costs | CPI - LA (BLS) 5-Year Average | 7.4% | 4.0% | 4.0% | 4.0% | 4.0% |
| Salaries | | 5.0% | 6.0% | 6.0% | 6.0% | 6.0% |

Table 9: Assumptions for Forecasting Expense Requirements³

Current Financial Position

<u>Revenues</u>

Based on the forecasting assumptions, fixed revenues were calculated by multiplying existing fixed charges (Table 4) by accounts by meter size (Table 7) by the number of effective months (12). Variable revenues were calculated multiplying existing variable rates (Table 5) by projected total water sales (Table 8). Table 10 shows the calculated rate revenues through the Rate Setting Period. Table 11 summarizes calculated rate revenues from Table 10 and other operating and non-rate revenues available through the Rate Setting Period with projections rounded to the nearest thousands.

Table 10: Calculated Rate Revenues

| Fixed Revenue | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 |
|------------------------------|-------------|-------------|-------------|-------------|-------------|
| Base Fixed Charge | \$3,108,353 | \$3,108,353 | \$3,108,353 | \$3,108,353 | \$3,108,353 |
| Variable Revenue | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 |
| Residential | | | | | |
| Tier 1 | \$1,576,473 | \$1,576,473 | \$1,576,473 | \$1,576,473 | \$1,576,473 |
| Tier 2 | \$1,316,239 | \$1,316,239 | \$1,316,239 | \$1,316,239 | \$1,316,239 |
| Tier 3 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Residential Variable Revenue | \$2,892,713 | \$2,892,713 | \$2,892,713 | \$2,892,713 | \$2,892,713 |
| Commercial | \$37,356 | \$37,356 | \$37,356 | \$37,356 | \$37,356 |
| Institutional | \$278,268 | \$278,268 | \$278,268 | \$278,268 | \$278,268 |
| Total Variable Rate Revenue | \$3,208,337 | \$3,208,337 | \$3,208,337 | \$3,208,337 | \$3,208,337 |
| Total Rate Revenue | \$6,316,690 | \$6,316,690 | \$6,316,690 | \$6,316,690 | \$6,316,690 |

³ Capital Construction inflation and General Costs for FY 2024 were increased to 7.2% and 7.4%, respectively, to account for recent increases due to inflation. Outer years reduce to 3.9% and 4.0%, reflecting the 5-year average of the Engineering News-Record – Construction Cost index and the Los Angeles Area Consumer Price Index, respectively.



| Revenue Summary | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 |
|-------------------------------------|-------------|-------------|-------------|-------------|-------------|
| Rate Revenue | | | | | |
| Base Fixed Charge | \$3,108,000 | \$3,108,000 | \$3,108,000 | \$3,108,000 | \$3,108,000 |
| Variable Revenue | \$3,208,000 | \$3,208,000 | \$3,208,000 | \$3,208,000 | \$3,208,000 |
| Subtotal Rate Revenue | \$6,316,000 | \$6,316,000 | \$6,316,000 | \$6,316,000 | \$6,316,000 |
| Chromium-6 Surcharge | \$839,000 | \$839,000 | \$839,000 | \$839,000 | \$839,000 |
| Meter Installation/Fees/Connections | \$88,000 | \$88,000 | \$88,000 | \$88,000 | \$88,000 |
| Other Operating Income | \$305,000 | \$305,000 | \$305,000 | \$305,000 | \$305,000 |
| Non-Operating Revenues | \$1,123,000 | \$607,000 | \$596,000 | \$574,000 | \$574,000 |
| Total Revenues | \$8,671,000 | \$8,155,000 | \$8,144,000 | \$8,122,000 | \$8,122,000 |

Table 11: Projected Revenues



<u>Expenses</u>

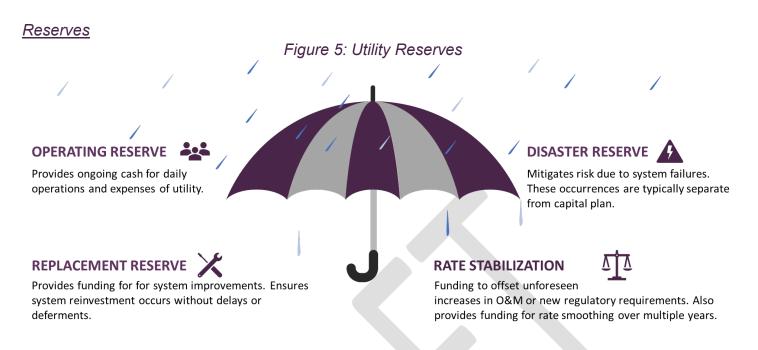
The FY 2024 budget was used to derive the unit rates for Water Supply costs. Any increases for purchased water will be passed through. The Operating Expenses are based on the FY 2024 Budget and adjusted in subsequent years based on the escalation factors shown in Table 9. Table 12 provides projected Operational & Maintenance (O&M) costs through the Rate Setting Period, with future projections rounded to the nearest thousands. Each expense category includes detailed line-item expenditures that were discussed with staff to determine the appropriate escalation factor to use for forecasting how costs will increase over time. The Inter-Fund Transfers are property tax revenues from the general fund that are scheduled to be phased out by FY 2026. Debt offsets are from the CSD's solar power credits.

| O&M Expenses | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 |
|----------------------------------|-------------|-------------|-------------|--------------|--------------|
| Water Supply | | | | | |
| MWA/Antelope WM Admin. & Bio Fee | \$15,000 | \$15,000 | \$12,000 | \$10,000 | \$9,000 |
| MWA/Antelope WM Make Up Water | \$3,000 | \$3,000 | \$3,000 | \$5,000 | \$6,000 |
| MWA/AVW Replacement Water | \$0 | \$0 | \$315,000 | \$451,000 | \$588,000 |
| AVW Purchases (Emergency) | \$5,000 | \$5,000 | \$6,000 | \$8,000 | \$11,000 |
| Electricity GW | \$1,453,000 | \$1,598,000 | \$1,392,000 | \$1,356,000 | \$1,300,000 |
| Electricity Leased Water | \$0 | \$0 | \$366,000 | \$577,000 | \$827,000 |
| Chromium 6 Mitigation | \$839,000 | \$839,000 | \$839,000 | \$839,000 | \$839,000 |
| Conservation | \$36,000 | \$38,000 | \$40,000 | \$41,000 | \$43,000 |
| Subtotal Water Supply | \$2,351,000 | \$2,498,000 | \$2,973,000 | \$3,287,000 | \$3,623,000 |
| Operating Expenses | | | | | |
| Administration | \$2,177,000 | \$2,287,000 | \$2,402,000 | \$2,524,000 | \$2,653,000 |
| Customer Accounts/Meters | \$718,000 | \$756,000 | \$796,000 | \$838,000 | \$882,000 |
| Distribution/Transmission | \$615,000 | \$644,000 | \$674,000 | \$706,000 | \$739,000 |
| Engineering | \$450,000 | \$475,000 | \$501,000 | \$529,000 | \$558,000 |
| Operations | \$822,000 | \$867,000 | \$913,000 | \$962,000 | \$1,014,000 |
| Production (Source of Supply) | \$511,000 | \$536,000 | \$563,000 | \$592,000 | \$621,000 |
| Vehicles and Equipment | \$219,000 | \$228,000 | \$237,000 | \$246,000 | \$256,000 |
| Water Quality | \$106,000 | \$112,000 | \$118,000 | \$124,000 | \$131,000 |
| Inter-Transfers | (\$104,000) | (\$52,000) | \$0 | \$0 | \$0 |
| Subtotal Operating Expenses | \$5,514,000 | \$5,853,000 | \$6,204,000 | \$6,521,000 | \$6,854,000 |
| Debt Service | | | | | |
| Existing Debt | \$1,365,000 | \$1,351,000 | \$1,338,000 | \$1,338,000 | \$1,338,000 |
| Existing Debt Offsets | (\$522,222) | (\$522,222) | (\$522,222) | (\$522,222) | (\$522,222) |
| Subtotal Debt Service | \$842,778 | \$828,778 | \$815,778 | \$815,778 | \$815,778 |
| Total Expenses | \$8,707,778 | \$9,179,778 | \$9,992,778 | \$10,623,778 | \$11,292,778 |

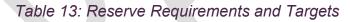
Table 12: Projected O&M Expenses



Phelan Piñon Hills CSD – Water Rate Study



Established unrestricted reserves include Operating Reserve, Replacement Reserve, Disaster Reserve, and a Rate Stabilization Reserve. These robust reserves help mitigate risks to the utility by ensuring sufficient cash is on hand for daily operations and to fund annual system improvements. In addition, these reserves help smooth rates and mitigate rate spikes due to emergencies or above-average system costs. The most recent adopted reserve policies identify the function of each reserve, the minimum reserve requirements, and the ideal funding targets, as summarized in Table 13.



| Reserve | Minimum Requirement | Reserve Target |
|--------------------|--------------------------------|--------------------------------------|
| Operating | 3 months of operating costs | 6 months of operating costs |
| Replacement | 2 years of annual depreciation | 2 years of 5-year annual average CIP |
| Disaster | 10% of Asset Value | 20% of Asset Value |
| Rate Stabilization | 5% of rate revenue | 10% of rate revenue |

For FY 2024, the unrestricted reserve balances (as of July 1, 2023) equaled approximately \$11.1M.



Financial Outlook at Existing Rates

Calculating revenue using current rates and projecting expenses helps determine the financial health of the utility. Revenues generated from current rates are projected to reflect a very slight year-end deficit for FY 2024, which will continue to grow over the Rate Setting Period. In addition, capital spending towards repair & replacement would require the use of reserves as the primary funding source for all capital projects besides the administrative building that is funded through debt, which is not sustainable. Table 14 forecasts existing revenues and expenses through the Rate Setting Period. Table 15 identifies reserve transfers and reserve activity, with projected FY 2024 starting reserve balances shown for each reserve.



| Revenue | | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 |
|-------------------------------------|----------|-------------|---------------|---------------|---------------|------------------|
| Rate Revenue | | | | | | |
| Base Fixed Charge | Table 10 | \$3,108,000 | \$3,108,000 | \$3,108,000 | \$3,108,000 | \$3,108,000 |
| Variable Revenue | Table 10 | \$3,208,000 | \$3,208,000 | \$3,208,000 | \$3,208,000 | \$3,208,000 |
| Total Rate Revenue | | \$6,316,000 | \$6,316,000 | \$6,316,000 | \$6,316,000 | \$6,316,000 |
| Other Rate Revenue | | | | | | |
| Chromium-6 Surcharge | Table 11 | \$839,000 | \$839,000 | \$839,000 | \$839,000 | \$839,000 |
| Projected Rate Revenue | | \$7,155,000 | \$7,155,000 | \$7,155,000 | \$7,155,000 | \$7,155,000 |
| Meter Installation/Fees/Connections | | \$88,000 | \$88,000 | \$88,000 | \$88,000 | \$88,000 |
| Other Operating Income | Table 11 | \$305,000 | \$305,000 | \$305,000 | \$305,000 | \$305,000 |
| Non-Operating Revenues | | \$1,123,000 | \$607,000 | \$596,000 | \$574,000 | \$574,000 |
| Total Revenues | | \$8,671,000 | \$8,155,000 | \$8,144,000 | \$8,122,000 | \$8,122,000 |
| O&M Expenses | | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 |
| Water Supply | | | | | | |
| MWA/Antelope WM Admin. & Bio Fee | | \$15,000 | \$15,000 | \$12,000 | \$10,000 | \$9 <i>,</i> 000 |
| MWA/Antelope WM Make Up Water | | \$3,000 | \$3,000 | \$3,000 | \$5,000 | \$6,000 |
| MWA/AVW Replacement Water | | \$0 | \$0 | \$315,000 | \$451,000 | \$588,000 |
| AVW Purchases (Emergency) | Table 12 | \$5,000 | \$5,000 | \$6,000 | \$8,000 | \$11,000 |
| Electricity GW | Table 12 | \$1,453,000 | \$1,598,000 | \$1,392,000 | \$1,356,000 | \$1,300,000 |
| Electricity Leased Water | | \$0 | \$0 | \$366,000 | \$577,000 | \$827,000 |
| Chromium 6 Mitigation | | \$839,000 | \$839,000 | \$839,000 | \$839,000 | \$839,000 |
| Conservation | | \$36,000 | \$38,000 | \$40,000 | \$41,000 | \$43,000 |
| Subtotal Water Supply | | \$2,351,000 | \$2,498,000 | \$2,973,000 | \$3,287,000 | \$3,623,000 |
| Operating Expenses | | | | | | |
| Administration | | \$2,177,000 | \$2,287,000 | \$2,402,000 | \$2,524,000 | \$2,653,000 |
| Customer Accounts/Meters | | \$718,000 | \$756,000 | \$796,000 | \$838,000 | \$882,000 |
| Distribution/Transmission | | \$615,000 | \$644,000 | \$674,000 | \$706,000 | \$739,000 |
| Engineering | | \$450,000 | \$475,000 | \$501,000 | \$529,000 | \$558,000 |
| Operations | Table 12 | \$822,000 | \$867,000 | \$913,000 | \$962,000 | \$1,014,000 |
| Production (Source of Supply) | | \$511,000 | \$536,000 | \$563,000 | \$592,000 | \$621,000 |
| Vehicles and Equipment | | \$219,000 | \$228,000 | \$237,000 | \$246,000 | \$256,000 |
| Water Quality | | \$106,000 | \$112,000 | \$118,000 | \$124,000 | \$131,000 |
| Inter-Transfers | | (\$104,000) | (\$52,000) | \$0 | \$0 | \$0 |
| Subtotal Operating Expenses | | \$5,514,000 | \$5,853,000 | \$6,204,000 | \$6,521,000 | \$6,854,000 |
| Debt Service | | | | | | |
| Existing Debt | Table 12 | \$1,365,000 | \$1,351,000 | \$1,338,000 | \$1,338,000 | \$1,338,000 |
| Existing Debt Offsets | | (\$522,222) | (\$522,222) | (\$522,222) | (\$522,222) | (\$522,222) |
| Subtotal Debt Service | | \$842,778 | \$828,778 | \$815,778 | \$815,778 | \$815,778 |
| Total Expenses | | \$8,707,778 | \$9,179,778 | \$9,992,778 | \$10,623,778 | \$11,292,778 |
| Net Cashflow | | (\$36,778) | (\$1,024,778) | (\$1,848,778) | (\$2,501,778) | (\$3,170,778) |

Table 14: Financial Plan at Existing Rates



| | EV 0004 | 51/ 0005 | 57,0000 | 51/0007 | 51/ 0000 |
|---|---------------|---------------|---------------|---------------|---------------|
| Operating Fund | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 |
| Beginning Balance | \$2,467,970 | \$1,939,315 | \$914,537 | (\$934,241) | (\$3,436,019) |
| Transfers (Net Cashflow) | (\$36,778) | (\$1,024,778) | (\$1,848,778) | (\$2,501,778) | (\$3,170,778) |
| Transfers from/(to) Replacement Reserve | (\$491,877) | \$0 | \$0 | \$0 | \$0 |
| Ending Balance | \$1,939,315 | \$914,537 | (\$934,241) | (\$3,436,019) | (\$6,606,797) |
| Replacement Reserve | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 |
| Beginning Balance | \$4,300,072 | \$4,682,819 | \$3,856,053 | \$1,861,414 | (\$1,869,644) |
| Plus: | | | | | |
| Transfers from/(to) Operating Fund | \$491,877 | \$0 | \$0 | \$0 | \$0 |
| Payback (Chromium 6) | \$839,000 | \$839,000 | \$839,000 | \$839,000 | \$839,000 |
| Sources & Uses | | | | | |
| Use of Remaining Debt Proceeds | \$6,000,000 | \$48,369 | \$0 | \$0 | \$0 |
| Less: | | | | | |
| CIP | (\$7,015,000) | (\$1,777,700) | (\$2,876,200) | (\$4,570,058) | (\$2,408,018) |
| Subtotal Replacement Reserve | \$4,615,949 | \$3,792,488 | \$1,818,853 | (\$1,869,644) | (\$3,438,662) |
| Interest Earnings | \$66,870 | \$63,565 | \$42,562 | \$0 | \$0 |
| Ending Balance | \$4,682,819 | \$3,856,053 | \$1,861,414 | (\$1,869,644) | (\$3,438,662) |
| Disaster Reserve | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 |
| Beginning Balance | \$3,946,325 | \$3,946,325 | \$3,946,325 | \$3,946,325 | \$3,946,325 |
| Ending Balance | \$3,946,325 | \$3,946,325 | \$3,946,325 | \$3,946,325 | \$3,946,325 |
| Rate Stabilization Reserve | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 |
| Beginning Balance | \$389,304 | \$389,304 | \$389,304 | \$389,304 | \$389,304 |
| Ending Balance | \$389,304 | \$389,304 | \$389,304 | \$389,304 | \$389,304 |
| Ending Unrestricted Reserve Balance | \$10,957,763 | \$9,106,219 | \$5,262,803 | (\$970,033) | (\$5,709,829) |

Table 15: Transfers and Reserve Activity at Existing Rates

Figure 6 illustrates the operating position of the utility, where O&M expenses are identified with the dashed red trendline, and the horizontal black trendline shows total revenues at current rates. The bars represent the amount of net operating income, which reflects an annual deficit that is absorbed by reserves.



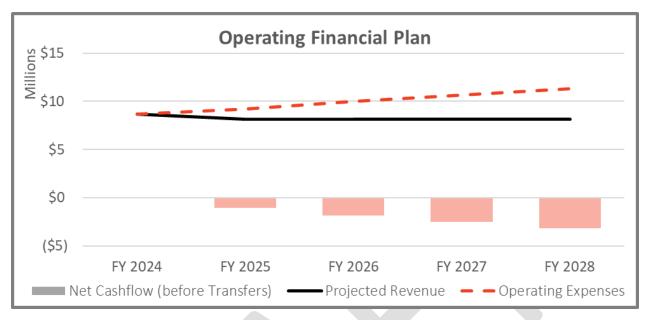


Figure 6: Current Operating Financial Position

With the capital improvement plan reflecting more than \$18.6M in spending, as shown in Figure 2, existing debt proceeds and reserves will be utilized to cover the capital expenses. However, by FY 2025, reserves are below the recommended minimum target and are depleted by FY 2027. Figure 7 reflects the projected ending balances of unrestricted reserves after funding operating and capital projects. Unrestricted reserves include Operating, Replacement, Disaster, and Rate Stabilization. An increase in rate revenue is necessary to fully-fund the CSD's capital needs and generate additional net income to maintain healthy reserves.

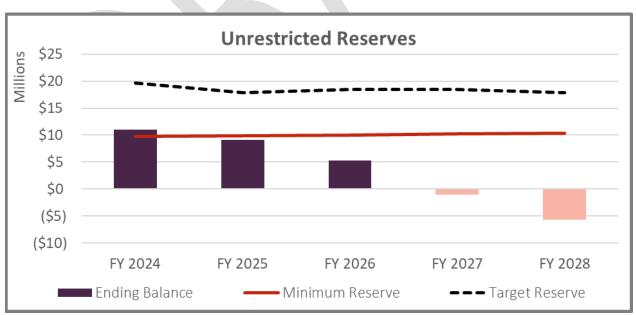


Figure 7: Projected Ending Reserves at Noticed Rates



Proposed Financial Plan

From our review of the utility's financial outlook at noticed rates, a proposed financial plan is developed to fund the multi-year revenue requirements. The proposed financial plan generates approximately \$18.5M in additional revenue over the Rate Setting Period. The additional revenue generates positive net operating income to go towards capital spending and satisfy reserve requirements. Table 16 forecasts the projected revenues, *with annual revenue adjustments,* and expenses through FY 2028. Table 17 identifies the projected FY 2024 total starting reserve balances, activity within each reserve (including net income transfer from Table 16, transfers between reserves, and annual CIP), and projected ending balances for each fiscal year of the Rate Setting Period.



| | | | | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 |
|---|--|--------------------|----------------------|--|--|--|---|--|
| Rate Revenue | | | | | | | | |
| Base Fixed Charge | | | | \$3,108,000 | \$3,108,000 | \$3,108,000 | \$3,108,000 | \$3,108,000 |
| Variable Revenue | | | Table 10 | \$3,208,000 | \$3,208,000 | \$3,208,000 | \$3,208,000 | \$3,208,000 |
| Total Rate Revenue | | | | \$6,316,000 | \$6,316,000 | \$6,316,000 | \$6,316,000 | \$6,316,000 |
| Additional Revenue (| from revenue | e adiustme | nts): | | | | | |
| | | | | | | | | |
| Fiscal Year | Revenue Adjustment | Effective Month | | | | | | |
| FY 2024 | 16.0% | November | - | \$673,000 | \$1,010,000 | \$1,010,000 | \$1,010,000 | \$1,010,000 |
| FY 2025 | 16.0% | July | | | \$1,172,000 | \$1,172,000 | \$1,172,000 | \$1,172,000 |
| FY 2026 | 16.0% | July | | | | \$1,359,000 | \$1,359,000 | \$1,359,000 |
| FY 2027 | 16.0% | July | | | | | \$1,577,000 | \$1,577,000 |
| FY 2028 | 16.0% | July | | | | | | \$1,829,000 |
| Total Additional Reve | enue | | | \$673,000 | \$2,182,000 | \$3,541,000 | \$5,118,000 | \$6,947,000 |
| Other Rate Revenue | | | | | | | | |
| Chromium-6 Surch | arge | | Table 11 | \$839,000 | \$839,000 | \$839,000 | \$839,000 | \$839,000 |
| Projected Rate Reve | enue | | | \$7,828,000 | \$9,337,000 | \$10,696,000 | \$12,273,000 | \$14,102,000 |
| - | | | | | | | | |
| Meter Installation/Fe | - | ons | T-11- 44 | \$88,000 | \$88,000 | \$88,000 | \$88,000 | \$88,000 |
| Other Operating Inco | | | Table 11 | \$305,000 | \$305,000 | \$305,000 | \$305,000 | \$305,000 |
| Non-Operating Reve | nues | | | \$1,123,000 | \$607,000 | \$604,000 | \$607,000 | \$609,000 |
| Total Revenues | | | | \$9,344,000 | \$10,337,000 | \$11,693,000 | \$13,273,000 | \$15,104,000 |
| O&M Expenses | | | | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 |
| Water Supply | | | | | | | | |
| MWA/Antelope \ | VM Admin. 8 | & Bio Fee | | \$15,000 | \$15,000 | \$12,000 | \$10,000 | \$9,000 |
| MWA/Antelope \ | VM Make Up | Water | | \$3,000 | \$3,000 | \$3,000 | \$5,000 | \$6,000 |
| MWA/AVW Repl | acement Wat | ter | | \$0 | \$0 | \$315,000 | \$451,000 | \$588,000 |
| AVW Purchases (| F | | | | | | | |
| | Emergency) | | Table 12 | \$5,000 | \$5,000 | \$6,000 | \$8,000 | |
| Electricity GW | Emergency) | | Table 12 | \$1,453,000 | \$5,000 \$1,598,000 | \$6,000 \$1,392,000 | \$1,356,000 | |
| Electricity GW Electricity Leased | d Water | | Table 12 | \$1,453,000 \$0 | \$1,598,000 \$0 | \$1,392,000 \$366,000 | \$1,356,000 \$577,000 | \$1,300,000 \$827,000 |
| Electricity GW | d Water | | Table 12 | \$1,453,000 \$0 \$839,000 | \$1,598,000 \$0 \$839,000 | \$1,392,000 \$366,000 \$839,000 | \$1,356,000 \$577,000 \$839,000 | \$1,300,000 \$827,000 \$839,000 |
| Electricity GW Electricity Leased Chromium 6 Mitiga Conservation | d Water ation | | Table 12 | \$1,453,000 \$0 \$839,000 \$36,000 | \$1,598,000 \$0 \$839,000 \$38,000 | \$1,392,000 \$366,000 \$839,000 \$40,000 | \$1,356,000 \$577,000 \$839,000 \$41,000 | \$1,300,000 \$827,000 \$839,000 \$43,000 |
| Electricity GW Electricity Leased Chromium 6 Mitiga Conservation Subtotal Water Supp | d Water ation | | Table 12 | \$1,453,000 \$0 \$839,000 | \$1,598,000 \$0 \$839,000 | \$1,392,000 \$366,000 \$839,000 | \$1,356,000 \$577,000 \$839,000 | \$1,300,000 \$827,000 \$839,000 \$43,000 |
| Electricity GW Electricity Leased Chromium 6 Mitiga Conservation Subtotal Water Supp Operating Expenses | d Water ation | | Table 12 | \$1,453,000 \$0 \$839,000 \$36,000 \$2,351,000 | \$1,598,000 \$0 \$839,000 \$38,000 \$2,498,000 | \$1,392,000 \$366,000 \$839,000 \$40,000 \$2,973,000 | \$1,356,000 \$577,000 \$839,000 \$41,000 \$3,287,000 | \$1,300,000 \$827,000 \$839,000 \$43,000 \$3,623,000 |
| Electricity GW Electricity Leased Chromium 6 Mitiga Conservation Subtotal Water Supp Operating Expenses Administration | d Water htion | | Table 12 | \$1,453,000 \$0 \$839,000 \$36,000 \$2,351,000 \$2,177,000 | \$1,598,000 \$0 \$839,000 \$38,000 \$2,498,000 \$2,287,000 | \$1,392,000 \$366,000 \$839,000 \$40,000 \$2,973,000 \$2,402,000 | \$1,356,000 \$577,000 \$839,000 \$41,000 \$3,287,000 \$2,524,000 | \$1,300,000 \$827,000 \$839,000 \$43,000 \$3,623,000 \$2,653,000 |
| Electricity GW Electricity Leased Chromium 6 Mitiga Conservation Subtotal Water Supp Operating Expenses Administration Customer Accounts | d Water htion ly s/Meters | | Table 12 | \$1,453,000 \$0 \$839,000 \$36,000 \$2,351,000 \$2,177,000 \$718,000 | \$1,598,000 \$0 \$839,000 \$38,000 \$2,498,000 \$2,287,000 \$756,000 | \$1,392,000 \$366,000 \$839,000 \$40,000 \$2,973,000 \$2,402,000 \$796,000 | \$1,356,000 \$577,000 \$839,000 \$41,000 \$3,287,000 \$2,524,000 \$838,000 | \$1,300,000 \$827,000 \$839,000 \$3,623,000 \$2,653,000 \$882,000 |
| Electricity GW Electricity Leased Chromium 6 Mitiga Conservation Subtotal Water Supp Operating Expenses Administration Customer Accounts Distribution/Transp | d Water htion ly s/Meters | | Table 12 | \$1,453,000 \$0 \$839,000 \$2,351,000 \$2,177,000 \$718,000 \$615,000 | \$1,598,000 \$0 \$839,000 \$38,000 \$2,498,000 \$2,287,000 \$756,000 \$644,000 | \$1,392,000 \$366,000 \$839,000 \$40,000 \$2,973,000 \$2,402,000 \$796,000 \$674,000 | \$1,356,000 \$577,000 \$839,000 \$41,000 \$3,287,000 \$2,524,000 \$838,000 \$706,000 | \$1,300,000 \$827,000 \$43,000 \$3,623,000 \$2,653,000 \$882,000 \$739,000 |
| Electricity GW Electricity Leased Chromium 6 Mitiga Conservation Subtotal Water Supp Operating Expenses Administration Customer Accounts Distribution/Transr Engineering | d Water htion ly s/Meters | | | \$1,453,000 \$0 \$839,000 \$36,000 \$2,351,000 \$2,177,000 \$718,000 \$615,000 \$450,000 | \$1,598,000 \$0 \$839,000 \$38,000 \$2,498,000 \$2,287,000 \$756,000 \$644,000 \$475,000 | \$1,392,000 \$366,000 \$839,000 \$40,000 \$2,973,000 \$2,402,000 \$796,000 \$674,000 \$501,000 | \$1,356,000 \$577,000 \$839,000 \$41,000 \$3,287,000 \$2,524,000 \$838,000 \$706,000 \$529,000 | \$1,300,000 \$827,000 \$43,000 \$3,623,000 \$2,653,000 \$882,000 \$739,000 \$558,000 |
| Electricity GW Electricity Leased Chromium 6 Mitiga Conservation Subtotal Water Supp Operating Expenses Administration Customer Accounts Distribution/Transf Engineering Operations | d Water Ition ly s/Meters mission | | Table 12 Table 12 | \$1,453,000 \$0 \$839,000 \$2,351,000 \$2,351,000 \$718,000 \$615,000 \$450,000 \$822,000 | \$1,598,000 \$0 \$839,000 \$38,000 \$2,498,000 \$2,287,000 \$756,000 \$644,000 \$475,000 \$867,000 | \$1,392,000 \$366,000 \$839,000 \$2,973,000 \$2,402,000 \$796,000 \$674,000 \$501,000 \$913,000 | \$1,356,000 \$577,000 \$839,000 \$3,287,000 \$3,287,000 \$2,524,000 \$838,000 \$706,000 \$529,000 \$962,000 | \$1,300,000 \$827,000 \$43,000 \$3,623,000 \$2,653,000 \$882,000 \$739,000 \$558,000 \$1,014,000 |
| Electricity GW Electricity Leased Chromium 6 Mitiga Conservation Subtotal Water Supp Operating Expenses Administration Customer Accounts Distribution/Transf Engineering Operations Production (Source | d Water Ition ly s/Meters mission e of Supply) | | | \$1,453,000 \$0 \$839,000 \$2,351,000 \$2,351,000 \$718,000 \$615,000 \$450,000 \$822,000 \$511,000 | \$1,598,000 \$0 \$839,000 \$2,498,000 \$2,287,000 \$756,000 \$644,000 \$475,000 \$867,000 \$536,000 | \$1,392,000 \$366,000 \$839,000 \$2,973,000 \$2,402,000 \$796,000 \$674,000 \$501,000 \$913,000 \$563,000 | \$1,356,000 \$577,000 \$839,000 \$41,000 \$3,287,000 \$2,524,000 \$838,000 \$706,000 \$529,000 \$962,000 \$592,000 | \$1,300,000 \$827,000 \$43,000 \$3,623,000 \$2,653,000 \$882,000 \$739,000 \$558,000 \$1,014,000 \$621,000 |
| Electricity GW Electricity Leased Chromium 6 Mitiga Conservation Subtotal Water Supp Operating Expenses Administration Customer Accounts Distribution/Transi Engineering Operations Production (Source Vehicles and Equip | d Water Ition ly s/Meters mission e of Supply) | | | \$1,453,000 \$0 \$839,000 \$2,351,000 \$2,351,000 \$718,000 \$615,000 \$450,000 \$822,000 \$511,000 \$219,000 | \$1,598,000 \$0 \$839,000 \$2,498,000 \$2,498,000 \$2,287,000 \$756,000 \$644,000 \$475,000 \$867,000 \$536,000 \$228,000 | \$1,392,000 \$366,000 \$839,000 \$2,973,000 \$2,402,000 \$796,000 \$674,000 \$501,000 \$913,000 \$563,000 \$237,000 | \$1,356,000 \$577,000 \$839,000 \$41,000 \$3,287,000 \$2,524,000 \$838,000 \$706,000 \$529,000 \$962,000 \$592,000 \$592,000 | \$1,300,000 \$827,000 \$43,000 \$3,623,000 \$2,653,000 \$739,000 \$558,000 \$1,014,000 \$621,000 \$256,000 |
| Electricity GW Electricity Leased Chromium 6 Mitiga Conservation Subtotal Water Supp Operating Expenses Administration Customer Accounts Distribution/Transi Engineering Operations Production (Source Vehicles and Equip Water Quality | d Water Ition ly s/Meters mission e of Supply) | | | \$1,453,000 \$0 \$839,000 \$2,351,000 \$2,351,000 \$718,000 \$615,000 \$450,000 \$822,000 \$511,000 \$219,000 \$106,000 | \$1,598,000 \$0 \$839,000 \$2,498,000 \$2,498,000 \$2,287,000 \$756,000 \$644,000 \$475,000 \$867,000 \$536,000 \$228,000 \$112,000 | \$1,392,000 \$366,000 \$839,000 \$2,973,000 \$2,973,000 \$796,000 \$674,000 \$501,000 \$913,000 \$563,000 \$237,000 \$118,000 | \$1,356,000 \$577,000 \$839,000 \$3,287,000 \$3,287,000 \$2,524,000 \$838,000 \$706,000 \$529,000 \$962,000 \$592,000 \$592,000 \$246,000 \$124,000 | \$1,300,000 \$827,000 \$43,000 \$43,000 \$3,623,000 \$2,653,000 \$739,000 \$558,000 \$1,014,000 \$621,000 \$256,000 \$131,000 |
| Electricity GW Electricity Leased Chromium 6 Mitiga Conservation Subtotal Water Supp Operating Expenses Administration Customer Accounts Distribution/Transr Engineering Operations Production (Source Vehicles and Equip Water Quality Inter-Transfers | d Water Ition ly s/Meters mission e of Supply) ment | | | \$1,453,000 \$0 \$839,000 \$2,351,000 \$2,351,000 \$718,000 \$615,000 \$450,000 \$822,000 \$511,000 \$219,000 \$106,000 (\$104,000) | \$1,598,000 \$0 \$839,000 \$2,498,000 \$2,498,000 \$2,287,000 \$756,000 \$644,000 \$475,000 \$867,000 \$536,000 \$228,000 \$112,000 (\$52,000) | \$1,392,000 \$366,000 \$839,000 \$2,973,000 \$2,973,000 \$796,000 \$674,000 \$501,000 \$913,000 \$563,000 \$237,000 \$118,000 \$0 | \$1,356,000 \$577,000 \$839,000 \$41,000 \$3,287,000 \$2,524,000 \$838,000 \$706,000 \$529,000 \$529,000 \$592,000 \$592,000 \$246,000 \$124,000 \$0 | \$1,300,000 \$827,000 \$43,000 \$3,623,000 \$3,623,000 \$2,653,000 \$739,000 \$558,000 \$1,014,000 \$621,000 \$256,000 \$131,000 |
| Electricity GW Electricity Leased Chromium 6 Mitiga Conservation Subtotal Water Supp Operating Expenses Administration Customer Accounts Distribution/Transi Engineering Operations Production (Source Vehicles and Equip Water Quality | d Water Ition ly s/Meters mission e of Supply) ment | | | \$1,453,000 \$0 \$839,000 \$2,351,000 \$2,351,000 \$718,000 \$615,000 \$450,000 \$822,000 \$511,000 \$219,000 \$106,000 | \$1,598,000 \$0 \$839,000 \$2,498,000 \$2,498,000 \$2,287,000 \$756,000 \$644,000 \$475,000 \$867,000 \$536,000 \$228,000 \$112,000 | \$1,392,000 \$366,000 \$839,000 \$2,973,000 \$2,973,000 \$796,000 \$674,000 \$501,000 \$913,000 \$563,000 \$237,000 \$118,000 | \$1,356,000 \$577,000 \$839,000 \$3,287,000 \$3,287,000 \$2,524,000 \$838,000 \$706,000 \$529,000 \$962,000 \$592,000 \$592,000 \$246,000 \$124,000 | \$1,300,000 \$827,000 \$43,000 \$3,623,000 \$3,623,000 \$2,653,000 \$739,000 \$558,000 \$1,014,000 \$621,000 \$256,000 \$131,000 |
| Electricity GW Electricity Leased Chromium 6 Mitiga Conservation Subtotal Water Supp Operating Expenses Administration Customer Accounts Distribution/Transi Engineering Operations Production (Source Vehicles and Equip Water Quality Inter-Transfers Subtotal Operating E Debt Service | d Water Ition ly s/Meters mission e of Supply) ment | | | \$1,453,000 \$0 \$839,000 \$2,351,000 \$2,351,000 \$15,000 \$450,000 \$450,000 \$822,000 \$511,000 \$219,000 \$106,000 (\$104,000) \$5,514,000 | \$1,598,000 \$0 \$839,000 \$2,498,000 \$2,498,000 \$2,287,000 \$756,000 \$644,000 \$475,000 \$867,000 \$536,000 \$228,000 \$112,000 (\$52,000) \$5,853,000 | \$1,392,000 \$366,000 \$839,000 \$2,973,000 \$2,402,000 \$796,000 \$674,000 \$501,000 \$913,000 \$563,000 \$237,000 \$118,000 \$0 \$6,204,000 | \$1,356,000 \$577,000 \$839,000 \$3,287,000 \$3,287,000 \$2,524,000 \$838,000 \$706,000 \$529,000 \$962,000 \$962,000 \$592,000 \$246,000 \$124,000 \$0 \$6,521,000 | \$1,300,000 \$827,000 \$43,000 \$3,623,000 \$2,653,000 \$739,000 \$558,000 \$1,014,000 \$621,000 \$131,000 \$131,000 \$0 \$6,854,000 |
| Electricity GW Electricity Leased Chromium 6 Mitiga Conservation Subtotal Water Supp Operating Expenses Administration Customer Accounts Distribution/Transf Engineering Operations Production (Source Vehicles and Equip Water Quality Inter-Transfers Subtotal Operating E Debt Service Existing Debt | d Water Ition ly s/Meters mission e of Supply) ment xpenses | | Table 12 | \$1,453,000 \$0 \$839,000 \$2,351,000 \$2,351,000 \$2,351,000 \$615,000 \$450,000 \$822,000 \$511,000 \$219,000 \$106,000 (\$104,000) \$5,514,000 | \$1,598,000 \$0 \$839,000 \$2,498,000 \$2,498,000 \$2,287,000 \$756,000 \$644,000 \$475,000 \$475,000 \$536,000 \$228,000 \$112,000 (\$52,000) \$5,853,000 \$1,351,000 | \$1,392,000 \$366,000 \$839,000 \$2,973,000 \$2,973,000 \$796,000 \$674,000 \$501,000 \$913,000 \$563,000 \$237,000 \$118,000 \$0 \$6,204,000 \$1,338,000 | \$1,356,000 \$577,000 \$839,000 \$41,000 \$3,287,000 \$2,524,000 \$838,000 \$706,000 \$529,000 \$962,000 \$962,000 \$592,000 \$246,000 \$124,000 \$0 \$6,521,000 \$1,338,000 | \$1,300,000 \$827,000 \$43,000 \$3,623,000 \$3,623,000 \$2,653,000 \$739,000 \$558,000 \$1,014,000 \$621,000 \$256,000 \$131,000 \$6,854,000 \$1,338,000 |
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| Electricity GW Electricity Leased Chromium 6 Mitiga Conservation Subtotal Water Supp Operating Expenses Administration Customer Accounts Distribution/Transf Engineering Operations Production (Source Vehicles and Equip Water Quality Inter-Transfers Subtotal Operating E Debt Service Existing Debt | d Water Ition ly s/Meters mission e of Supply) ment xpenses | | Table 12 | \$1,453,000 \$0 \$839,000 \$2,351,000 \$2,351,000 \$2,351,000 \$615,000 \$450,000 \$822,000 \$511,000 \$219,000 \$106,000 (\$104,000) \$5,514,000 | \$1,598,000 \$0 \$839,000 \$2,498,000 \$2,498,000 \$2,287,000 \$756,000 \$644,000 \$475,000 \$475,000 \$536,000 \$228,000 \$112,000 (\$52,000) \$5,853,000 \$1,351,000 | \$1,392,000 \$366,000 \$839,000 \$2,973,000 \$2,973,000 \$796,000 \$674,000 \$501,000 \$913,000 \$563,000 \$237,000 \$118,000 \$0 \$6,204,000 \$1,338,000 | \$1,356,000 \$577,000 \$839,000 \$41,000 \$3,287,000 \$2,524,000 \$838,000 \$706,000 \$529,000 \$962,000 \$962,000 \$592,000 \$246,000 \$124,000 \$0 \$6,521,000 \$1,338,000 | \$1,300,000 \$827,000 \$43,000 \$3,623,000 \$3,623,000 \$2,653,000 \$739,000 \$558,000 \$1,014,000 \$621,000 \$256,000 \$131,000 \$6,854,000 \$1,338,000 (\$522,222 |
| Electricity GW Electricity Leased Chromium 6 Mitiga Conservation Subtotal Water Supp Operating Expenses Administration Customer Accounts Distribution/Transr Engineering Operations Production (Source Vehicles and Equip Water Quality Inter-Transfers Subtotal Operating E Debt Service Existing Debt Existing Debt Offse | d Water Ition ly s/Meters mission e of Supply) ment xpenses | | Table 12 | \$1,453,000 \$0 \$839,000 \$2,351,000 \$2,351,000 \$718,000 \$615,000 \$450,000 \$822,000 \$511,000 \$219,000 \$106,000 (\$104,000) \$5,514,000 \$1,365,000 (\$522,222) | \$1,598,000 \$0 \$839,000 \$2,498,000 \$2,498,000 \$2,287,000 \$756,000 \$644,000 \$475,000 \$475,000 \$536,000 \$228,000 \$112,000 (\$52,000) \$5,853,000 \$1,351,000 (\$522,222) | \$1,392,000 \$366,000 \$839,000 \$2,973,000 \$2,973,000 \$2,973,000 \$674,000 \$501,000 \$51,000 \$237,000 \$118,000 \$0 \$6,204,000 \$1,338,000 (\$522,222) | \$1,356,000 \$577,000 \$839,000 \$41,000 \$3,287,000 \$2,524,000 \$838,000 \$706,000 \$529,000 \$962,000 \$962,000 \$592,000 \$246,000 \$124,000 \$0 \$6,521,000 \$1,338,000 (\$522,222) | \$11,000 \$1,300,000 \$827,000 \$389,000 \$3,623,000 \$3,623,000 \$2,653,000 \$739,000 \$558,000 \$1,014,000 \$621,000 \$6,854,000 \$131,000 \$6,854,000 \$1,338,000 (\$522,222 \$815,778 \$11,292,778 |

Table 16: Proposed Financial Plan



Page | 25

| Operating Fund | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 |
|---|---------------|---------------|---------------|---------------|---------------|
| Beginning Balance | \$2,467,970 | \$1,939,315 | \$2,059,151 | \$2,262,822 | \$2,418,411 |
| Transfers (Net Cashflow) | \$636,222 | \$1,157,222 | \$1,700,222 | \$2,649,222 | \$3,811,222 |
| Transfers from/(to) Replacement Reserve | (\$1,164,877) | (\$1,037,386) | (\$1,496,551) | (\$2,493,633) | (\$3,646,263) |
| Ending Balance | \$1,939,315 | \$2,059,151 | \$2,262,822 | \$2,418,411 | \$2,583,370 |
| Replacement Reserve | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 |
| Beginning Balance | \$4,300,072 | \$5,360,866 | \$5,589,438 | \$5,128,575 | \$3,958,798 |
| Plus: | | | | | |
| Transfers from/(to) Operating Fund | \$1,164,877 | \$1,037,386 | \$1,496,551 | \$2,493,633 | \$3,646,263 |
| Payback (Chromium 6) | \$839,000 | \$839,000 | \$839,000 | \$839,000 | \$839,000 |
| Sources & Uses | | | | | |
| Use of Remaining Debt Proceeds | \$6,000,000 | \$48,369 | \$0 | \$0 | \$0 |
| Less: | | | | | |
| CIP | (\$7,015,000) | (\$1,777,700) | (\$2,876,200) | (\$4,570,058) | (\$2,408,018) |
| Subtotal Replacement Reserve | \$5,288,949 | \$5,507,922 | \$5,048,789 | \$3,891,150 | \$6,036,043 |
| Interest Earnings | \$71,918 | \$81,516 | \$79,787 | \$67,648 | \$74,961 |
| Ending Balance | \$5,360,866 | \$5,589,438 | \$5,128,575 | \$3,958,798 | \$6,111,004 |
| Disaster Reserve | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 |
| Beginning Balance | \$3,946,325 | \$3,946,325 | \$3,946,325 | \$3,946,325 | \$3,946,325 |
| Ending Balance | \$3,946,325 | \$3,946,325 | \$3,946,325 | \$3,946,325 | \$3,946,325 |
| Rate Stabilization Reserve | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 |
| Beginning Balance | \$389,304 | \$389,304 | \$389,304 | \$389,304 | \$389,304 |
| Ending Balance | \$389,304 | \$389,304 | \$389,304 | \$389,304 | \$389,304 |
| Ending Unrestricted Reserve Balance | \$11,635,810 | \$11,984,217 | \$11,727,026 | \$10,712,838 | \$13,030,003 |

Table 17: Transfers and Reserves Activity through FY 2028



Figure 8 identifies the operating position based on the proposed financial plan, and Figure 9 and Figure 10 identify the capital plan with funding sources and ending reserve balances, respectively.

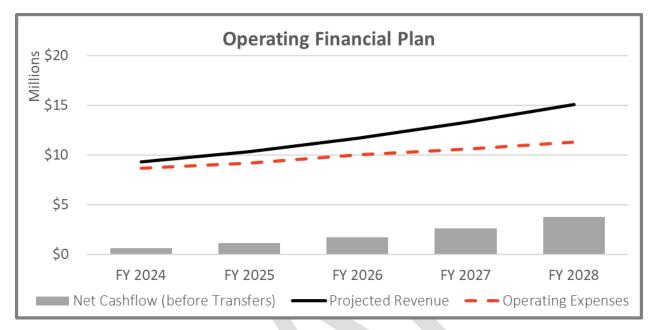


Figure 8: Proposed Operating Position



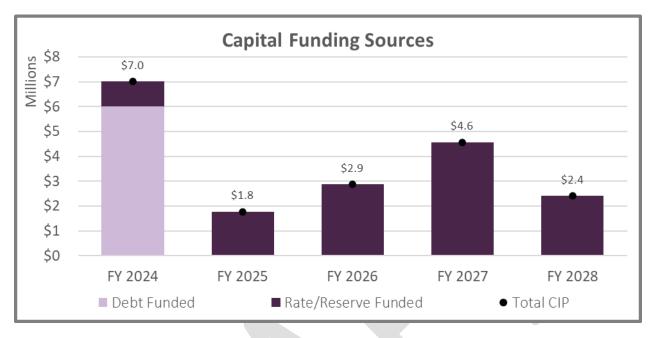
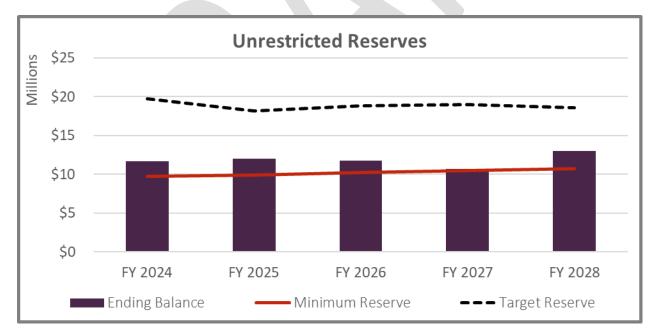


Figure 9: Capital Improvement Plan with Funding Sources

Figure 10: Proposed Ending Reserves





Cost-of-Service Analysis

Cost-of-Service Process

The next step in developing rates is to perform a cost-of-service analysis. This step develops proposed water rates that are cost-based and equitable. Meeting the requirements of Proposition 218 is of paramount importance in developing utility rates. Proposition 218 does not provide a particular methodology for establishing cost-based rates. This study and analysis herein allocates costs proportionately to each parcel served by the CSD and derives water rates that adheres to the cost-of-service provisions of Proposition 218.

It is important to understand **how** costs are incurred to determine the most appropriate way to recover them. The following graphic summarizes the cost-of-service process. Through this process, costs incurred are allocated to customer classes and tiers based on their proportional share. As a result, proposed rates are cost-based and reflect costs incurred by the utility to provide service to each parcel and corresponding account. Due to the ramp down in the CSD's FPA and increased replacement water costs each year, the cost-of-service analysis was performed for each year of the Rate Setting Period.

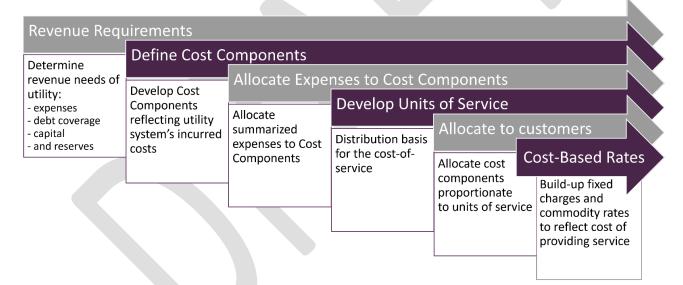


Figure 11: Cost-of-Service Process

Revenue Requirements

Revenue requirements are determined for FY 2024 through FY 2028 and used for the cost-of-service. Revenue requirements include O&M expenses, debt service, available offsets from non-rate revenues, annual net income, and any mid-year adjustments if rates are implemented after the start of the fiscal year. Funding the capital plan and replenishing reserves to meet or exceed the minimum reserve requirement is achieved over the Rate Setting Period. The proposed revenue adjustments and corresponding rates collectively accumulate the necessary funding over the Rate Setting Period to fund the CSD's total revenue requirements. The results of the financial plan analysis are summarized in Table 18 and represent the revenue required from rates for FY 2024 through FY 2028.



| Table | 18: | Revenue | Requirements |
|-------|-----|---------|--------------|
|-------|-----|---------|--------------|

| | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 |
|-------------------------------------|---------------|---------------|---------------------------------------|--------------|--------------|
| Revenue Requirements | Total | Total | Total | Total | Total |
| Specific Expenses | | | | | |
| Water Supply | | | | | |
| MWA/Antelope WM Admin. & Bio Fee | \$15,000 | \$15,000 | \$12,000 | \$10,000 | \$9,000 |
| MWA/Antelope WM Make Up Water | \$3,000 | \$3,000 | \$3,000 | \$5,000 | \$6,000 |
| MWA/AVW Replacement Water | \$0 | \$0 | \$315,000 | \$451,000 | \$588,000 |
| AVW Purchases (Emergency) | \$5,000 | \$5,000 | \$6,000 | \$8,000 | \$11,000 |
| Electricity GW | \$1,453,000 | \$1,598,000 | \$1,392,000 | \$1,356,000 | \$1,300,000 |
| Electricity Leased Water | \$0 | \$0 | \$366,000 | \$577,000 | \$827,000 |
| Chromium 6 Mitigation | \$839,000 | \$839,000 | \$839,000 | \$839,000 | \$839,000 |
| Conservation | \$36,000 | \$38,000 | \$40,000 | \$41,000 | \$43,000 |
| Total Specific Expenses | \$2,351,000 | \$2,498,000 | \$2,973,000 | \$3,287,000 | \$3,623,000 |
| Operating Expenses | | | | | |
| Administration | \$2,177,000 | \$2,287,000 | \$2,402,000 | \$2,524,000 | \$2,653,000 |
| Customer Accounts/Meters | \$718,000 | \$756,000 | \$796,000 | \$838,000 | \$882,000 |
| Distribution/Transmission | \$615,000 | \$644,000 | \$674,000 | \$706,000 | \$739,000 |
| Engineering | \$450,000 | \$475,000 | \$501,000 | \$529,000 | \$558,000 |
| Operations | \$822,000 | \$867,000 | \$913,000 | \$962,000 | \$1,014,000 |
| Production (Source of Supply) | \$511,000 | \$536,000 | \$563,000 | \$592,000 | \$621,000 |
| Vehicles and Equipment | \$219,000 | \$228,000 | \$237,000 | \$246,000 | \$256,000 |
| Water Quality | \$106,000 | \$112,000 | \$118,000 | \$124,000 | \$131,000 |
| Inter-Transfers | (\$104,000) | (\$52,000) | \$0 | \$0 | \$0 |
| Total Operating Expenses | \$5,514,000 | \$5,853,000 | \$6,204,000 | \$6,521,000 | \$6,854,000 |
| Debt Service | | | | | |
| Existing Debt | \$1,365,000 | \$1,351,000 | \$1,338,000 | \$1,338,000 | \$1,338,000 |
| Existing Debt Offsets | (\$522,222) | (\$522,222) | (\$522,222) | (\$522,222) | (\$522,222) |
| Total Debt Service | \$842,778 | \$828,778 | \$815,778 | \$815,778 | \$815,778 |
| Other Funding | | | | | |
| Revenue Offsets | | | | | |
| Meter Installation/Fees/Connections | (\$88,000) | (\$88,000) | (\$88,000) | (\$88,000) | (\$88,000) |
| Other Operating Income | (\$305,000) | (\$305,000) | | | (\$305,000) |
| Non-Operating Revenues | (\$1,123,000) | (\$607,000) | | | (\$609,000) |
| Total Revenue Offsets | (\$1,516,000) | (\$1,000,000) | · · · · · · · · · · · · · · · · · · · | · | 1 |
| Adjustments | | | | | |
| Reserve Funding | \$636,222 | \$1,157,222 | \$1,700,222 | \$2,649,222 | \$3,811,222 |
| Adjustment for Mid-Year Increase | \$336,500 | \$0 | \$0 | \$0 | \$0 |
| Total Adjustments | \$972,722 | \$1,157,222 | \$1,700,222 | \$2,649,222 | \$3,811,222 |
| Total Other Funding | (\$543,278) | \$157,222 | \$703,222 | \$1,649,222 | \$2,809,222 |
| Revenue Requirement from Rates | \$8,164,500 | \$9,337,000 | \$10,696,000 | \$12,273,000 | \$14,102,000 |

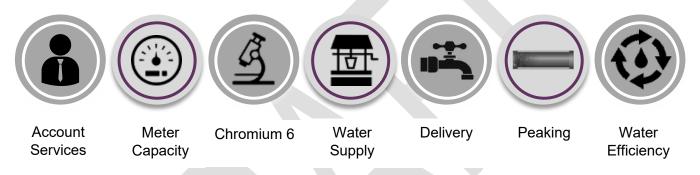


Phelan Piñon Hills CSD – Water Rate Study

Define Cost Components

The utility incurs costs to accommodate total water demand and peak demands that vary throughout the year. Therefore, to determine the most appropriate way to recover the utility's expenses, cost components are identified to allocate expenses based on how they are incurred. With our review of the revenue requirements and understanding of the utility system, it is appropriate and reasonable to utilize the base-extra capacity methodology outlined in the American Water Works Association M1 Manual. This methodology accounts for the utility's costs to meet both total volume and peak use demands. For example, if a utility's average use and peak use were equivalent, the utility system could be sized solely to accommodate the average demand on the system. However, customer water usage peaks at various periods throughout the year, such as the morning when everyone wakes up, evenings when customers are home from work / school, and other times of the year as outdoor water needs fluctuate based on the weather. The cost components shown in Figure 12 reflect the cost components used within this study.

Figure 12: Cost Components



Account Services – Fixed expenses that do not necessarily fluctuate based on usage nor are a function of meter size. These expenses include customer call center, billing, and other expenses incurred based on an account.

Meter Capacity - Expenses associated with capital and administration of the system.

Chromium 6 – Specific expenses associated with Chromium 6 Mitigation that will remain constant over the 5-year Rate Setting Period.

Water Supply – Groundwater supply costs and purchased replacement water from MWA.

Delivery – Operating and capital expenses of the water system associated with serving customers at a constant average use or average daily demand. These costs tend to vary with the total water used.

Peaking – Expenses incurred to meet customer peak demands above average daily usage.

Water Efficiency – Expenses associated with the CSD programs for efficient water use and rebates.

The Chromium 6 Surcharge will remain in place as capital projects associated with the Chromium 6 Mitigation are part of the current five-year capital plan. Therefore, the Chromium 6 surcharge will remain as a separate fixed charge.

The analysis herein establishes cost components for developing monthly fixed charges and utilizes the baseextra capacity method for developing consumption-based charges. Total volume and usage patterns of customers and tier are analyzed to proportionately allocate expenses based on total usage and peak demands. Peak demand is a function of Max Day Demand (Max Day) and Max Hour Demand (Max Hour) placed on the system in comparison to average Day Demand (Avg Day). The system is configured with various distribution and transmission lines ranging from 4" diameter to 16" diameter. The system's configuration accounts for peak water demands generated by how customers use water in excess of Avg Day and fire flow demand inherent to a utility system. Max Day is the maximum amount of water used in a single day of a calendar year and Max Hour reflects the peak hourly use on the system compared to Avg Day.

<u>Allocate Expenses to Cost Components</u>

Utilizing these cost components allows us to distribute the total revenue requirements to the various customer classes reflecting the cost of providing service. This approach provides a nexus between the costs incurred and the proposed rates by meter size and customer class. When allocating expenses to the defined costs components it is important to have a sound basis as to why an expense was allocated to a certain fixed cost component versus a variable cost component or split between fixed and variable. The allocation of expenses to the cost components should be straightforward to ensure the method of apportionment is <u>understandable</u> and easily <u>correlates to how expenses are incurred</u>. A description of each expense category is identified on the next page.



Expense Categories:

Water Supply - Costs associated with groundwater supplies and replacement water from MWA.

Chromium 6 Mitigation – Costs associated with Chromium 6 improvements, including planning, design, construction, and ongoing maintenance.

Conservation – Costs associated with conservation programs, including personnel, advertising, and supplies.

Administration – General and overhead costs, including the Board, legal services, personnel, and supplies.

Customer Accounts/Meters - Costs associated with customer service and billing.

Distribution/Transmission – Costs associated with system maintenance, personnel, supplies, and tools.

Engineering – Costs associated with the engineering department, including personnel, supplies, training, software, and travel.

Operations – Costs associated with the daily operations of the utility, including personnel, repairs, supplies, software, insurance, and taxes.

Production – Costs associated with groundwater production, personnel, supplies, and insurance. Solar credits, net of debt offsets, are also included as part of production.

Vehicles and Equipment - Costs associated with rentals, vehicles, insurance, maintenance, and fuel.

Water Quality – Costs associated with testing, including personnel, equipment, and laboratory analysis.

Inter-Transfers – Property tax transfers from the general fund, determined by the Board, to offset expenses.

Debt – Existing and proposed debt payments to fund capital assets, including water rights and solar credit offsets.

System peaking factors are used to allocate costs to Avg Day (Delivery) and Max Day / Max Hour (collectively, Peaking). Avg Day is assigned a value of 1.0, signifying no peaking. The Peaking factors shown in Table 19 were based on the Water Master Plan. A Max Day factor of 2.0 means that the system delivers approximately 2.0 times the average daily demand during a peak day. Therefore, the Avg Day factor of 1.0 makes up 50% of Max Day (1.0 / 2.0 = 0.5). The Max Hour factor of 3.0 means that the Avg Day factor of 1.0 makes up 33.3% of Max Hour (1.0 / 3.0 = 0.333), with the increment related to Peaking making up another 66.7%. These peaking factors and corresponding allocations provide a means to spread costs incurred as a function of serving Max Day and Max Hour proportionately between Delivery and Peaking.

| System Peak | Factor | Base | Peaking |
|--------------------|--------|-------------------|----------------|
| | [A] | [B] = A ÷ Avg Day | [C] = 100% - B |
| Average Day Demand | 1.00 | 100.0% | 0.0% |
| Max Day Demand | 2.00 | 50.0% | 50.0% |
| Max Hour Demand | 3.00 | 33.3% | 66.7% |

Table 19: System Peaking Factors and Distribution Basis



Table 20 summarizes the methodology/allocations of specific expenses including water supplies, Chromium 6 mitigation, and Conservation to the cost components.

Table 20: FY 2024 Specific Expense Allocation to Cost Components (%)

| | | | | | Cost Cor | nponents | | | | |
|----------------------------------|-----------------------------------|---------------------|-------------------|---------------|--------------------|-------------|----------|---------|---------------------|--------|
| | | | | | Wate | r Supply | | | | |
| Specific Expenses | Methodology / Allocation Basis | Account Services | Meter Capacity | Chromium 6 | Purchased Water | Groundwater | Delivery | Peaking | Water Efficiency | Total |
| Water Supply | | | | | | | | | | |
| MWA/Antelope WM Admin. & Bio Fee | Specific | 0.0% | 0.0% | 0.0% | 0.0% | 100.0% | 0.0% | 0.0% | 0.0% | 100.0% |
| MWA/Antelope WM Make Up Water | Specific | 0.0% | 0.0% | 0.0% | 0.0% | 100.0% | 0.0% | 0.0% | 0.0% | 100.0% |
| MWA/AVW Replacement Water | Specific | 0.0% | 0.0% | 0.0% | 100.0% | 0.0% | 0.0% | 0.0% | 0.0% | 100.0% |
| AVW Purchases (Emergency) | Specific | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 100.0% | 0.0% | 0.0% | 100.0% |
| Water Purchases - Other | Specific | 0.0% | 0.0% | 0.0% | 100.0% | 0.0% | 0.0% | 0.0% | 0.0% | 100.0% |
| Electricity GW | Specific | 0.0% | 0.0% | 0.0% | 0.0% | 100.0% | 0.0% | 0.0% | 0.0% | 100.0% |
| Electricity Leased Water | Specific | 0.0% | 0.0% | 0.0% | 100.0% | 0.0% | 0.0% | 0.0% | 0.0% | 100.0% |
| Chromium 6 Mitigation | Specific | 0.0% | 0.0% | 100.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 100.0% |
| Conservation | Specific | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 100.0% | 100.0% |

The percent allocations listed in Table 20 are used to allocate FY 2024 specific expenses to each cost component shown in Table 21.

Table 21: FY 2024 Specific Expense Allocation to Cost Components (\$)

| | | | | | Cost Cor | nponents | | | | |
|----------------------------------|-----------------------------------|---------------------|-------------------|---------------|--------------------|-------------|----------|---------|---------------------|-------------|
| | | | | | Wate | r Supply | | | | |
| Specific Expenses | Methodology / Allocation Basis | Account Services | Meter Capacity | Chromium 6 | Purchased Water | Groundwater | Delivery | Peaking | Water Efficiency | Total |
| Water Supply | | | | | | | | | | |
| MWA/Antelope WM Admin. & Bio Fee | Specific | \$0 | \$0 | \$0 | \$0 | \$15,000 | \$0 | \$0 | \$0 | \$15,000 |
| MWA/Antelope WM Make Up Water | Specific | \$0 | \$0 | \$0 | \$0 | \$3,000 | \$0 | \$0 | \$0 | \$3,000 |
| MWA/AVW Replacement Water | Specific | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| AVW Purchases (Emergency) | Specific | \$0 | \$0 | \$0 | \$0 | \$0 | \$5,000 | \$0 | \$0 | \$5,000 |
| Water Purchases - Other | Specific | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Electricity GW | Specific | \$0 | \$0 | \$0 | \$0 | \$1,453,000 | \$0 | \$0 | \$0 | \$1,453,000 |
| Electricity Leased Water | Specific | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Chromium 6 Mitigation | Specific | \$0 | \$0 | \$839,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$839,000 |
| Conservation | Specific | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$36,000 | \$36,000 |
| Total Allocation (\$) | | \$0 | \$0 | \$839,000 | \$0 | \$1,471,000 | \$5,000 | \$0 | \$36,000 | \$2,351,000 |

Table 22 summarizes the methodology/percent allocations of FY 2024 operating expenses to the cost components Table 23 reflects the cost in dollars allocated to each cost component.

Table 22: FY 2024 O&M Expense Allocation to Cost Components (%)

| | | | | | Cost Con | nponents | | | | |
|-------------------------------|-----------------------------------|---------------------|-------------------|---------------|--------------------|-------------|----------|---------|---------------------|--------|
| | | | | | Wate | r Supply | | | | |
| Operating Expenses | Methodology / Allocation Basis | Account Services | Meter Capacity | Chromium 6 | Purchased Water | Groundwater | Delivery | Peaking | Water Efficiency | Total |
| Administration | Specific | 0.0% | 100.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 100.0% |
| Customer Accounts/Meters | Specific | 100.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 100.0% |
| Distribution/Transmission | Max Hour Demand | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 33.3% | 66.7% | 0.0% | 100.0% |
| Engineering | Max Day Demand | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 50.0% | 50.0% | 0.0% | 100.0% |
| Operations | Max Hour Demand | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 33.3% | 66.7% | 0.0% | 100.0% |
| Production (Source of Supply) | Average Day Demand | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 100.0% | 0.0% | 0.0% | 100.0% |
| Vehicles and Equipment | Specific | 0.0% | 100.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 100.0% |
| Water Quality | Specific | 0.0% | 100.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 100.0% |
| Inter-Transfers | Average Day Demand | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 100.0% | 0.0% | 0.0% | 100.0% |



| | | | | | Cost Con | nponents | | | | |
|----------------------------------|-----------------------------------|---------------------|-------------------|---------------|--------------------|------------|---------------|-------------|---------------------|-------------|
| | | | | | Water | r Supply | | | | |
| Operating Expenses | Methodology / Allocation Basis | Account Services | Meter Capacity | Chromium 6 | Purchased Water | Groundwate | er Delivery | Peaking | Water Efficiency | Total |
| Administration | Specific | \$0 | \$2,177,000 | \$0 | \$0 | ç | 0 \$0 | \$0 | \$0 | \$2,177,000 |
| Customer Accounts/Meters | Specific | \$718,000 | \$0 | \$0 | \$0 | ç | 0 \$0 | \$0 | \$0 | \$718,000 |
| Distribution/Transmission | Max Hour Demand | \$0 | \$0 | \$0 | \$0 | ç | \$205,000 | \$410,000 | \$0 | \$615,000 |
| Engineering | Max Day Demand | \$0 | \$0 | \$0 | \$0 | ç | 0 \$225,000 | \$225,000 | \$0 | \$450,000 |
| Operations | Max Hour Demand | \$0 | \$0 | \$0 | \$0 | ç | 0 \$274,000 | \$548,000 | \$0 | \$822,000 |
| Production (Source of Supply) | Average Day Demand | \$0 | \$0 | \$0 | \$0 | ç | 0 \$511,000 | \$0 | \$0 | \$511,000 |
| Vehicles and Equipment | Specific | \$0 | \$219,000 | \$0 | \$0 | ę | 0 \$0 | \$0 | \$0 | \$219,000 |
| Water Quality | Specific | \$0 | \$106,000 | \$0 | \$0 | Ş | 0 \$0 | \$0 | \$0 | \$106,000 |
| Inter-Transfers | Average Day Demand | \$0 | \$0 | \$0 | \$0 | ç | 0 (\$104,000) | \$0 | \$0 | (\$104,000 |
| Total Allocation (\$) | | \$718,000 | \$2,502,000 | \$0 | \$0 | \$ | 0 \$1,111,000 | \$1,183,000 | \$0 | \$5,514,000 |
| Operating Expenses Allocation (% | %) | 13.0% | 45.4% | 0.0% | 0.0% | 0.0% | 20.1% | 21.5% | 0.0% | 100.0% |

The CSD's debt was allocated to Meter Capacity because the debt is used for capital improvements of the water system, and Meter Capacity is a fixed cost recovery component that reflects the potential demand each meter places on the water system. Table 24 summarizes the percent allocation of existing indebtedness. Table 25 provides the cost in dollars allocated to each cost component. The debt offsets are from CSD's solar power credits.

Table 24: FY 2024 Debt Expense Allocation to Cost Components (%)

| | | | | | Cost Con | nponents | | | | | | |
|-----------------------|-----------------------------------|---------------------|-------------------|---------------|--------------------|-------------|----------|---------|---------------------|--------|--|--|
| | | | Water Supply | | | | | | | | | |
| Debt Service | Methodology / Allocation Basis | Account Services | Meter Capacity | Chromium 6 | Purchased Water | Groundwater | Delivery | Peaking | Water Efficiency | Total | | |
| Existing Debt | Specific | 0.0% | 100.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 100.0% | | |
| Existing Debt Offsets | Specific | 0.0% | 100.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 100.0% | | |

Table 25: FY 2024 Debt Expense Allocation to Cost Components (\$)

| | | | | | | nponents | | | | |
|-----------------------|-----------------------------------|---------------------|-------------------|---------------|--------------------|-------------|----------|---------|---------------------|-------------|
| | | | | | Wate | r Supply | | | | |
| Debt Service | Methodology / Allocation Basis | Account Services | Meter Capacity | Chromium 6 | Purchased Water | Groundwater | Delivery | Peaking | Water Efficiency | Total |
| Existing Debt | Specific | \$0 | \$1,365,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$1,365,000 |
| Existing Debt Offsets | Specific | \$0 | (\$522,222) | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | (\$522,222) |
| Total Allocation (\$) | | \$0 | \$842,778 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$842,778 |

Other Funding includes other operating and non-operating revenues, reserve funding, and mid-year adjustment when proposed rates are implemented after the start of the fiscal year. The mid-year adjustment annualizes the proposed revenue adjustment to account for the time elapsed before new rates take effect. All items under "Other Funding" are allocated based on the O&M percentages derived in Table 23 to maintain proportionately in how expenses were allocated to the cost components. Table 26 summarizes the percent allocation to the cost components, and Table 27 uses the percent allocations in Table 26 to allocate FY 2024 expenses in dollars to each cost component.



Table 26: FY 2024 Other Funding Allocation to Cost Components (%)

| | | | | | Cost Con | nponents | | | | |
|-------------------------------------|-----------------------------------|---------------------|-------------------|---------------|--------------------|-------------|----------|---------|---------------------|--------|
| | | | | | Wate | r Supply | | | | |
| Other Funding | Methodology / Allocation Basis | Account Services | Meter Capacity | Chromium 6 | Purchased Water | Groundwater | Delivery | Peaking | Water Efficiency | Total |
| Revenue Offsets | | | | | | | | | | |
| Meter Installation/Fees/Connections | O&M Allocation | 13.0% | 45.4% | 0.0% | 0.0% | 0.0% | 20.1% | 21.5% | 0.0% | 100.0% |
| Other Operating Income | O&M Allocation | 13.0% | 45.4% | 0.0% | 0.0% | 0.0% | 20.1% | 21.5% | 0.0% | 100.0% |
| Non-Operating Revenues | O&M Allocation | 13.0% | 45.4% | 0.0% | 0.0% | 0.0% | 20.1% | 21.5% | 0.0% | 100.0% |
| Adjustments | | | | | | | | | | |
| Reserve Funding | O&M Allocation | 13.0% | 45.4% | 0.0% | 0.0% | 0.0% | 20.1% | 21.5% | 0.0% | 100.0% |
| Adjustment for Mid-Year Increase | O&M Allocation | 13.0% | 45.4% | 0.0% | 0.0% | 0.0% | 20.1% | 21.5% | 0.0% | 100.0% |

Table 27: FY 2024 Other Funding Allocation to Cost Components (\$)

| | | | | | Cost Con | nponents | | | | |
|-------------------------------------|-----------------------------------|---------------------|-------------------|---------------|--------------------|-------------|-------------|-------------|---------------------|---------------|
| | | | | | Wate | r Supply | | | | |
| Other Funding | Methodology / Allocation Basis | Account Services | Meter Capacity | Chromium 6 | Purchased Water | Groundwater | Delivery | Peaking | Water Efficiency | Total |
| Revenue Offsets | | | | | | | | | | |
| Meter Installation/Fees/Connections | O&M Allocation | (\$11,459) | (\$39,930) | \$0 | \$0 | \$0 | (\$17,731) | (\$18,880) | \$0 | (\$88,000) |
| Other Operating Income | O&M Allocation | (\$39,715) | (\$138,395) | \$0 | \$0 | \$0 | (\$61,454) | (\$65,436) | \$0 | (\$305,000) |
| Non-Operating Revenues | O&M Allocation | (\$146,230) | (\$509,566) | \$0 | \$0 | \$0 | (\$226,270) | (\$240,934) | \$0 | (\$1,123,000) |
| Adjustments | | | | | | | | | | |
| Reserve Funding | O&M Allocation | \$82,845 | \$288,688 | \$0 | \$0 | \$0 | \$128,191 | \$136,498 | \$0 | \$636,222 |
| Adjustment for Mid-Year Increase | O&M Allocation | \$43,817 | \$152,688 | \$0 | \$0 | \$0 | \$67,800 | \$72,194 | \$0 | \$336,500 |
| Total Allocation (\$) | | (\$70,742) | (\$246,515) | \$0 | \$0 | \$0 | (\$109,463) | (\$116,557) | \$0 | (\$543,278) |

Table 28 summarizes the FY 2024 total revenue requirements derived in Table 18 by cost component.

Table 28: FY 2024 Cost-of-Service Requirements

| | | Fixed Components | | | Variable Components | | | | | |
|---------------------|----------|---------------------|-------------------|---------------|---------------------|-------------|-------------|-------------|---------------------|-------------|
| | | | | | Water | Supply | | | | |
| Revenue Requirement | t | Account Services | Meter Capacity | Chromium 6 | Purchased Water | Groundwater | Delivery | Peaking | Water Efficiency | Total |
| Specific Expenses | Table 21 | \$0 | \$0 | \$839,000 | \$0 | \$1,471,000 | \$5,000 | \$0 | \$36,000 | \$2,351,000 |
| Operating Expenses | Table 23 | \$718,000 | \$2,502,000 | \$0 | \$0 | \$0 | \$1,111,000 | \$1,183,000 | \$0 | \$5,514,000 |
| Debt Service | Table 25 | \$0 | \$842,778 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$842,778 |
| Other Funding | Table 27 | (\$70,742) | (\$246,515) | \$0 | \$0 | \$0 | (\$109,463) | (\$116,557) | \$0 | (\$543,278) |
| COS Requirements | | \$647,258 | \$3,098,263 | \$839,000 | \$0 | \$1,471,000 | \$1,006,537 | \$1,066,443 | \$36,000 | \$8,164,500 |

The total revenue requirements by cost component for FY 2025 through FY 2028 can be found in Appendix A-1 through D-1, respectively. The same approach shown for FY 2024 was used for each year of the Rate Setting Period but reflects each fiscal year's revenue requirement.



Rate Design

Develop Units of Service

Unit rates for the cost components are derived by spreading the corresponding revenue requirements over appropriate units of service (distribution basis). This approach provides a clear connection between costs incurred and the proportionate share attributable to each corresponding meter, tier, and customer account. When designing rates, the most critical component is connecting the proposed rates to the costs incurred, resulting in a rate structure that is cost-based and in compliance with Proposition 218. The previous section summarized costs by expense category and then allocated to cost components based on how each cost is incurred for each fiscal year. The next step in designing rates is to apportion the total amount of each cost component to customers in relation to their use of the system and facilities. The method of apportionment considers each customer's share of system costs and is reflected by the units of service used to equitably distribute the cost components to each customer account. The distribution basis varies by cost component and includes total accounts, Meter Equivalents (MEs), which reflect demand placed on the system based on meter size, total water sales, and usage by tier. In Table 29 each meter size was assigned an equivalency factor using the flow characteristics of a 3/4" meter. Based on the CSD's meter inventory, the safe maximum operating flow capacity for these meter types, as identified in the AWWA M1 Manual, 6th Edition, Table B-2, were used for determining meter equivalencies.

The safe maximum operating flow capacity for each meter was divided by the 3/4" meters' safe operating flow capacity of 30 gpm to determine the equivalent meter ratio. In other words, the calculations convert all larger sized meters to an equivalent number of 3/4" meters based on the safe operating flow capacity of 30 gpm. The Capacity Ratio represents the potential flow through each meter size compared to the flow through the base 3/4" meters by the Capacity Ratio and then multiplying the result by the billing periods in a year (12 billing periods). Table 29 summarizes the units of service related to Total Annual Bills and Annual MEs for each year of the Rate Setting Period.



| Meter Size | AWWA Capacity (gpm) | Capacity Ratio | Number of Accounts | Meter Equivalents |
|----------------|---------------------------|-------------------|-----------------------|----------------------|
| | [A] | [B] = A ÷ 30 | [C] | [D] = B x C |
| ≤3/4" | 30 | 1.00 | 1,915 | 1,915 |
| 1" | 50 | 1.67 | 5,212 | 8,687 |
| 1 1/2" | 100 | 3.33 | 20 | 67 |
| 2" | 160 | 5.33 | 50 | 267 |
| 3" | 350 | 11.67 | 2 | 23 |
| 4" | 630 | 21.00 | 1 | 21 |
| 6" | 1,300 | 43.33 | 0 | 0 |
| 8" | 2,800 | 93.33 | 0 | 0 |
| Total | | | 7,200 | 10,979 |
| Annual Units (| Total x 12 Bills) | | 86,400 | 131,752 |

Table 29: Accounts and Meter Equivalents

Total usage by customer class and tier must be known to derive the units of service for allocating variable costs. Due to the decrease in the FPA each year, the tier definitions will vary based on the amount of groundwater available to the CSD. However, for FY 2024 and FY 2025, the CSD has carryover water to maintain a Tier 1 allotment of 11 HCF. Each customer class will receive a proportionate share of the groundwater supply available in Tier 1. Tier 1 definitions were determined for each year by dividing the amount of groundwater available, after water loss, by the annual bills shown in Table 29. Tier definitions were rounded up to the nearest whole HCF. Table 30 shows the tier definitions for each year of the Rate Setting Period.

Table 30: FY 2024 to FY 2028 Tier Definitions (HCF)

| Groundwater | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 |
|------------------------------------|------------|------------|-----------|-----------|-----------|
| Groundwater Available (HCF) | 958,320 | 958,320 | 758,848 | 672,207 | 585,566 |
| ÷ Annual Accounts Table 29 | 86,400 | 86,400 | 86,400 | 86,400 | 86,400 |
| Groundwater Allocation per Account | t 11 HCF | 11 HCF | 9 HCF | 8 HCF | 7 HCF |
| Tier Definitions | | | | | |
| All Customers | | | | | |
| Tier 1 | 0 - 11 HCF | 0 - 11 HCF | 0 - 9 HCF | 0 - 8 HCF | 0 - 7 HCF |
| Tier 2 | >11 HCF | >11 HCF | >9 HCF | >8 HCF | >7 HCF |



The FY 2024 projected usage by tier was determined using the revised tier definitions in Table 30. Table 31 summarizes the FY 2024 projected usage and the weighted peak usage by tier. FY 2025 through FY 2028 can be found in Appendix A-2 through Appendix D-2, respectively.

| Customer Class / Tier | Projected Usage (HCF) | Peaking Factors | Weighted Peak (HCF) |
|-----------------------|--------------------------|--------------------|------------------------|
| | [A] | [B] | [C] = A x B |
| All Customer Classes | | | |
| Tier 1 | 595,350 | 1.16 | 693,002 |
| Tier 2 | 362,970 | 2.11 | 764,690 |
| Total | 958,320 | | 1,457,691 |

With the units of service shown in Table 29 and Table 31, the distribution basis can be identified for each cost component. Figure 13 identifies the total revenue requirements for FY 2024 by cost component from Table 28 and the corresponding service units. The Purchased Water and Groundwater components are combined to make up the Water Supply component.

Figure 13: Distribution Basis and Units of Service by Cost Component



Using the revenue requirements, the cost-of-service allocates expenses to customers based on the service demands that each place on the system (cost causation). This approach was repeated for each year of the Rate Setting Period (as shown in Appendix A-1 through D-1) and ensures that each customer proportionately shares in the financial obligation of the water utility. For the following unit rate computations for each cost component, unit rates were rounded up to the nearest penny.



Fixed Cost Recovery

Account Services

Each customer incurs Account Services costs regardless of the type of land use, meter size, or total amount of water used. These costs should be spread equally across all accounts. This is achieved by using the distribution basis of Total Bills. Total Bills are determined by multiplying the total accounts by the number of billing periods over the fiscal year (12 billing periods). Therefore, the revenue requirement for Account Services is apportioned based on the Total Bills (Table 29 – Number of accounts, Annual Units) to determine the monthly unit cost-of-service shown in Table 32. The Account Services unit rate was determined for each year using the same approach shown for FY 2024, see Appendix A-2 through D-2.

Table 32: FY 2024 Account Services Monthly Unit Rate

| Account Services Component Unit Rate | | | | | | |
|--------------------------------------|-----------|--|--|--|--|--|
| Revenue Requirement | \$647,258 | | | | | |
| ÷ Total Bills | 86,400 | | | | | |
| Monthly Unit Rate | \$7.50 | | | | | |

Meter Capacity

The Meter Capacity Component includes system-wide costs and debt. The revenue requirement for Meter Capacity is apportioned based on meter size. Larger-sized meters can generate a greater demand on the system from the amount of potential water flow that may pass through the meter in gallons per minute (gpm). Meter equivalents were used to create parity among the various meter sizes ranging from 3/4" to 4". In Table 29, each meter size was assigned an equivalency factor determined by the flow characteristics of a 3/4" meter based on the safe maximum operating flow capacity by meter type, as identified in the AWWA M1 Manual, 6th Edition, Table B-2. Each meter's safe maximum operating flow capacity was divided by the base meter's safe operating flow capacity of 30 gpm to determine the equivalent meter ratio. The Capacity Factors in Table 29 represent the potential flow through each meter size compared to the flow through a 3/4" meter to establish parity between meter sizes. Total MEs are determined by multiplying the number of meters by the Capacity Factors and multiplying the result by 12 billing periods (Table 29). The revenue requirement for Meter Capacity is then apportioned based on meter size as represented by total MEs and summarized in Table 33. The Meter Capacity unit rate was determined for each year using the same approach shown for FY 2024, as shown in Appendix A-2 through D-2.

Table 33: FY 2024 Meter Capacity Monthly Unit Rate

| Meter Capacity Component | Unit Rate |
|--------------------------|-------------|
| Revenue Requirement | \$3,098,263 |
| ÷ Total ME's | 131,752 |
| Monthly Unit Rate | \$23.52 |



Chromium 6 Surcharge

The Chromium 6 Surcharge will continue at the current cost recovery. Therefore, the revenue requirement for Chromium 6 is apportioned based on total bills to determine the monthly unit cost-of-service shown in Table 34. The Chromium 6 fixed charge will remain constant for all five years.

Table 34: FY 2024 Chromium 6 Monthly Unit Rate

| Chromium 6 Component Unit Rate | | | | | | |
|--------------------------------|-----------|--|--|--|--|--|
| Revenue Requirement | \$839,000 | | | | | |
| ÷ Total Bills | 86,400 | | | | | |
| Monthly Unit Rate | \$9.71 | | | | | |

<u>Variable Cost Recovery</u>

The remaining cost components are recovered through the variable rates. The proposed variable rate structure includes tiers for all customer classes.

Water Supply

The CSD's water supplies are solely groundwater, with most of its groundwater production from the MBA. The CSD has limits on groundwater production, which is set on an annual basis by the Mojave Water Agency as Watermaster. The CSD's FPA has decreased by almost 950 AF since FY 2021 and equals 2,518 AF for FY 2024. By FY 2028, the CSD's FPA will decrease to 1,582 AF.

The CSD's current water demand is approximately 2,588 AF, which is greater than the amount of the FPA. However, for FY 2024 and FY 2025, the CSD has available carryover groundwater production rights from previous years to cover its customer's total water demand and not incur replacement water. As the FPA continues to ramp down in future years, the CSD will need to lease replacement water from the MWA, incurring higher purchased water costs each year, commencing in FY 2026.

Tiered rates reflect the different water supply costs by source to serve each tier, with the groundwater from the FPA serving Tier 1 followed by a blend of remaining groundwater and more expensive leased water from MWA to serve Tier 2. The CSD's water loss is 15%, which is caused by evaporation, exfiltration, and leaks/breaks in the distribution system. The water loss percentage was applied to the water production to derive the net amount of each water supply available to serve customer demands. In FY 2024 and FY 2025, the water supply costs for each tier are the same due to the use of carryover water. Table 35 summarizes the unit rates for each water supply available to the CSD for FY 2024. The Water Supply unit rates were determined for each year using the same approach shown for FY 2024, as shown in Appendix A-2 through D-2.



| Water Supplies | Production / Purchases (AF) | Water Loss | Net Water Supply (AF) | Avaliable Supply (HCF) | Revenue Requirement | Unit Rate |
|-----------------|--------------------------------|---------------|--------------------------|---------------------------|------------------------|-------------|
| | [A] | [B] | [C] = A x (1-B) | [D] = C x 435.6 | (E) | [F] = E ÷ D |
| Purchased Water | 0 | 15.0% | 0 | 0 | \$0 | \$0.00 |
| Groundwater | 2,588 | 15.0% | 2,200 | 958,320 | \$1,471,000 | \$1.53 |
| Total | 2,588 | | 2,200 | 958,320 | \$1,471,000 | |

Table 35: FY 2024 Water Supply Unit Rates

Unit rates must be determined for each tier that corresponds to the water source serving the usage within each tier. Table 36 summarizes the amount of water - by source - used to serve total water demand in each tier for FY 2024. The corresponding unit rate is rounded up to the nearest penny. Groundwater is used to cover the total demand in Tier 1 and Tier 2 for FY 2024 and FY 2025. However, due to the ramp down of the FPA, in FY 2026 through FY 2028, leased water is required to meet the remaining demand in Tier 2, as shown in Appendix A-2 through D-2.

| Water Supply Allocation | Projected Usage (HCF) | Groundwater | Purchased Water | Total Usage | Total Cost | Water Supply Unit Rate |
|----------------------------|--------------------------|-------------|--------------------|----------------|----------------------------|---------------------------|
| | [A] | [B] | [C] = (A-B) | [D] = (B + C) | [E] = Unit Rate x Usage | [F] = (E ÷ A) |
| Available Supply | Table 35 | 958,320 | 0 | | | |
| Effective Unit Cost | | \$1.53 | \$0.00 | | | |
| All Customer Classes | | | | | | |
| Tier 1 | 595,350 | 595,350 | 0 | 595,350 | \$913,849 | \$1.54 |
| Tier 2 | 362,970 | 362,970 | 0 | 362,970 | \$557,151 | \$1.54 |
| Total | 958,320 | 958,320 | 0 | 958,320 | \$1,471,000 | |

Table 36: FY 2024 Tier Water Supply Unit Rates

<u>Delivery</u>

Delivery costs are incurred based on the total volume of water produced and delivered to customers at a constant average demand throughout the year. Therefore, the revenue requirement for Delivery is apportioned based on projected usage identified in Table 31, for FY 2024, to determine the unit cost-of-service, irrespective of tier, as shown in Table 37. The Delivery unit rate was determined for each year using the same approach shown for FY 2024, as shown in Appendix A-2 through D-2.

Table 37: FY 2024 Delivery Unit Rate

Delivery Cost Component Unit Rate

| Revenue Requirement | \$1,006,537 |
|-------------------------|-------------|
| ÷ Projected Usage (HCF) | 958,320 |
| Monthly Unit Rate | \$1.06 |



<u>Peaking</u>

Peaking costs are incurred not only based on the total volume of water produced and delivered but also as a function of the peaking characteristics of tiers. Therefore, the revenue requirement for Peaking is apportioned by weighting each customer class's peaking factor by total usage as shown in Table 31, for FY 2024. Table 38 provides the usage characteristics for FY 2024 by tier, the corresponding weighted peak, and the proportionate share of the revenue requirement for each tier. The unit rate per tier is then determined by taking the revenue requirement divided by the projected usage. The Peaking unit rate was determined for each year using the same approach shown for FY 2024, as shown in Appendix A-2 through D-2.

| Customer Class | Projected Usage | Weighted Peak (HCF) | % Allocation | | |
|----------------------|--------------------|------------------------|-----------------|-----------------------|-------------|
| | [A] | [B] | [C] = B as % | [D] = \$1,066,443 x C | [E] = D ÷ A |
| All Customer Classes | | | | | |
| Tier 1 | 595,350 | 693,002 | 47.5% | \$506,998 | \$0.86 |
| Tier 2 | 362,970 | 764,690 | 52.5% | \$559,445 | \$1.55 |
| | 958,320 | 1,457,691 | 100.0% | \$1,066,443 | |

| Table 38: FY 2 | 024 Peakina | I Init R | ata hy T | ïor |
|----------------|--------------|----------|----------|-----|
| | 2024 Peaking | | ale by T | ier |

Water Efficiency

Water Efficiency revenue requirements are apportioned to each tier as shown in Table 39. The entire revenue requirement is recovered proportionately over Tier 2 as conservation programs and rebates aim to mitigate high water usage above the CSD's FPA (usage over Tier 1). The Water Efficiency unit rate was determined for each year using the same approach shown for FY 2024, as shown in Appendix A-2 through D-2.

| Customer Class | Projected Usage (HCF) | Factor | | % Allocation | Revenue Requirement | Unit Rate |
|----------------------|--------------------------|--------|-------------|-----------------|------------------------|-------------|
| | [A] | [B] | [C] = A x B | [D] = C as % | [E] = \$36,000 x D | [F] = E ÷ A |
| All Customer Classes | | | | | | |
| Tier 1 | 595,350 | 0.00 | 0 | 0.0% | \$0 | \$0.00 |
| Tier 2 | 362,970 | 1.00 | 362,970 | 100.0% | \$36,000 | \$0.10 |
| Total | 958,320 | | 362,970 | 100.0% | \$36,000 | |

Table 39: FY 2024 Water Efficiency Unit Rate by Tier



FY 2024 Cost-of-Service Rates

Proposed FY 2024 Monthly Fixed Charges

Table 40 reflects the combined charges of the CSD's proposed fixed charge of Account Services and Meter Capacity for FY 2024. Account Services are constant for all meter sizes. Meter Capacity is multiplied by the corresponding Capacity Ratios of each meter size to derive the FY 2024 fixed charges. The fixed charges were determined for each year using the same approach shown for FY 2024, as shown in Appendix A-2 through D-2.

| Meter Size | Capacity Ratio | Meters | Account Services | Meter Capacity | FY 2024 Proposed Base Fixed Charge |
|------------|-------------------|--------|---------------------|-------------------|---------------------------------------|
| | [A] | | [B] = \$7.50 | [C] = \$23.52 x A | [D] = B + C |
| ≤3/4" | 1.00 | 1,915 | \$7.50 | \$23.52 | \$31.02 |
| 1" | 1.67 | 5,212 | \$7.50 | \$39.20 | \$46.70 |
| 1 1/2" | 3.33 | 20 | \$7.50 | \$78.40 | \$85.90 |
| 2" | 5.33 | 50 | \$7.50 | \$125.44 | \$132.94 |
| 3" | 11.67 | 2 | \$7.50 | \$274.40 | \$281.90 |
| 4" | 21.00 | 1 | \$7.50 | \$493.92 | \$501.42 |
| 6" | 43.33 | 0 | \$7.50 | \$1,019.20 | \$1,026.70 |
| 8" | 93.33 | 0 | \$7.50 | \$2,195.20 | \$2,202.70 |

Table 40: FY 2024 Monthly Fixed Charges by Meter Size

Table 41 shows the Chromium 6 Surcharge. The Chromium 6 Surcharge is constant for all meter sizes and will remain constant throughout the Rate Setting Period.

| Meter Size | Capacity Ratio | Meters | Chromium 6 | Proposed Chromium-6 Surcharge |
|------------|-------------------|--------|---------------|----------------------------------|
| ≤3/4" | 1.00 | 1,915 | \$9.71 | \$9.71 |
| 1" | 1.67 | 5,212 | \$9.71 | \$9.71 |
| 1 1/2" | 3.33 | 20 | \$9.71 | \$9.71 |
| 2" | 5.33 | 50 | \$9.71 | \$9.71 |
| 3" | 11.67 | 2 | \$9.71 | \$9.71 |
| 4" | 21.00 | 1 | \$9.71 | \$9.71 |
| 6" | 43.33 | 0 | \$9.71 | \$9.71 |
| 8" | 93.33 | 0 | \$9.71 | \$9.71 |

Table 41: Monthly Chromium 6 Surcharges by Meter Size



Proposed FY 2024 Variable Rates

The proposed variable rates for FY 2024 are shown in Table 42 for each tier, reflecting the combined rate components of Water Supply, Delivery, Peaking, and Water Efficiency. The variable rates were determined for each year using the same approach shown for FY 2024, as shown in Appendix A-2 through D-2.

| Customer Class & Tier | Tier Definitions (HCF) | Projected Usage (HCF) | Water Delivery Peaking Supply | | Water Efficiency | FY 2024 Proposed Variable Rate | |
|--------------------------|------------------------------|-----------------------------|----------------------------------|--------|---------------------|--------------------------------------|---------------------|
| | | | [A] | [B] | [C] | [D] | [E] = A + B + C + D |
| All Customer Classe | S | | | | | | |
| Tier 1 | 0 - 11 | 595,350 | \$1.54 | \$1.06 | \$0.86 | \$0.00 | \$3.46 |
| Tier 2 | >11 | 362,970 | \$1.54 | \$1.06 | \$1.55 | \$0.10 | \$4.25 |

| Table 42: FY | 2024 | Variable | Rates b | ov Tier | (HCF) |
|--------------|------|----------|---------|---------|-------|
| | 2021 | vanabic | ruico r | y non | (101) |



Cost-Based Rates

Cost-of-Service and Rate Summary

The comprehensive cost-of-service analysis and rate development meet the requirements of Proposition 218 and identify the cost components that make up the proposed water and wastewater rates. Proposition 218 requires the following conditions:

1. An agency cannot collect revenue beyond what is necessary to provide service.

The long-term financial plan identifies the CSD's revenue requirements for the water utility, including operating expenses, capital improvement programs, debt, and reserves.

2. Revenues derived by the charge shall not be used for any other purpose other than that for which the charge was imposed.

The CSD's water utility is analyzed as a separate business enterprise to track revenues and expenses and does not fund services other than those necessary for the provision of water.

3. The amount of the fee may not exceed the proportional cost-of-service for the parcel.

The comprehensive cost-of-service analysis, updated fixed charges, and variable rates reflect each customer's fair share of water costs. Through this updated analysis, each customer will pay the proportional cost of providing service to that parcel.

4. No charge may be imposed for a service unless that service is actually used or immediately available to the owner of a property.

Only properties that are receiving water service or have service immediately available to them are required to pay the fixed and variable charges described in this study.

5. A written notice of the proposed charge shall be mailed to the record owner of each parcel at least 45 days prior to the public hearing.

Notices were mailed to each affected parcel owner 45 days before the October 11, 2023, Public Hearing.

The proposed water 5-year rate schedules (FY 2024 through FY 2028) are shown in the following section. If a majority protest does not occur by or at the October 11th Public Hearing, the CSD Board may adopt the rates with an effective date of November 1, 2023.



Rate Schedules

Table 43 through Table 45 summarizes the five-year water rate schedule for the monthly fixed charges and variable rates, respectively.

Table 43: Proposed Monthly Fixed Charge (FY 2024 – FY 2028)

| Fixed Cha | rges (\$/Mo | nth) | | | |
|------------------|-------------|------------|------------|------------|------------|
| Meter Size | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 |
| ≤3/4" | \$31.02 | \$35.76 | \$39.75 | \$45.88 | \$53.13 |
| 1" | \$46.70 | \$53.61 | \$59.41 | \$68.36 | \$78.95 |
| 1 1/2" | \$85.90 | \$98.22 | \$108.56 | \$124.56 | \$143.50 |
| 2" | \$132.94 | \$151.76 | \$167.54 | \$192.00 | \$220.96 |
| 3" | \$281.90 | \$321.31 | \$354.31 | \$405.56 | \$466.25 |
| 4" | \$501.42 | \$571.16 | \$629.55 | \$720.28 | \$827.73 |
| 6" | \$1,026.70 | \$1,169.02 | \$1,288.16 | \$1,473.36 | \$1,692.70 |
| 8" | \$2,202.70 | \$2,507.52 | \$2,762.66 | \$3,159.36 | \$3,629.20 |

Table 44: Proposed Monthly Chromium 6 Surcharge (FY 2024 – FY 2028)

| Chromium | n 6 Surchar | ges (\$/Mo | nth) | | |
|------------|-------------|------------|---------|---------|---------|
| Meter Size | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 |
| ≤3/4" | \$9.71 | \$9.71 | \$9.71 | \$9.71 | \$9.71 |
| 1" | \$9.71 | \$9.71 | \$9.71 | \$9.71 | \$9.71 |
| 1 1/2" | \$9.71 | \$9.71 | \$9.71 | \$9.71 | \$9.71 |
| 2" | \$9.71 | \$9.71 | \$9.71 | \$9.71 | \$9.71 |
| 3" | \$9.71 | \$9.71 | \$9.71 | \$9.71 | \$9.71 |
| 4" | \$9.71 | \$9.71 | \$9.71 | \$9.71 | \$9.71 |
| 6" | \$9.71 | \$9.71 | \$9.71 | \$9.71 | \$9.71 |
| 8" | \$9.71 | \$9.71 | \$9.71 | \$9.71 | \$9.71 |

Table 45: Proposed Variable Charge (FY 2024 – FY 2028)

| Variable Rates (\$/HCF) | | | | | | | | | | | |
|-------------------------|---------|---------|---------|---------|---------|--|--|--|--|--|--|
| Customer Class | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 | | | | | | |
| All Customers | | | | | | | | | | | |
| Tier 1 | \$3.46 | \$4.04 | \$4.55 | \$5.20 | \$5.96 | | | | | | |
| Tier 2 | \$4.25 | \$4.97 | \$6.27 | \$7.28 | \$8.36 | | | | | | |



Appendix A-1 – FY 2025 Cost-of-Service Analysis

Table 46: FY 2025 Specific Expense Allocation to Cost Components (%)

| | | | | | Cost Co | omponents | | | | |
|----------------------------------|-----------------------------------|---------------------|-------------------|---------------|--------------------|-------------|----------|---------|---------------------|--------|
| | | | | | Water | r Supply | | | | |
| Specific Expenses | Methodology / Allocation Basis | Account Services | Meter Capacity | Chromium 6 | Purchased Water | Groundwater | Delivery | Peaking | Water Efficiency | Total |
| Water Supply | | | | | | | | | | |
| MWA/Antelope WM Admin. & Bio Fee | Specific | 0.0% | 0.0% | 0.0% | 0.0% | 100.0% | 0.0% | 0.0% | 0.0% | 100.0% |
| MWA/Antelope WM Make Up Water | Specific | 0.0% | 0.0% | 0.0% | 0.0% | 100.0% | 0.0% | 0.0% | 0.0% | 100.0% |
| MWA/AVW Replacement Water | Specific | 0.0% | 0.0% | 0.0% | 100.0% | 0.0% | 0.0% | 0.0% | 0.0% | 100.0% |
| AVW Purchases (Emergency) | Specific | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 100.0% | 0.0% | 0.0% | 100.0% |
| Water Purchases - Other | Specific | 0.0% | 0.0% | 0.0% | 100.0% | 0.0% | 0.0% | 0.0% | 0.0% | 100.0% |
| Electricity GW | Specific | 0.0% | 0.0% | 0.0% | 0.0% | 100.0% | 0.0% | 0.0% | 0.0% | 100.0% |
| Electricity Leased Water | Specific | 0.0% | 0.0% | 0.0% | 100.0% | 0.0% | 0.0% | 0.0% | 0.0% | 100.0% |
| Chromium 6 Mitigation | Specific | 0.0% | 0.0% | 100.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 100.0% |
| Conservation | Specific | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 100.0% | 100.0% |

Table 47: FY 2025 Specific Expense Allocation to Cost Components (\$)

| | | | | | | mponents | | | | |
|----------------------------------|-----------------------------------|---------------------|-------------------|---------------|--------------------|-------------|----------|---------|---------------------|-------------|
| | | | | | Water | Supply | | | | |
| Specific Expenses | Methodology / Allocation Basis | Account Services | Meter Capacity | Chromium 6 | Purchased Water | Groundwater | Delivery | Peaking | Water Efficiency | Total |
| Water Supply | | | | | | | | | | |
| MWA/Antelope WM Admin. & Bio Fee | Specific | \$0 | \$0 | \$0 | \$0 | \$15,000 | \$0 | \$0 | \$0 | \$15,000 |
| MWA/Antelope WM Make Up Water | Specific | \$0 | \$0 | \$0 | \$0 | \$3,000 | \$0 | \$0 | \$0 | \$3,000 |
| MWA/AVW Replacement Water | Specific | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| AVW Purchases (Emergency) | Specific | \$0 | \$0 | \$0 | \$0 | \$0 | \$5,000 | \$0 | \$0 | \$5,000 |
| Water Purchases - Other | Specific | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Electricity GW | Specific | \$0 | \$0 | \$0 | \$0 | \$1,598,000 | \$0 | \$0 | \$0 | \$1,598,000 |
| Electricity Leased Water | Specific | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Chromium 6 Mitigation | Specific | \$0 | \$0 | \$839,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$839,000 |
| Conservation | Specific | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$38,000 | \$38,000 |
| Total Allocation (\$) | | \$0 | \$0 | \$839,000 | \$0 | \$1,616,000 | \$5,000 | \$0 | \$38,000 | \$2,498,000 |

Table 48: FY 2025 O&M Expense Allocation to Cost Components (%)

| | | Cost Components Water Supply | | | | | | | | |
|-------------------------------|-----------------------------------|---------------------------------|-------------------|---------------|--------------------|-------------|----------|---------|---------------------|--------|
| Operating Expenses | Methodology / Allocation Basis | Account Services | Meter Capacity | Chromium 6 | Purchased Water | Groundwater | Delivery | Peaking | Water Efficiency | Total |
| Administration | Specific | 0.0% | 100.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 100.0% |
| Customer Accounts/Meters | Specific | 100.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 100.0% |
| Distribution/Transmission | Max Hour Demand | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 33.3% | 66.7% | 0.0% | 100.0% |
| Engineering | Max Day Demand | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 50.0% | 50.0% | 0.0% | 100.0% |
| Operations | Max Hour Demand | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 33.3% | 66.7% | 0.0% | 100.0% |
| Production (Source of Supply) | Average Day Demand | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 100.0% | 0.0% | 0.0% | 100.0% |
| Vehicles and Equipment | Specific | 0.0% | 100.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 100.0% |
| Water Quality | Specific | 0.0% | 100.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 100.0% |
| Inter-Transfers | Average Day Demand | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 100.0% | 0.0% | 0.0% | 100.0% |



Table 49: FY 2025 O&M Expense Allocation to Cost Components (\$)

| | | Cost Components | | | | | | | | | | |
|----------------------------------|-----------------------------------|---------------------|-------------------|---------------|--------------------|-------------|-------------|-------------|---------------------|-------------|--|--|
| | | | | | Water | Supply | | | | | | |
| Operating Expenses | Methodology / Allocation Basis | Account Services | Meter Capacity | Chromium 6 | Purchased Water | Groundwater | Delivery | Peaking | Water Efficiency | Total | | |
| Administration | Specific | \$0 | \$2,287,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$2,287,000 | | |
| Customer Accounts/Meters | Specific | \$756,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$756,000 | | |
| Distribution/Transmission | Max Hour Demand | \$0 | \$0 | \$0 | \$0 | \$0 | \$214,667 | \$429,333 | \$0 | \$644,000 | | |
| Engineering | Max Day Demand | \$0 | \$0 | \$0 | \$0 | \$0 | \$237,500 | \$237,500 | \$0 | \$475,000 | | |
| Operations | Max Hour Demand | \$0 | \$0 | \$0 | \$0 | \$0 | \$289,000 | \$578,000 | \$0 | \$867,000 | | |
| Production (Source of Supply) | Average Day Demand | \$0 | \$0 | \$0 | \$0 | \$0 | \$536,000 | \$0 | \$0 | \$536,000 | | |
| Vehicles and Equipment | Specific | \$0 | \$228,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$228,000 | | |
| Water Quality | Specific | \$0 | \$112,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$112,000 | | |
| Inter-Transfers | Average Day Demand | \$0 | \$0 | \$0 | \$0 | \$0 | (\$52,000) | \$0 | \$0 | (\$52,000 | | |
| Total Allocation (\$) | | \$756,000 | \$2,627,000 | \$0 | \$0 | \$0 | \$1,225,167 | \$1,244,833 | \$0 | \$5,853,000 | | |
| Operating Expenses Allocation (% | <i>(</i>) | 12.9% | 44.9% | 0.0% | 0.0% | 0.0% | 20.9% | 21.3% | 0.0% | 100.0% | | |

Table 50: FY 2025 Debt Expense Allocation to Cost Components (%)

| | | | | | | mponents Supply | | | | |
|--|-----------------------------------|---------------------|-------------------|---------------|--------------------|--------------------|--------------|--------------|---------------------|------------------|
| Debt Service | Methodology / Allocation Basis | Account Services | Meter Capacity | Chromium 6 | Purchased Water | Groundwater | Delivery | Peaking | Water Efficiency | Total |
| Existing Debt Existing Debt Offsets | Specific Specific | 0.0% 0.0% | 100.0% 100.0% | 0.0% 0.0% | 0.0% 0.0% | 0.0% 0.0% | 0.0% 0.0% | 0.0% 0.0% | 0.0% 0.0% | 100.0% 100.0% |

Table 51: FY 2025 Debt Expense Allocation to Cost Components (\$)

| | | Cost Components | | | | | | | | |
|-----------------------|-----------------------------------|---------------------|-------------------|---------------|--------------------|-------------|----------|---------|---------------------|-------------|
| | | | Water Supply | | | | | | | |
| Debt Service | Methodology / Allocation Basis | Account Services | Meter Capacity | Chromium 6 | Purchased Water | Groundwater | Delivery | Peaking | Water Efficiency | Total |
| Existing Debt | Specific | \$0 | \$1,351,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$1,351,000 |
| Existing Debt Offsets | Specific | \$0 | (\$522,222) | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | (\$522,222) |
| Total Allocation (\$) | | \$0 | \$828,778 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$828,778 |

Table 52: FY 2025 Other Funding Allocation to Cost Components (%)

| | Cost Components | | | | | | | | | |
|-------------------------------------|-----------------------------------|---------------------|-------------------|---------------|--------------------|-------------|----------|---------|---------------------|--------|
| | | | | | Water | r Supply | | | | |
| Other Funding | Methodology / Allocation Basis | Account Services | Meter Capacity | Chromium 6 | Purchased Water | Groundwater | Delivery | Peaking | Water Efficiency | Total |
| Revenue Offsets | | | | | | | | | | |
| Meter Installation/Fees/Connections | O&M Allocation | 12.9% | 44.9% | 0.0% | 0.0% | 0.0% | 20.9% | 21.3% | 0.0% | 100.0% |
| Other Operating Income | O&M Allocation | 12.9% | 44.9% | 0.0% | 0.0% | 0.0% | 20.9% | 21.3% | 0.0% | 100.0% |
| Non-Operating Revenues | O&M Allocation | 12.9% | 44.9% | 0.0% | 0.0% | 0.0% | 20.9% | 21.3% | 0.0% | 100.0% |
| Adjustments | | | | | | | | | | |
| Reserve Funding | O&M Allocation | 12.9% | 44.9% | 0.0% | 0.0% | 0.0% | 20.9% | 21.3% | 0.0% | 100.0% |
| Adjustment for Mid-Year Increase | O&M Allocation | 12.9% | 44.9% | 0.0% | 0.0% | 0.0% | 20.9% | 21.3% | 0.0% | 100.0% |
| | | | | | | | | | | |

Table 53: FY 2025 Other Funding Allocation to Cost Components (\$)

| | | Cost Components | | | | | | | | |
|-------------------------------------|-----------------------------------|---------------------|-------------------|---------------|--------------------|-------------|-------------|-------------|---------------------|-------------|
| | | | | | Water | Supply | | | | |
| Other Funding | Methodology / Allocation Basis | Account Services | Meter Capacity | Chromium 6 | Purchased Water | Groundwater | Delivery | Peaking | Water Efficiency | Total |
| Revenue Offsets | | | | | | | | | | |
| Meter Installation/Fees/Connections | O&M Allocation | (\$11,366) | (\$39,497) | \$0 | \$0 | \$0 | (\$18,420) | (\$18,716) | \$0 | (\$88,000) |
| Other Operating Income | O&M Allocation | (\$39,395) | (\$136,893) | \$0 | \$0 | \$0 | (\$63,843) | (\$64,868) | \$0 | (\$305,000) |
| Non-Operating Revenues | O&M Allocation | (\$78,403) | (\$272,440) | \$0 | \$0 | \$0 | (\$127,059) | (\$129,099) | \$0 | (\$607,000) |
| Adjustments | | | | | | | | | | |
| Reserve Funding | O&M Allocation | \$149,472 | \$519,396 | \$0 | \$0 | \$0 | \$242,233 | \$246,121 | \$0 | \$1,157,222 |
| Adjustment for Mid-Year Increase | O&M Allocation | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Allocation (\$) | | \$20,308 | \$70,566 | \$0 | \$0 | \$0 | \$32,910 | \$33,438 | \$0 | \$157,222 |



| | Fixed Components | | | | | | | | | |
|---------------------|--|-----------|-------------------|---------------|--------------------|--------------|-------------|-----------------------------|----------|-------------|
| | | | | | | Water Supply | | | | |
| Revenue Requirement | enue Requirement Account Meter Services Capacit | | Meter Capacity | Chromium 6 | Purchased Water | Groundwater | Delivery | Peaking Water Efficiency | | Total |
| Specific Expenses | Table 47 | \$0 | \$0 | \$839,000 | \$0 | \$1,616,000 | \$5,000 | \$0 | \$38,000 | \$2,498,000 |
| Operating Expenses | Table 49 | \$756,000 | \$2,627,000 | \$0 | \$0 | \$0 | \$1,225,167 | \$1,244,833 | \$0 | \$5,853,000 |
| Debt Service | Table 51 | \$0 | \$828,778 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$828,778 |
| Other Funding | Table 53 | \$20,308 | \$70,566 | \$0 | \$0 | \$0 | \$32,910 | \$33,438 | \$0 | \$157,222 |
| COS Requirements | | \$776,308 | \$3,526,344 | \$839,000 | \$0 | \$1,616,000 | \$1,263,077 | \$1,278,272 | \$38,000 | \$9,337,000 |

Table 54: FY 2025 Cost-of-Service Requirements



Appendix A-2 – FY 2025 Rate Design

| Customer Class / Tier | Projected Usage (HCF) | Peaking Factors | Weighted Peak (HCF) |
|-----------------------|--------------------------|--------------------|------------------------|
| | [A] | [B] | [C] = A x B |
| All Customer Classes | | | |
| Tier 1 | 595,350 | 1.16 | 693,002 |
| Tier 2 | 362,970 | 2.11 | 764,690 |
| Total | 958,320 | | 1,457,691 |

Table 55: FY 2025 Projected Usage by Tier (HCF)

Table 56: FY 2025 Account Services Monthly Unit Rate

| Account Services Componer | nt Unit Rate |
|---------------------------|--------------|
| Revenue Requirement | \$776,308 |
| ÷ Total Bills | 86,400 |
| Monthly Unit Rate | \$8.99 |

Table 57: FY 2025 Meter Capacity Monthly Unit Rate

| Meter Capacity Compone | ent Unit Rate |
|------------------------|---------------|
| Revenue Requirement | \$3,526,344 |
| ÷ Total ME's | 131,752 |
| Monthly Unit Rate | \$26.77 |

Table 58: FY 2025 Chromium 6 Monthly Unit Rate

Chromium 6 Component Unit RateRevenue Requirement\$839,000÷ Total Bills86,400Monthly Unit Rate\$9.71

Table 59: FY 2025 Water Supply Unit Rates

| Water Supplies | Production / Purchases (AF) | Water Loss Net Water Supply (AF) | | Avaliable Supply (HCF) | Revenue Requirement | Unit Rate |
|-----------------|--------------------------------|-------------------------------------|-----------------|---------------------------|------------------------|-------------|
| | [A] | [B] | [C] = A x (1-B) | [D] = C x 435.6 | [E] | [F] = E ÷ D |
| Purchased Water | 0 | 15.0% | 0 | 0 | \$0 | \$0.00 |
| Groundwater | 2,588 | 15.0% | 2,200 | 958,320 | \$1,616,000 | \$1.69 |



| Water Supply Allocation | Projected Usage (HCF) | GW Allocation | Groundwater | Purchased Water | Total Usage | Total Cost | Water Supply Unit Rate |
|---|--------------------------|------------------|-------------------|--------------------|----------------|----------------------------|---------------------------|
| | [A] | [B] | [B] | [C] = (A-B) | [D] = (B + C) | [E] = Unit Rate x Usage | [F] = (E ÷ A) |
| Available Supply Effective Unit Cost | Table 59 | | 958,320 \$1.69 | 0 \$0.00 | | | |
| All Customer Classes | | | | | | | |
| Tier 1 | 595,350 | 950,400 | 595,350 | 0 | 595,350 | \$1,003,929 | \$1.69 |
| Tier 2 | 362,970 | 7,920 | 362,970 | 0 | 362,970 | \$612,071 | \$1.69 |
| Total | 958,320 | 958,320 | 958,320 | 0 | 958,320 | \$1,616,000 | |

Table 60: FY 2025 Tier Water Supply Unit Rates

Table 61: FY 2025 Delivery Unit Rate

Delivery Cost Component Unit RateRevenue Requirement\$1,263,077÷ Projected Usage (HCF958,320Monthly Unit Rate\$1.32

Table 62: FY 2025 Peaking Unit Rate by Tier

| Customer Class | Projected Usage (HCF) | Weighted Peak (HCF) | % Allocation | Revenue Requirement | Unit Rate | |
|----------------------|--------------------------|------------------------|-----------------|------------------------|-------------|--|
| | [A] | [B] | [C] = B as % | [D] = \$1,278,272 x C | [E] = D ÷ A | |
| All Customer Classes | | | | | | |
| Tier 1 | 595,350 | 693,002 | 47.5% | \$607,704 | \$1.03 | |
| Tier 2 | 362,970 | 764,690 | 52.5% | \$670 <i>,</i> 568 | \$1.85 | |
| | 958,320 | 1,457,691 | 100.0% | \$1,278,272 | | |

Table 63: FY 2025 Water Efficiency Unit Rate by Tier

| Customer Class | Projected Usage (HCF) | Factor | Weighted Usage | % Allocation | Revenue Requirement | Unit Rate | |
|----------------------|--------------------------|--------|-------------------|-----------------|------------------------|-------------|--|
| | [A] | [B] | [C] = A x B | [D] = C as % | [E] = \$38,000 x D | [F] = E ÷ A | |
| All Customer Classes | | | | | | | |
| Tier 1 | 595,350 | 0.00 | 0 | 0.0% | \$0 | \$0.00 | |
| Tier 2 | 362,970 | 1.00 | 362,970 | 100.0% | \$38,000 | \$0.11 | |
| Total | 958,320 | | 362,970 | 100.0% | \$38,000 | | |



| Meter Size | Capacity Ratio | Meters | Account Services | Meter Capacity | FY 2025 Proposed Base Fixed Charge |
|------------|-------------------|--------|---------------------|-------------------|---------------------------------------|
| | [A] | | [B] = \$8.99 | [C] = \$26.77 x A | [D] = B + C |
| ≤3/4" | 1.00 | 1,915 | \$8.99 | \$26.77 | \$35.76 |
| 1" | 1.67 | 5,212 | \$8.99 | \$44.62 | \$53.61 |
| 1 1/2" | 3.33 | 20 | \$8.99 | \$89.23 | \$98.22 |
| 2" | 5.33 | 50 | \$8.99 | \$142.77 | \$151.76 |
| 3" | 11.67 | 2 | \$8.99 | \$312.32 | \$321.31 |
| 4" | 21.00 | 1 | \$8.99 | \$562.17 | \$571.16 |
| 6" | 43.33 | 0 | \$8.99 | \$1,160.03 | \$1,169.02 |
| 8" | 93.33 | 0 | \$8.99 | \$2,498.53 | \$2,507.52 |

Table 64: FY 2025 Monthly Fixed Charges by Meter Size

Table 65: FY 2025 Variable Rates by Tier (HCF)

| Customer Class & Tier | Tier Definitions (HCF) | Projected Usage (HCF) | Water Supply | Delivery | Peaking | Water Efficiency | FY 2025 Proposed Variable Rate |
|--------------------------|------------------------------|-----------------------------|-----------------|----------|---------|---------------------|--------------------------------------|
| | | | [A] | [B] | [C] | [D] | [E] = A + B + C + D |
| All Customer Classe | S | | | | | | |
| Tier 1 | 0 - 11 | 595,350 | \$1.69 | \$1.32 | \$1.03 | \$0.00 | \$4.04 |
| Tier 2 | >11 | 362,970 | \$1.69 | \$1.32 | \$1.85 | \$0.11 | \$4.97 |



Appendix B-1 – FY 2026 Cost-of-Service Analysis

Table 66: FY 2026 Specific Expense Allocation to Cost Components (%)

| | | Cost Components | | | | | | | | |
|----------------------------------|-----------------------------------|---------------------|-------------------|---------------|--------------------|-------------|----------|---------|---------------------|--------|
| Water Supply | | | | | | | | | | |
| Specific Expenses | Methodology / Allocation Basis | Account Services | Meter Capacity | Chromium 6 | Purchased Water | Groundwater | Delivery | Peaking | Water Efficiency | Total |
| Water Supply | | | | | | | | | | |
| MWA/Antelope WM Admin. & Bio Fee | Specific | 0.0% | 0.0% | 0.0% | 0.0% | 100.0% | 0.0% | 0.0% | 0.0% | 100.0% |
| MWA/Antelope WM Make Up Water | Specific | 0.0% | 0.0% | 0.0% | 0.0% | 100.0% | 0.0% | 0.0% | 0.0% | 100.0% |
| MWA/AVW Replacement Water | Specific | 0.0% | 0.0% | 0.0% | 100.0% | 0.0% | 0.0% | 0.0% | 0.0% | 100.0% |
| AVW Purchases (Emergency) | Specific | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 100.0% | 0.0% | 0.0% | 100.0% |
| Water Purchases - Other | Specific | 0.0% | 0.0% | 0.0% | 100.0% | 0.0% | 0.0% | 0.0% | 0.0% | 100.0% |
| Electricity GW | Specific | 0.0% | 0.0% | 0.0% | 0.0% | 100.0% | 0.0% | 0.0% | 0.0% | 100.0% |
| Electricity Leased Water | Specific | 0.0% | 0.0% | 0.0% | 100.0% | 0.0% | 0.0% | 0.0% | 0.0% | 100.0% |
| Chromium 6 Mitigation | Specific | 0.0% | 0.0% | 100.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 100.0% |
| Conservation | Specific | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 100.0% | 100.0% |

Table 67: FY 2026 Specific Expense Allocation to Cost Components (\$)

| | | Cost Components | | | | | | | | |
|----------------------------------|-----------------------------------|---------------------|-------------------|---------------|--------------------|-------------|----------|---------|---------------------|-------------|
| | | | | | Water | Supply | | | | |
| Specific Expenses | Methodology / Allocation Basis | Account Services | Meter Capacity | Chromium 6 | Purchased Water | Groundwater | Delivery | Peaking | Water Efficiency | Total |
| Water Supply | | | | | | | | - | | |
| MWA/Antelope WM Admin. & Bio Fee | Specific | \$0 | \$0 | \$0 | \$0 | \$12,000 | \$0 | \$0 | \$0 | \$12,000 |
| MWA/Antelope WM Make Up Water | Specific | \$0 | \$0 | \$0 | \$0 | \$3,000 | \$0 | \$0 | \$0 | \$3,000 |
| MWA/AVW Replacement Water | Specific | \$0 | \$0 | \$0 | \$315,000 | \$0 | \$0 | \$0 | \$0 | \$315,000 |
| AVW Purchases (Emergency) | Specific | \$0 | \$0 | \$0 | \$0 | \$0 | \$6,000 | \$0 | \$0 | \$6,000 |
| Water Purchases - Other | Specific | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Electricity GW | Specific | \$0 | \$0 | \$0 | \$0 | \$1,392,000 | \$0 | \$0 | \$0 | \$1,392,000 |
| Electricity Leased Water | Specific | \$0 | \$0 | \$0 | \$366,000 | \$0 | \$0 | \$0 | \$0 | \$366,000 |
| Chromium 6 Mitigation | Specific | \$0 | \$0 | \$839,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$839,000 |
| Conservation | Specific | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$40,000 | \$40,000 |
| Total Allocation (\$) | | \$0 | \$0 | \$839,000 | \$681,000 | \$1,407,000 | \$6,000 | \$0 | \$40,000 | \$2,973,000 |

Table 68: FY 2026 O&M Expense Allocation to Cost Components (%)

| | | Cost Components | | | | | | | | |
|-------------------------------|-----------------------------------|---------------------|-------------------|---------------|--------------------|-------------|----------|---------|---------------------|--------|
| | | | | | Water | Supply | | | | |
| Operating Expenses | Methodology / Allocation Basis | Account Services | Meter Capacity | Chromium 6 | Purchased Water | Groundwater | Delivery | Peaking | Water Efficiency | Total |
| Administration | Specific | 0.0% | 100.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 100.0% |
| Customer Accounts/Meters | Specific | 100.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 100.0% |
| Distribution/Transmission | Max Hour Demand | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 33.3% | 66.7% | 0.0% | 100.0% |
| Engineering | Max Day Demand | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 50.0% | 50.0% | 0.0% | 100.0% |
| Operations | Max Hour Demand | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 33.3% | 66.7% | 0.0% | 100.0% |
| Production (Source of Supply) | Average Day Demand | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 100.0% | 0.0% | 0.0% | 100.0% |
| Vehicles and Equipment | Specific | 0.0% | 100.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 100.0% |
| Water Quality | Specific | 0.0% | 100.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 100.0% |
| Inter-Transfers | Average Day Demand | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 100.0% | 0.0% | 0.0% | 100.0% |



Table 69: FY 2026 O&M Expense Allocation to Cost Components (\$)

| | | | | | Cost Co | mponents | | | | |
|-----------------------------------|-----------------------------------|---------------------|-------------------|---------------|--------------------|-------------|-------------|-------------|---------------------|-------------|
| | | _ | | | Water | Supply | | | | |
| Operating Expenses | Methodology / Allocation Basis | Account Services | Meter Capacity | Chromium 6 | Purchased Water | Groundwater | Delivery | Peaking | Water Efficiency | Total |
| Administration | Specific | \$0 | \$2,402,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$2,402,000 |
| Customer Accounts/Meters | Specific | \$796,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$796,000 |
| Distribution/Transmission | Max Hour Demand | \$0 | \$0 | \$0 | \$0 | \$0 | \$224,667 | \$449,333 | \$0 | \$674,000 |
| Engineering | Max Day Demand | \$0 | \$0 | \$0 | \$0 | \$0 | \$250,500 | \$250,500 | \$0 | \$501,000 |
| Operations | Max Hour Demand | \$0 | \$0 | \$0 | \$0 | \$0 | \$304,333 | \$608,667 | \$0 | \$913,000 |
| Production (Source of Supply) | Average Day Demand | \$0 | \$0 | \$0 | \$0 | \$0 | \$563,000 | \$0 | \$0 | \$563,000 |
| Vehicles and Equipment | Specific | \$0 | \$237,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$237,000 |
| Water Quality | Specific | \$0 | \$118,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$118,000 |
| Inter-Transfers | Average Day Demand | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Allocation (\$) | | \$796,000 | \$2,757,000 | \$0 | \$0 | \$0 | \$1,342,500 | \$1,308,500 | \$0 | \$6,204,000 |
| Operating Expenses Allocation (%) |) | 12.8% | 44.4% | 0.0% | 0.0% | 0.0% | 21.6% | 21.1% | 0.0% | 100.0% |

Table 70: FY 2026 Debt Expense Allocation to Cost Components (%)

| | | | Cost Components | | | | | | | |
|-----------------------|-----------------------------------|---------------------|-------------------|---------------|--------------------|-------------|----------|---------|---------------------|--------|
| | | | | | Water Supply | | | | | |
| Debt Service | Methodology / Allocation Basis | Account Services | Meter Capacity | Chromium 6 | Purchased Water | Groundwater | Delivery | Peaking | Water Efficiency | Total |
| Existing Debt | Specific | 0.0% | 100.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 100.0% |
| Existing Debt Offsets | Specific | 0.0% | 100.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 100.0% |

Table 71: FY 2026 Debt Expense Allocation to Cost Components (\$)

| | | | Cost Components Water Supply | | | | | | | | |
|-----------------------|-----------------------------------|---------------------|---------------------------------|---------------|-----|-------------|----------|---------|---------------------|-------------|--|
| Debt Service | Methodology / Allocation Basis | Account Services | Meter Capacity | Chromium 6 | | Groundwater | Delivery | Peaking | Water Efficiency | Total | |
| Existing Debt | Specific | \$0 | \$1,338,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$1,338,000 | |
| Existing Debt Offsets | Specific | \$0 | (\$522,222) | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | (\$522,222) | |
| Total Allocation (\$) | | \$0 | \$815,778 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$815,778 | |

Table 72: FY 2026 Other Funding Allocation to Cost Components (%)

| | | | | | Cost Co | mponents | | | | |
|-------------------------------------|-----------------------------------|---------------------|-------------------|---------------|--------------------|-------------|----------|---------|---------------------|--------|
| | | | | | Water | Supply | | | | |
| Other Funding | Methodology / Allocation Basis | Account Services | Meter Capacity | Chromium 6 | Purchased Water | Groundwater | Delivery | Peaking | Water Efficiency | Total |
| Revenue Offsets | | | | | | | | | | |
| Meter Installation/Fees/Connections | O&M Allocation | 12.8% | 44.4% | 0.0% | 0.0% | 0.0% | 21.6% | 21.1% | 0.0% | 100.0% |
| Other Operating Income | O&M Allocation | 12.8% | 44.4% | 0.0% | 0.0% | 0.0% | 21.6% | 21.1% | 0.0% | 100.0% |
| Non-Operating Revenues | O&M Allocation | 12.8% | 44.4% | 0.0% | 0.0% | 0.0% | 21.6% | 21.1% | 0.0% | 100.0% |
| Adjustments | | 1 | | | | | | | | |
| Reserve Funding | O&M Allocation | 12.8% | 44.4% | 0.0% | 0.0% | 0.0% | 21.6% | 21.1% | 0.0% | 100.0% |
| Adjustment for Mid-Year Increase | O&M Allocation | 12.8% | 44.4% | 0.0% | 0.0% | 0.0% | 21.6% | 21.1% | 0.0% | 100.0% |

Table 73: FY 2026 Other Funding Allocation to Cost Components (\$)

| | | | | | Cost Co | mponents | | | | |
|-------------------------------------|-----------------------------------|---------------------|-------------------|---------------|--------------------|-------------|-------------|-------------|---------------------|-------------|
| | | | | | Water | Supply | | | | |
| Other Funding | Methodology / Allocation Basis | Account Services | Meter Capacity | Chromium 6 | Purchased Water | Groundwater | Delivery | Peaking | Water Efficiency | Total |
| Revenue Offsets | | | | | | | | | | |
| Meter Installation/Fees/Connections | O&M Allocation | (\$11,291) | (\$39,106) | \$0 | \$0 | \$0 | (\$19,043) | (\$18,560) | \$0 | (\$88,000) |
| Other Operating Income | O&M Allocation | (\$39,133) | (\$135,539) | \$0 | \$0 | \$0 | (\$66,000) | (\$64,328) | \$0 | (\$305,000) |
| Non-Operating Revenues | O&M Allocation | (\$77,496) | (\$268,412) | \$0 | \$0 | \$0 | (\$130,701) | (\$127,391) | \$0 | (\$604,000) |
| Adjustments | | | | | | | | | | |
| Reserve Funding | O&M Allocation | \$218,146 | \$755,563 | \$0 | \$0 | \$0 | \$367,916 | \$358,598 | \$0 | \$1,700,222 |
| Adjustment for Mid-Year Increase | O&M Allocation | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Allocation (\$) | | \$90,226 | \$312,505 | \$0 | \$0 | \$0 | \$152,172 | \$148,318 | \$0 | \$703,222 |



| | | Fixed Components | | | Wate | | | | | |
|---------------------|----------|---------------------|-------------------|---------------|--------------------|-------------|-------------|-------------|---------------------|--------------|
| Revenue Requirement | | Account Services | Meter Capacity | Chromium 6 | Purchased Water | Groundwater | Delivery | Peaking | Water Efficiency | Total |
| Specific Expenses | Table 67 | \$0 | \$0 | \$839,000 | \$681,000 | \$1,407,000 | \$6,000 | \$0 | \$40,000 | \$2,973,000 |
| Operating Expenses | Table 69 | \$796,000 | \$2,757,000 | \$0 | \$0 | \$0 | \$1,342,500 | \$1,308,500 | \$0 | \$6,204,000 |
| Debt Service | Table 71 | \$0 | \$815,778 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$815,778 |
| Other Funding | Table 73 | \$90,226 | \$312,505 | \$0 | \$0 | \$0 | \$152,172 | \$148,318 | \$0 | \$703,222 |
| COS Requirements | | \$886,226 | \$3,885,283 | \$839,000 | \$681,000 | \$1,407,000 | \$1,500,672 | \$1,456,818 | \$40,000 | \$10,696,000 |

Table 74: FY 2026 Cost-of-Service Requirements



Appendix B-2 – FY 2026 Rate Design

| Customer Class / Tier | Projected Usage (HCF) | Peaking Factors | Weighted Peak (HCF) |
|-----------------------|--------------------------|--------------------|------------------------|
| | [A] | [B] | [C] = A x B |
| All Customer Classes | | | |
| Tier 1 | 529,597 | 1.13 | 597,202 |
| Tier 2 | 428,723 | 2.04 | 872,497 |
| Variable Units | 958,320 | | 1,469,700 |

Table 75: FY 2026 Projected Usage by Tier (HCF)

Table 76: FY 2026 Account Services Monthly Unit Rate

| Account Services Component | Unit Rate |
|----------------------------|-----------|
| Revenue Requirement | \$886,226 |
| ÷ Total Bills | 86,400 |
| Monthly Unit Rate | \$10.26 |

Table 77: FY 2026 Meter Capacity Monthly Unit Rate

| Meter Capacity Compo | onent Unit Rate |
|----------------------|-----------------|
| Revenue Requirement | \$3,885,283 |
| ÷ Total ME's | 131,752 |
| Monthly Unit Rate | \$29.49 |

Table 78: FY 2026 Chromium 6 Monthly Unit Rate

| Chromium 6 Component Uni | t Rate |
|--------------------------|-----------|
| Revenue Requirement | \$839,000 |
| ÷ Total Bills | 86,400 |
| Monthly Unit Rate | \$9.71 |

Table 79: FY 2026 Water Supply Unit Rates

| Water Supplies | Production / Purchases (AF) | Water Loss | Net Water Supply (AF) | | | Net Water Avaliable Revenue Supply (AF) Supply (HCF) Requirement | | Unit Rate |
|-----------------|--------------------------------|---------------|--------------------------|-----------------|-------------|---|--|-----------|
| | [A] | [B] | [C] = A x (1-B) | [D] = C x 435.6 | [E] | [F] = E ÷ D | | |
| Purchased Water | 539 | 15.0% | 458 | 199,472 | \$681,000 | \$3.41 | | |
| Groundwater | 2,050 | 15.0% | 1,742 | 758,848 | \$1,407,000 | \$1.85 | | |
| Total | 2,588 | | 2,200 | 958,320 | \$2,088,000 | | | |



| Water Supply Allocation | Projected Usage (HCF) | Groundwater | Purchased Water | Total Usage | Total Cost | Water Supply Unit Rate |
|----------------------------|--------------------------|-------------|--------------------|----------------|----------------------------|---------------------------|
| | [A] | [B] | [C] = (A-B) | [D] = (B + C) | [E] = Unit Rate x Usage | [F] = (E ÷ A) |
| Available Supply | Table 79 | 758,848 | 199,472 | | | |
| Effective Unit Cost | Table /9 | \$1.85 | \$3.41 | | | |
| All Customer Classes | | | | | | |
| Tier 1 | 529,597 | 529,597 | 0 | 529,597 | \$981,940 | \$1.86 |
| Tier 2 | 428,723 | 229,251 | 199,472 | 428,723 | \$1,106,060 | \$2.58 |
| Total | 958,320 | 758,848 | 199,472 | 958,320 | \$2,088,000 | |

Table 80: FY 2026 Tier Water Supply Unit Rates

Table 81: FY 2026 Delivery Unit Rate

Delivery Cost Component Unit Rate

| Monthly Unit Rate | \$1.57 |
|-------------------------|-------------|
| ÷ Projected Usage (HCF) | 958,320 |
| Revenue Requirement | \$1,500,672 |

Table 82: FY 2026 Peaking Unit Rate by Tier

| Customer Class | Projected Usage (HCF) | Weighted Peak (HCF) | % Allocation | Revenue Requirement | Unit Rate |
|----------------------|--------------------------|------------------------|-----------------|------------------------|-------------|
| | [A] | [B] | [C] = B as % | [D] = \$1,456,818 x C | [E] = D ÷ A |
| All Customer Classes | | | | | |
| Tier 1 | 529,597 | 597,202 | 40.6% | \$591,968 | \$1.12 |
| Tier 2 | 428,723 | 872,497 | 59.4% | \$864,850 | \$2.02 |
| | 958,320 | 1,469,700 | 100.0% | \$1,456,818 | |

Table 83: FY 2026 Water Efficiency Unit Rate by Tier

| Customer Class | Projected Usage (HCF) | Factor | Weighted Usage | % Allocation | Revenue Requirement | Unit Rate |
|----------------------|--------------------------|--------|-------------------|-----------------|------------------------|-------------|
| | [A] | [B] | [C] = A x B | [D] = C as % | [E] = \$40,000 x D | [F] = E ÷ A |
| All Customer Classes | | | | | _ | |
| Tier 1 | 529,597 | 0.00 | 0 | 0.0% | \$0 | \$0.00 |
| Tier 2 | 428,723 | 1.00 | 428,723 | 100.0% | \$40,000 | \$0.10 |
| Total | 958,320 | | 428,723 | 100.0% | \$40,000 | |



| Meter Size | Capacity Ratio | Meters | Account Services | Meter Capacity | FY 2026 Proposed Base Fixed Charge |
|------------|-------------------|--------|---------------------|-------------------|---------------------------------------|
| | [A] | | [B] = \$10.26 | [C] = \$29.49 x A | [D] = B + C |
| ≤3/4" | 1.00 | 1,915 | \$10.26 | \$29.49 | \$39.75 |
| 1" | 1.67 | 5,212 | \$10.26 | \$49.15 | \$59.41 |
| 1 1/2" | 3.33 | 20 | \$10.26 | \$98.30 | \$108.56 |
| 2" | 5.33 | 50 | \$10.26 | \$157.28 | \$167.54 |
| 3" | 11.67 | 2 | \$10.26 | \$344.05 | \$354.31 |
| 4" | 21.00 | 1 | \$10.26 | \$619.29 | \$629.55 |
| 6" | 43.33 | 0 | \$10.26 | \$1,277.90 | \$1,288.16 |
| 8" | 93.33 | 0 | \$10.26 | \$2,752.40 | \$2,762.66 |

Table 84: FY 2026 Monthly Fixed Charges by Meter Size

Table 85: FY 2026 Variable Rates by Tier (HCF)

| Customer Class & Tier | Tier Definitions (HCF) | Projected Usage (HCF) | Water Supply | Delivery | Peaking | Water Efficiency | FY 2026 Proposed Variable Rate |
|--------------------------|------------------------------|-----------------------------|-----------------|----------|---------|---------------------|--------------------------------------|
| | | | [A] | [B] | [C] | [D] | [E] = A + B + C + D |
| All Customer Classes | 5 | | | | | | |
| Tier 1 | 0 - 9 | 529,597 | \$1.86 | \$1.57 | \$1.12 | \$0.00 | \$4.55 |
| Tier 2 | >9 | 428,723 | \$2.58 | \$1.57 | \$2.02 | \$0.10 | \$6.27 |



Appendix C-1 – FY 2027 Cost-of-Service Analysis

Table 86: FY 2027 Specific Expense Allocation to Cost Components (%)

| | | | | | Cost Co | omponents | | | | |
|----------------------------------|-----------------------------------|---------------------|-------------------|---------------|--------------------|-------------|----------|---------|---------------------|--------|
| | | | | | Wate | r Supply | | | | |
| Specific Expenses | Methodology / Allocation Basis | Account Services | Meter Capacity | Chromium 6 | Purchased Water | Groundwater | Delivery | Peaking | Water Efficiency | Total |
| Water Supply | | | | | | | | | | |
| MWA/Antelope WM Admin. & Bio Fee | Specific | 0.0% | 0.0% | 0.0% | 0.0% | 100.0% | 0.0% | 0.0% | 0.0% | 100.0% |
| MWA/Antelope WM Make Up Water | Specific | 0.0% | 0.0% | 0.0% | 0.0% | 100.0% | 0.0% | 0.0% | 0.0% | 100.0% |
| MWA/AVW Replacement Water | Specific | 0.0% | 0.0% | 0.0% | 100.0% | 0.0% | 0.0% | 0.0% | 0.0% | 100.0% |
| AVW Purchases (Emergency) | Specific | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 100.0% | 0.0% | 0.0% | 100.0% |
| Water Purchases - Other | Specific | 0.0% | 0.0% | 0.0% | 100.0% | 0.0% | 0.0% | 0.0% | 0.0% | 100.0% |
| Electricity GW | Specific | 0.0% | 0.0% | 0.0% | 0.0% | 100.0% | 0.0% | 0.0% | 0.0% | 100.0% |
| Electricity Leased Water | Specific | 0.0% | 0.0% | 0.0% | 100.0% | 0.0% | 0.0% | 0.0% | 0.0% | 100.0% |
| Chromium 6 Mitigation | Specific | 0.0% | 0.0% | 100.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 100.0% |
| Conservation | Specific | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 100.0% | 100.0% |

Table 87: FY 2027 Specific Expense Allocation to Cost Components (\$)

| | | | | | | omponents | | | | |
|----------------------------------|-----------------------------------|---------------------|-------------------|---------------|--------------------|-------------|----------|---------|---------------------|-------------|
| | | | | | Wate | r Supply | | | | |
| Specific Expenses | Methodology / Allocation Basis | Account Services | Meter Capacity | Chromium 6 | Purchased Water | Groundwater | Delivery | Peaking | Water Efficiency | Total |
| Water Supply | | | | | | | | | | |
| MWA/Antelope WM Admin. & Bio Fee | Specific | \$0 | \$0 | \$0 | \$0 | \$10,000 | \$0 | \$0 | \$0 | \$10,000 |
| MWA/Antelope WM Make Up Water | Specific | \$0 | \$0 | \$0 | \$0 | \$5,000 | \$0 | \$0 | \$0 | \$5,000 |
| MWA/AVW Replacement Water | Specific | \$0 | \$0 | \$0 | \$451,000 | \$0 | \$0 | \$0 | \$0 | \$451,000 |
| AVW Purchases (Emergency) | Specific | \$0 | \$0 | \$0 | \$0 | \$0 | \$8,000 | \$0 | \$0 | \$8,000 |
| Water Purchases - Other | Specific | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Electricity GW | Specific | \$0 | \$0 | \$0 | \$0 | \$1,356,000 | \$0 | \$0 | \$0 | \$1,356,000 |
| Electricity Leased Water | Specific | \$0 | \$0 | \$0 | \$577,000 | \$0 | \$0 | \$0 | \$0 | \$577,000 |
| Chromium 6 Mitigation | Specific | \$0 | \$0 | \$839,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$839,000 |
| Conservation | Specific | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$41,000 | \$41,000 |
| Total Allocation (\$) | | \$0 | \$0 | \$839,000 | \$1,028,000 | \$1,371,000 | \$8,000 | \$0 | \$41,000 | \$3,287,000 |

Table 88: FY 2027 O&M Expense Allocation to Cost Components (%)

| | | | | | | omponents | | | | |
|-------------------------------|-----------------------------------|---------------------|-------------------|---------------|--------------------|-------------|----------|---------|---------------------|--------|
| | | | | | Water | r Supply | | | | |
| Operating Expenses | Methodology / Allocation Basis | Account Services | Meter Capacity | Chromium 6 | Purchased Water | Groundwater | Delivery | Peaking | Water Efficiency | Total |
| Administration | Specific | 0.0% | 100.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 100.0% |
| Customer Accounts/Meters | Specific | 100.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 100.0% |
| Distribution/Transmission | Max Hour Demand | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 33.3% | 66.7% | 0.0% | 100.0% |
| Engineering | Max Day Demand | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 50.0% | 50.0% | 0.0% | 100.0% |
| Operations | Max Hour Demand | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 33.3% | 66.7% | 0.0% | 100.0% |
| Production (Source of Supply) | Average Day Demand | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 100.0% | 0.0% | 0.0% | 100.0% |
| Vehicles and Equipment | Specific | 0.0% | 100.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 100.0% |
| Water Quality | Specific | 0.0% | 100.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 100.0% |
| Inter-Transfers | Average Day Demand | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 100.0% | 0.0% | 0.0% | 100.0% |



Table 89: FY 2027 O&M Expense Allocation to Cost Components (\$)

| | | | | | Cost Co | omponents | | | | |
|----------------------------------|-----------------------------------|---------------------|-------------------|---------------|--------------------|-----------|---------------|-------------|---------------------|-------------|
| | | | | | Water | r Supply | | | | |
| Operating Expenses | Methodology / Allocation Basis | Account Services | Meter Capacity | Chromium 6 | Purchased Water | Groundwat | er Delivery | Peaking | Water Efficiency | Total |
| Administration | Specific | \$0 | \$2,524,000 | \$0 | \$0 | | 60 \$C | \$0 | \$0 | \$2,524,000 |
| Customer Accounts/Meters | Specific | \$838,000 | \$0 | \$0 | \$0 | 9 | 60 \$C | \$0 | \$0 | \$838,000 |
| Distribution/Transmission | Max Hour Demand | \$0 | \$0 | \$0 | \$0 | 9 | i0 \$235,333 | \$470,667 | \$0 | \$706,000 |
| Engineering | Max Day Demand | \$0 | \$0 | \$0 | \$0 | 9 | \$264,500 | \$264,500 | \$0 | \$529,000 |
| Operations | Max Hour Demand | \$0 | \$0 | \$0 | \$0 | 9 | \$320,667 | \$641,333 | \$0 | \$962,000 |
| Production (Source of Supply) | Average Day Demand | \$0 | \$0 | \$0 | \$0 | 9 | \$592,000 | \$0 | \$0 | \$592,000 |
| Vehicles and Equipment | Specific | \$0 | \$246,000 | \$0 | \$0 | | 60 \$C | \$0 | \$0 | \$246,000 |
| Water Quality | Specific | \$0 | \$124,000 | \$0 | \$0 | | 60 \$C | \$0 | \$0 | \$124,000 |
| Inter-Transfers | Average Day Demand | \$0 | \$0 | \$0 | \$0 | : | 60 \$C | \$0 | \$0 | \$0 |
| Placeholder | Specific | \$0 | \$0 | \$0 | \$0 | 5 | 60 \$C | \$0 | \$0 | \$0 |
| Total Allocation (\$) | | \$838,000 | \$2,894,000 | \$0 | \$0 | \$ | 0 \$1,412,500 | \$1,376,500 | \$0 | \$6,521,000 |
| Operatina Expenses Allocation (% | 6) | 12.9% | 44.4% | 0.0% | 0.0% | 0.0% | 21.7% | 21.1% | 0.0% | 100.0% |

Table 90: FY 2027 Debt Expense Allocation to Cost Components (%)

| | | | Cost Components | | | | | | | | | |
|-----------------------|-----------------------------------|---------------------|-------------------|---------------|--------------------|-------------|----------|---------|---------------------|--------|--|--|
| | | | Water Supply | | | | | | | | | |
| Debt Service | Methodology / Allocation Basis | Account Services | Meter Capacity | Chromium 6 | Purchased Water | Groundwater | Delivery | Peaking | Water Efficiency | Total | | |
| Existing Debt | Specific | 0.0% | 100.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 100.0% | | |
| Existing Debt Offsets | Specific | 0.0% | 100.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 100.0% | | |

Table 91: FY 2027 Debt Expense Allocation to Cost Components (\$)

| | | | Cost Components | | | | | | | | | |
|-----------------------|-----------------------------------|---------------------|-------------------|---------------|--------------------|-------------|----------|---------|---------------------|-------------|--|--|
| | | | | | Water | r Supply | | | | | | |
| Debt Service | Methodology / Allocation Basis | Account Services | Meter Capacity | Chromium 6 | Purchased Water | Groundwater | Delivery | Peaking | Water Efficiency | Total | | |
| Existing Debt | Specific | \$0 | \$1,338,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$1,338,000 | | |
| Existing Debt Offsets | Specific | \$0 | (\$522,222) | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | (\$522,222) | | |
| Total Allocation (\$) | | \$0 | \$815,778 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$815,778 | | |

Table 92: FY 2027 Other Funding Allocation to Cost Components (%)

| | | | | | Cost Co | omponents | | | | |
|-------------------------------------|-----------------------------------|---------------------|-------------------|---------------|--------------------|-------------|----------|---------|---------------------|--------|
| | | | | | Wate | r Supply | | | | |
| Other Funding | Methodology / Allocation Basis | Account Services | Meter Capacity | Chromium 6 | Purchased Water | Groundwater | Delivery | Peaking | Water Efficiency | Total |
| Revenue Offsets | | | | | | | | | | |
| Meter Installation/Fees/Connections | O&M Allocation | 12.9% | 44.4% | 0.0% | 0.0% | 0.0% | 21.7% | 21.1% | 0.0% | 100.0% |
| Other Operating Income | O&M Allocation | 12.9% | 44.4% | 0.0% | 0.0% | 0.0% | 21.7% | 21.1% | 0.0% | 100.0% |
| Non-Operating Revenues | O&M Allocation | 12.9% | 44.4% | 0.0% | 0.0% | 0.0% | 21.7% | 21.1% | 0.0% | 100.0% |
| Adjustments | | | | | | | | | | |
| Reserve Funding | O&M Allocation | 12.9% | 44.4% | 0.0% | 0.0% | 0.0% | 21.7% | 21.1% | 0.0% | 100.0% |
| Adjustment for Mid-Year Increase | O&M Allocation | 12.9% | 44.4% | 0.0% | 0.0% | 0.0% | 21.7% | 21.1% | 0.0% | 100.0% |

Table 93: FY 2027 Other Funding Allocation to Cost Components (\$)

| | | | Cost Components | | | | | | | |
|-------------------------------------|-----------------------------------|---------------------|-------------------|---------------|--------------------|-------------|-------------|-------------|---------------------|-------------|
| | | | | | Wate | r Supply | | | | |
| Other Funding | Methodology / Allocation Basis | Account Services | Meter Capacity | Chromium 6 | Purchased Water | Groundwater | Delivery | Peaking | Water Efficiency | Total |
| Revenue Offsets | | | | | | | | | | |
| Meter Installation/Fees/Connections | O&M Allocation | (\$11,309) | (\$39,054) | \$0 | \$0 | \$0 | (\$19,061) | (\$18,576) | \$0 | (\$88,000) |
| Other Operating Income | O&M Allocation | (\$39,195) | (\$135,358) | \$0 | \$0 | \$0 | (\$66,065) | (\$64,382) | \$0 | (\$305,000) |
| Non-Operating Revenues | O&M Allocation | (\$78,004) | (\$269,385) | \$0 | \$0 | \$0 | (\$131,481) | (\$128,130) | \$0 | (\$607,000) |
| Adjustments | | | | | | | | | | |
| Reserve Funding | O&M Allocation | \$340,446 | \$1,175,717 | \$0 | \$0 | \$0 | \$573,842 | \$559,217 | \$0 | \$2,649,222 |
| Adjustment for Mid-Year Increase | O&M Allocation | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Allocation (\$) | | \$211,938 | \$731,920 | \$0 | \$0 | \$0 | \$357,235 | \$348,130 | \$0 | \$1,649,222 |



| | Fixed Components | | | Variable Components | | | | | | |
|---------------------|------------------|---------------------|-------------------|---------------------|--------------------|-------------|-------------|-------------|---------------------|--------------|
| | | | Water Supply | | | | | | | |
| Revenue Requirement | | Account Services | Meter Capacity | Chromium 6 | Purchased Water | Groundwater | Delivery | Peaking | Water Efficiency | Total |
| Specific Expenses | Table 87 | \$0 | \$0 | \$839,000 | \$1,028,000 | \$1,371,000 | \$8,000 | \$0 | \$41,000 | \$3,287,000 |
| Operating Expenses | Table 89 | \$838,000 | \$2,894,000 | \$0 | \$0 | \$0 | \$1,412,500 | \$1,376,500 | \$0 | \$6,521,000 |
| Debt Service | Table 91 | \$0 | \$815,778 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$815,778 |
| Other Funding | Table 93 | \$211,938 | \$731,920 | \$0 | \$0 | \$0 | \$357,235 | \$348,130 | \$0 | \$1,649,222 |
| COS Requirements | | \$1,049,938 | \$4,441,698 | \$839,000 | \$1,028,000 | \$1,371,000 | \$1,777,735 | \$1,724,630 | \$41,000 | \$12,273,000 |

Table 94: FY 2027 Cost-of-Service Requirements



Appendix C-2 – FY 2027 Rate Design

| Customer Class / Tier | Projected Usage (HCF) | Peaking Factors | Weighted Peak (HCF) |
|-----------------------|--------------------------|--------------------|------------------------|
| | [A] | [B] | [C] = A x B |
| All Customer Classes | | | |
| Tier 1 | 490,837 | 1.11 | 544,474 |
| Tier 2 | 467,483 | 1.99 | 932,127 |
| Variable Units | 958,320 | | 1,476,601 |

Table 95: FY 2027 Projected Usage by Tier (HCF)

Table 96: FY 2027 Account Services Monthly Unit Rate

| Account Services Component Unit Rate | | | | | | |
|--------------------------------------|-------------|--|--|--|--|--|
| Revenue Requirement | \$1,049,938 | | | | | |
| ÷ Total Bills | 86,400 | | | | | |
| Monthly Unit Rate | \$12.16 | | | | | |

Table 97: FY 2027 Meter Capacity Monthly Unit Rate

| Meter Capacity Component | : Unit Rate |
|--------------------------|-------------|
| Revenue Requirement | \$4,441,698 |
| ÷ Total ME's | 131,752 |
| Monthly Unit Rate | \$33.72 |

Table 98: FY 2027 Chromium 6 Monthly Unit Rate

Chromium 6 Component Unit RateRevenue Requirement\$839,000÷ Total Bills86,400Monthly Unit Rate\$9.71

Table 99: FY 2027 Water Supply Unit Rates

| Water Supplies | Production / Purchases (AF) | Water Loss | Net Water Supply (AF) | Avaliable Supply (HCF) | Revenue Requirement | Unit Rate |
|-----------------|--------------------------------|---------------|--------------------------|---------------------------|------------------------|-------------|
| | [A] | [B] | [C] = A x (1-B) | [D] = C x 435.6 | [E] | [F] = E ÷ D |
| Purchased Water | 773 | 15.0% | 657 | 286,113 | \$1,028,000 | \$3.59 |
| Groundwater | 1,816 | 15.0% | 1,543 | 672,207 | \$1,371,000 | \$2.04 |
| Total | 2,588 | | 2,200 | 958,320 | \$2,399,000 | |



| Water Supply Allocation | Projected Usage (HCF) | Groundwater | Purchased Water | Total Usage | Total Cost | Water Supply Unit Rate |
|---|--------------------------|-------------------|--------------------|----------------|----------------------------|---------------------------|
| | [A] | [B] | [C] = (A-B) | [D] = (B + C) | [E] = Unit Rate x Usage | [F] = (E ÷ A) |
| Available Supply Effective Unit Cost | Table 99 | 672,207 \$2.04 | 286,113 \$3.59 | | | |
| All Customer Classes | | | | | | |
| Tier 1 | 490,837 | 490,837 | 0 | 490,837 | \$1,001,087 | \$2.04 |
| Tier 2 | 467,483 | 181,370 | 286,113 | 467,483 | \$1,397,913 | \$3.00 |
| Total | 958,320 | 672,207 | 286,113 | 958,320 | \$2,399,000 | |

Table 100: FY 2027 Tier Water Supply Unit Rates

Table 101: FY 2027 Delivery Unit Rate

Delivery Cost Component Unit Rate

| Monthly Unit Rate | \$1.86 |
|-------------------------|-------------|
| ÷ Projected Usage (HCF) | 958,320 |
| Revenue Requirement | \$1,777,735 |

Table 102: FY 2027 Peaking Unit Rate by Tier

| Customer Class | Projected Usage (HCF) | Weighted Peak (HCF) | % Allocation | Revenue Requirement | Unit Rate |
|----------------------|--------------------------|------------------------|-----------------|------------------------|-------------|
| | [A] | [B] | [C] = B as % | [D] = \$1,724,630 x C | [E] = D ÷ A |
| All Customer Classes | | | | | |
| Tier 1 | 490,837 | 544,474 | 36.9% | \$635,931 | \$1.30 |
| Tier 2 | 467,483 | 932,127 | 63.1% | \$1,088,699 | \$2.33 |
| | 958,320 | 1,476,601 | 100.0% | \$1,724,630 | |

Table 103: FY 2027 Water Efficiency Unit Rate by Tier

| Customer Class | Projected Usage (HCF) [A] | Factor [B] | Weighted Usage [C] = A x B | % Allocation [D] = C as % | Revenue Requirement [E] = \$41,000 x D | Unit Rate [F] = E ÷ A |
|----------------------|---------------------------------|---------------|----------------------------------|---------------------------------|--|--------------------------|
| All Customer Classes | | | | | | |
| Tier 1 | 490,837 | 0.00 | 0 | 0.0% | \$0 | \$0.00 |
| Tier 2 | 467,483 | 1.00 | 467,483 | 100.0% | \$41,000 | \$0.09 |
| Total | 958,320 | | 467,483 | 100.0% | \$41,000 | |



| Meter Size | Capacity Ratio | Meters | Account Services | Meter Capacity | FY 2027 Proposed Base Fixed Charge |
|------------|-------------------|--------|---------------------|-------------------|---------------------------------------|
| | [A] | | [B] = \$12.16 | [C] = \$33.72 x A | [D] = B + C |
| ≤3/4" | 1.00 | 1,915 | \$12.16 | \$33.72 | \$45.88 |
| 1" | 1.67 | 5,212 | \$12.16 | \$56.20 | \$68.36 |
| 1 1/2" | 3.33 | 20 | \$12.16 | \$112.40 | \$124.56 |
| 2" | 5.33 | 50 | \$12.16 | \$179.84 | \$192.00 |
| 3" | 11.67 | 2 | \$12.16 | \$393.40 | \$405.56 |
| 4" | 21.00 | 1 | \$12.16 | \$708.12 | \$720.28 |
| 6" | 43.33 | 0 | \$12.16 | \$1,461.20 | \$1,473.36 |
| 8" | 93.33 | 0 | \$12.16 | \$3,147.20 | \$3,159.36 |

Table 104: FY 2027 Monthly Fixed Charges by Meter Size

Table 105: FY 2027 Variable Rates by Tier (HCF)

| Customer Class & Tier | Tier Definitions (HCF) | Projected Usage (HCF) | Water Supply | Delivery | Peaking | Water Efficiency | FY 2027 Proposed Variable Rate |
|--------------------------|------------------------------|-----------------------------|-----------------|----------|---------|---------------------|--------------------------------------|
| | | | [A] | [B] | [C] | [D] | [E] = A + B + C + D |
| All Customer Classes | 5 | | | | | | |
| Tier 1 | 0 - 8 | 490,837 | \$2.04 | \$1.86 | \$1.30 | \$0.00 | \$5.20 |
| Tier 2 | >8 | 467,483 | \$3.00 | \$1.86 | \$2.33 | \$0.09 | \$7.28 |



Appendix D-1 – FY 2028 Cost-of-Service Analysis

Table 106: FY 2028 Specific Expense Allocation to Cost Components (%)

| | | Cost Components | | | | | | | | |
|----------------------------------|------------------|-----------------|----------|----------|-----------|-------------|----------|---------|------------|--------|
| | | | | | Water | Supply | | | | |
| Specific Expenses | Methodology / | Account | Meter | Chromium | Purchased | Groundwater | Deliverv | Peaking | Water | Total |
| Specific Expenses | Allocation Basis | Services | Capacity | 6 | Water | Groundwater | Delivery | reaking | Efficiency | Total |
| Water Supply | | | | | | | | | | |
| MWA/Antelope WM Admin. & Bio Fee | Specific | 0.0% | 0.0% | 0.0% | 0.0% | 100.0% | 0.0% | 0.0% | 0.0% | 100.0% |
| MWA/Antelope WM Make Up Water | Specific | 0.0% | 0.0% | 0.0% | 0.0% | 100.0% | 0.0% | 0.0% | 0.0% | 100.0% |
| MWA/AVW Replacement Water | Specific | 0.0% | 0.0% | 0.0% | 100.0% | 0.0% | 0.0% | 0.0% | 0.0% | 100.0% |
| AVW Purchases (Emergency) | Specific | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 100.0% | 0.0% | 0.0% | 100.0% |
| Water Purchases - Other | Specific | 0.0% | 0.0% | 0.0% | 100.0% | 0.0% | 0.0% | 0.0% | 0.0% | 100.0% |
| Electricity GW | Specific | 0.0% | 0.0% | 0.0% | 0.0% | 100.0% | 0.0% | 0.0% | 0.0% | 100.0% |
| Electricity Leased Water | Specific | 0.0% | 0.0% | 0.0% | 100.0% | 0.0% | 0.0% | 0.0% | 0.0% | 100.0% |
| Chromium 6 Mitigation | Specific | 0.0% | 0.0% | 100.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 100.0% |
| Conservation | Specific | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 100.0% | 100.0% |

Table 107: FY 2028 Specific Expense Allocation to Cost Components (\$)

| | | | _ | | Cost Co | mponents | | | | |
|----------------------------------|-----------------------------------|---------------------|-------------------|---------------|--------------------|-------------|----------|---------|---------------------|-------------|
| | | | | | Water | Supply | | | | |
| Specific Expenses | Methodology / Allocation Basis | Account Services | Meter Capacity | Chromium 6 | Purchased Water | Groundwater | Delivery | Peaking | Water Efficiency | Total |
| Water Supply | | | | | | | | | | |
| MWA/Antelope WM Admin. & Bio Fee | Specific | \$0 | \$0 | \$0 | \$0 | \$9,000 | \$0 | \$0 | \$0 | \$9,000 |
| MWA/Antelope WM Make Up Water | Specific | \$0 | \$0 | \$0 | \$0 | \$6,000 | \$0 | \$0 | \$0 | \$6,000 |
| MWA/AVW Replacement Water | Specific | \$0 | \$0 | \$0 | \$588,000 | \$0 | \$0 | \$0 | \$0 | \$588,000 |
| AVW Purchases (Emergency) | Specific | \$0 | \$0 | \$0 | \$0 | \$0 | \$11,000 | \$0 | \$0 | \$11,000 |
| Water Purchases - Other | Specific | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Electricity GW | Specific | \$0 | \$0 | \$0 | \$0 | \$1,300,000 | \$0 | \$0 | \$0 | \$1,300,000 |
| Electricity Leased Water | Specific | \$0 | \$0 | \$0 | \$827,000 | \$0 | \$0 | \$0 | \$0 | \$827,000 |
| Chromium 6 Mitigation | Specific | \$0 | \$0 | \$839,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$839,000 |
| Conservation | Specific | \$0 | \$0 | \$0 | \$0 | \$0 | \$O | \$0 | \$43,000 | \$43,000 |
| Total Allocation (\$) | | \$0 | \$0 | \$839,000 | \$1,415,000 | \$1,315,000 | \$11,000 | \$0 | \$43,000 | \$3,623,000 |

Table 108: FY 2028 O&M Expense Allocation to Cost Components (%)

| | | | | | Cost Co | mponents | | | | |
|-------------------------------|-----------------------------------|---------------------|-------------------|---------------|--------------------|-------------|----------|---------|---------------------|--------|
| | | | | | Water | Supply | | | | |
| Operating Expenses | Methodology / Allocation Basis | Account Services | Meter Capacity | Chromium 6 | Purchased Water | Groundwater | Delivery | Peaking | Water Efficiency | Total |
| Administration | Specific | 0.0% | 100.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 100.0% |
| Customer Accounts/Meters | Specific | 100.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 100.0% |
| Distribution/Transmission | Max Hour Demand | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 33.3% | 66.7% | 0.0% | 100.0% |
| Engineering | Max Day Demand | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 50.0% | 50.0% | 0.0% | 100.0% |
| Operations | Max Hour Demand | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 33.3% | 66.7% | 0.0% | 100.0% |
| Production (Source of Supply) | Average Day Demand | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 100.0% | 0.0% | 0.0% | 100.0% |
| Vehicles and Equipment | Specific | 0.0% | 100.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 100.0% |
| Water Quality | Specific | 0.0% | 100.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 100.0% |
| Inter-Transfers | Average Day Demand | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 100.0% | 0.0% | 0.0% | 100.0% |



Table 109: FY 2028 O&M Expense Allocation to Cost Components (\$)

| | | | | | | mponents | | | | |
|-----------------------------------|-----------------------------------|---------------------|-------------------|---------------|--------------------|-------------|-------------|-------------|---------------------|-------------|
| | | | | | Water | Supply | | | | |
| Operating Expenses | Methodology / Allocation Basis | Account Services | Meter Capacity | Chromium 6 | Purchased Water | Groundwater | Delivery | Peaking | Water Efficiency | Total |
| Administration | Specific | \$0 | \$2,653,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$2,653,000 |
| Customer Accounts/Meters | Specific | \$882,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$882,000 |
| Distribution/Transmission | Max Hour Demand | \$0 | \$0 | \$0 | \$0 | \$0 | \$246,333 | \$492,667 | \$0 | \$739,000 |
| Engineering | Max Day Demand | \$0 | \$0 | \$0 | \$0 | \$0 | \$279,000 | \$279,000 | \$0 | \$558,000 |
| Operations | Max Hour Demand | \$0 | \$0 | \$0 | \$0 | \$0 | \$338,000 | \$676,000 | \$0 | \$1,014,000 |
| Production (Source of Supply) | Average Day Demand | \$0 | \$0 | \$0 | \$0 | \$0 | \$621,000 | \$0 | \$0 | \$621,000 |
| Vehicles and Equipment | Specific | \$0 | \$256,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$256,000 |
| Water Quality | Specific | \$0 | \$131,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$131,000 |
| Inter-Transfers | Average Day Demand | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Allocation (\$) | | \$882,000 | \$3,040,000 | \$0 | \$0 | \$0 | \$1,484,333 | \$1,447,667 | \$0 | \$6,854,000 |
| Operating Expenses Allocation (%) |) | 12.9% | 44.4% | 0.0% | 0.0% | 0.0% | 21.7% | 21.1% | 0.0% | 100.0% |

Table 110: FY 2028 Debt Expense Allocation to Cost Components (%)

| | | | Cost Components Water Supply | | | | | | | |
|-----------------------|-----------------------------------|---------------------|---------------------------------|---------------|------|------|----------|---------|---------------------|--------|
| Debt Service | Methodology / Allocation Basis | Account Services | Meter Capacity | Chromium 6 | | | Delivery | Peaking | Water Efficiency | Total |
| Existing Debt | Specific | 0.0% | 100.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 100.0% |
| Existing Debt Offsets | Specific | 0.0% | 100.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 100.0% |
| | | | | | | | | | | |

Table 111: FY 2028 Debt Expense Allocation to Cost Components (\$)

| | | | | | Cost Co | mponents | | | | |
|-----------------------|-----------------------------------|---------------------|-------------------|---------------|--------------------|-------------|----------|---------|---------------------|-------------|
| | | | | | Water | Supply | | | | |
| Debt Service | Methodology / Allocation Basis | Account Services | Meter Capacity | Chromium 6 | Purchased Water | Groundwater | Delivery | Peaking | Water Efficiency | Total |
| Existing Debt | Specific | \$0 | \$1,338,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$1,338,000 |
| Existing Debt Offsets | Specific | \$0 | (\$522,222) | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | (\$522,222) |
| Total Allocation (\$) | | \$0 | \$815,778 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$815,778 |

Table 112: FY 2028 Other Funding Allocation to Cost Components (%)

| | Cost Components | | | | | | | | |
|-----------------------------------|--|--|---|--|--|--|---|--|---|
| | | | | Water | Supply | | | | |
| Methodology / Allocation Basis | Account Services | Meter Capacity | Chromium 6 | Purchased Water | Groundwater | Delivery | Peaking | Water Efficiency | Total |
| | | | | | | | | | |
| O&M Allocation | 12.9% | 44.4% | 0.0% | 0.0% | 0.0% | 21.7% | 21.1% | 0.0% | 100.0% |
| O&M Allocation | 12.9% | 44.4% | 0.0% | 0.0% | 0.0% | 21.7% | 21.1% | 0.0% | 100.0% |
| O&M Allocation | 12.9% | 44.4% | 0.0% | 0.0% | 0.0% | 21.7% | 21.1% | 0.0% | 100.0% |
| | | | | | | | | | |
| O&M Allocation | 12.9% | 44.4% | 0.0% | 0.0% | 0.0% | 21.7% | 21.1% | 0.0% | 100.0% |
| O&M Allocation | 12.9% | 44.4% | 0.0% | 0.0% | 0.0% | 21.7% | 21.1% | 0.0% | 100.0% |
| | Allocation Basis O&M Allocation O&M Allocation O&M Allocation | Allocation Basis Services O&M Allocation 12.9% O&M Allocation 12.9% O&M Allocation 12.9% O&M Allocation 12.9% O&M Allocation 12.9% | Allocation Basis Services Capacity O&M Allocation 12.9% 44.4% O&M Allocation 12.9% 44.4% O&M Allocation 12.9% 44.4% O&M Allocation 12.9% 44.4% O&M Allocation 12.9% 44.4% | Allocation Basis Services Capacity 6 O&M Allocation 12.9% 44.4% 0.0% O&M Allocation 12.9% 44.4% 0.0% | Methodology / Allocation BasisAccount ServicesMeter CapacityChromium 6Purchased WaterO&M Allocation12.9%44.4%0.0%0.0%O&M Allocation12.9%44.4%0.0%0.0%O&M Allocation12.9%44.4%0.0%0.0%O&M Allocation12.9%44.4%0.0%0.0%O&M Allocation12.9%44.4%0.0%0.0% | Methodology / Allocation Basis Account Services Meter Capacity Chromium 6 Purchased Water Groundwater 0&M Allocation 12.9% 44.4% 0.0% 0.0% 0.0% 0&M Allocation 12.9% 44.4% 0.0% 0.0% 0.0% | Methodology / Allocation Basis Account Services Meter Capacity Chromium 6 Purchased Water Groundwater Delivery 0&M Allocation 12.9% 44.4% 0.0% 0.0% 0.0% 21.7% 0&M Allocation 12.9% 44.4% 0.0% 0.0% 0.0% 21.7% 0&M Allocation 12.9% 44.4% 0.0% 0.0% 0.0% 21.7% 0&M Allocation 12.9% 44.4% 0.0% 0.0% 21.7% 0&M Allocation 12.9% 44.4% 0.0% 0.0% 21.7% | Methodology / Allocation Basis Meter Services Chromium Capacity Purchased Water Groundwater Delivery Peaking 0&M Allocation 12.9% 44.4% 0.0% 0.0% 0.0% 21.7% 21.1% 0&M Allocation 12.9% 44.4% 0.0% 0.0% 0.0% 21.7% 21.1% 0&M Allocation 12.9% 44.4% 0.0% 0.0% 0.0% 21.7% 21.1% 0&M Allocation 12.9% 44.4% 0.0% 0.0% 0.0% 21.7% 21.1% 0&M Allocation 12.9% 44.4% 0.0% 0.0% 0.0% 21.7% 21.1% | Water Supply Methodology / Allocation Basis Account Services Meter Capacity Chromium 6 Purchased Water Groundwater Delivery Peaking Water Efficiency 0&M Allocation 12.9% 44.4% 0.0% 0.0% 0.0% 21.7% 21.1% 0.0% 0&M Allocation 12.9% 44.4% 0.0% 0.0% 0.0% 21.7% 21.1% 0.0% 0&M Allocation 12.9% 44.4% 0.0% 0.0% 0.0% 21.7% 21.1% 0.0% 0&M Allocation 12.9% 44.4% 0.0% 0.0% 0.0% 21.7% 21.1% 0.0% 0&M Allocation 12.9% 44.4% 0.0% 0.0% 0.0% 21.7% 21.1% 0.0% |

Table 113: FY 2028 Other Funding Allocation to Cost Components (\$)

| | | | Cost Components | | | | | | | |
|-------------------------------------|-----------------------------------|---------------------|-------------------|---------------|--------------------|-------------|-------------|-------------|---------------------|-------------|
| | | | | | Water | Supply | | | | |
| Other Funding | Methodology / Allocation Basis | Account Services | Meter Capacity | Chromium 6 | Purchased Water | Groundwater | Delivery | Peaking | Water Efficiency | Total |
| Revenue Offsets | | | | | | | | | | |
| Meter Installation/Fees/Connections | O&M Allocation | (\$11,324) | (\$39,031) | \$0 | \$0 | \$0 | (\$19,058) | (\$18,587) | \$0 | (\$88,000) |
| Other Operating Income | O&M Allocation | (\$39,249) | (\$135,279) | \$0 | \$0 | \$0 | (\$66,052) | (\$64,421) | \$0 | (\$305,000) |
| Non-Operating Revenues | O&M Allocation | (\$78,369) | (\$270,114) | \$0 | \$0 | \$0 | (\$131,888) | (\$128,630) | \$0 | (\$609,000) |
| Adjustments | | | | | | | | | | |
| Reserve Funding | O&M Allocation | \$490,443 | \$1,690,417 | \$0 | \$0 | \$0 | \$825,376 | \$804,987 | \$0 | \$3,811,222 |
| Adjustment for Mid-Year Increase | O&M Allocation | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Allocation (\$) | | \$361,502 | \$1,245,993 | \$0 | \$0 | \$0 | \$608,378 | \$593,349 | \$0 | \$2,809,222 |



| | | Fixed Components | | | Water | | | | | |
|---------------------|-----------|---------------------|-------------------|---------------|--------------------|-------------|-------------|-------------|---------------------|--------------|
| Revenue Requirement | : | Account Services | Meter Capacity | Chromium 6 | Purchased Water | Groundwater | Delivery | Peaking | Water Efficiency | Total |
| Specific Expenses | Table 107 | \$0 | \$0 | \$839,000 | \$1,415,000 | \$1,315,000 | \$11,000 | \$0 | \$43,000 | \$3,623,000 |
| Operating Expenses | Table 109 | \$882,000 | \$3,040,000 | \$0 | \$0 | \$0 | \$1,484,333 | \$1,447,667 | \$0 | \$6,854,000 |
| Debt Service | Table 111 | \$0 | \$815,778 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$815,778 |
| Other Funding | Table 113 | \$361,502 | \$1,245,993 | \$0 | \$0 | \$0 | \$608,378 | \$593,349 | \$0 | \$2,809,222 |
| COS Requirements | | \$1,243,502 | \$5,101,771 | \$839,000 | \$1,415,000 | \$1,315,000 | \$2,103,711 | \$2,041,016 | \$43,000 | \$14,102,000 |

Table 114: FY 2028 Cost-of-Service Requirements



Appendix D-2 – FY 2028 Rate Design

| Customer Class / Tier | Projected Usage (HCF) | Peaking Factors | Weighted Peak (HCF) |
|-----------------------|--------------------------|--------------------|------------------------|
| | [A] | [B] | [C] = A x B |
| All Customer Classes | | | |
| Tier 1 | 447,574 | 1.09 | 488,163 |
| Tier 2 | 510,746 | 1.95 | 995,839 |
| Variable Units | 958,320 | | 1,484,001 |

Table 115: FY 2028 Projected Usage by Tier (HCF)

Table 116: FY 2028 Account Services Monthly Unit Rate

| Account Services Component Unit Rate | | | | | | | | |
|--------------------------------------|-------------|--|--|--|--|--|--|--|
| Revenue Requirement | \$1,243,502 | | | | | | | |
| ÷ Total Bills | 86,400 | | | | | | | |
| Monthly Unit Rate | \$14.40 | | | | | | | |

Table 117: FY 2028 Meter Capacity Monthly Unit Rate

| Meter Capacity Component | Unit Rate |
|--------------------------|-------------|
| Revenue Requirement | \$5,101,771 |
| ÷ Total ME's | 131,752 |
| Monthly Unit Rate | \$38.73 |

Table 118: FY 2028 Chromium 6 Monthly Unit Rate

Chromium 6 Component Unit RateRevenue Requirement\$839,000÷ Total Bills86,400Monthly Unit Rate\$9.71

Table 119: FY 2028 Water Supply Unit Rates

| Water Supplies | Production / Purchases (AF) | Water Loss | Net Water Supply (AF) | Avaliable Supply (HCF) | Revenue Requirement | Unit Rate |
|-----------------|--------------------------------|---------------|--------------------------|---------------------------|------------------------|-------------|
| | [A] | [B] | [C] = A x (1-B) | [D] = C x 435.6 | (E) | [F] = E ÷ D |
| Purchased Water | 1,007 | 15.0% | 856 | 372,754 | \$1,415,000 | \$3.80 |
| Groundwater | 1,582 | 15.0% | 1,344 | 585,566 | \$1,315,000 | \$2.25 |
| Total | 2,588 | | 2,200 | 958,320 | \$2,730,000 | |



| Water Supply Allocation | Projected Usage (HCF) | Groundwater | Purchased Water | Total Usage | Total Cost | Water Supply Unit Rate |
|---|--------------------------|-------------------|--------------------|----------------|----------------------------|---------------------------|
| | [A] | [B] | [C] = (A-B) | [D] = (B + C) | [E] = Unit Rate x Usage | [F] = (E ÷ A) |
| Available Supply Effective Unit Cost | Table 119 | 585,566 \$2.25 | 372,754 \$3.80 | | | |
| All Customer Classes | | | | | | |
| Tier 1 | 447,574 | 447,574 | 0 | 447,574 | \$1,005,111 | \$2.25 |
| Tier 2 | 510,746 | 137,993 | 372,754 | 510,746 | \$1,724,889 | \$3.38 |
| Total | 958,320 | 585,566 | 372,754 | 958,320 | \$2,730,000 | |

Table 120: FY 2028 Tier Water Supply Unit Rates

Table 121: FY 2028 Delivery Unit Rate

Delivery Cost Component Unit Rate

| Monthly Unit Rate | \$2.20 |
|-------------------------|-------------|
| ÷ Projected Usage (HCF) | 958,320 |
| Revenue Requirement | \$2,103,711 |

Table 122: FY 2028 Peaking Unit Rate by Tier

| Customer Class | Projected Usage (HCF) | Weighted Peak (HCF) | % Allocation [C] = B as % | Revenue Requirement [D] = \$2,041,016 x C | Unit Rate [E] = D ÷ A |
|----------------------|--------------------------|------------------------|---------------------------------|---|--------------------------|
| All Customer Classes | [A] | [B] | | [D] - \$2,041,010 x C | |
| Tier 1 | 447,574 | 488,163 | 32.9% | \$671,393 | \$1.51 |
| Tier 2 | 510,746 | 995,839 | 67.1% | \$1,369,624 | \$2.69 |
| | 958,320 | 1,484,001 | 100.0% | \$2,041,016 | |

Table 123: FY 2028 Water Efficiency Unit Rate by Tier

| Customer Class | Projected Usage (HCF) [A] | Factor [B] | Weighted Usage [C] = A x B | % Allocation [D] = C as % | Revenue Requirement [E] = \$43,000 x D | Unit Rate [F] = E ÷ A |
|----------------------|---------------------------------|---------------|----------------------------------|---------------------------------|--|--------------------------|
| All Customer Classes | | | | | | |
| Tier 1 | 447,574 | 0.00 | 0 | 0.0% | \$0 | \$0.00 |
| Tier 2 | 510,746 | 1.00 | 510,746 | 100.0% | \$43,000 | \$0.09 |
| Total | 958,320 | | 510,746 | 100.0% | \$43,000 | |



| Meter Size | Capacity Ratio | Meters | Account Services | Meter Capacity | FY 2028 Proposed Base Fixed Charge |
|------------|-------------------|--------|---------------------|-------------------|--|
| | [A] | | [B] = \$14.40 | [C] = \$38.73 x A | [D] = B + C |
| ≤3/4" | 1.00 | 1,915 | \$14.40 | \$38.73 | \$53.13 |
| 1" | 1.67 | 5,212 | \$14.40 | \$64.55 | \$78.95 |
| 1 1/2" | 3.33 | 20 | \$14.40 | \$129.10 | \$143.50 |
| 2" | 5.33 | 50 | \$14.40 | \$206.56 | \$220.96 |
| 3" | 11.67 | 2 | \$14.40 | \$451.85 | \$466.25 |
| 4" | 21.00 | 1 | \$14.40 | \$813.33 | \$827.73 |
| 6" | 43.33 | 0 | \$14.40 | \$1,678.30 | \$1,692.70 |
| 8" | 93.33 | 0 | \$14.40 | \$3,614.80 | \$3,629.20 |

Table 124: FY 2028 Monthly Fixed Charges by Meter Size

Table 125: FY 2028 Variable Rates by Tier (HCF)

| Customer Class & Tier | Tier Definitions (HCF) | Projected Usage (HCF) | Water Supply | Delivery | Peaking | Water Efficiency | FY 2028 Proposed Variable Rate |
|--------------------------|------------------------------|-----------------------------|-----------------|----------|---------|---------------------|--------------------------------------|
| | | | [A] | [B] | [C] | [D] | [E] = A + B + C + D |
| All Customer Classes | | | | | | | |
| Tier 1 | 0 - 7 | 447,574 | \$2.25 | \$2.20 | \$1.51 | \$0.00 | \$5.96 |
| Tier 2 | >7 | 510,746 | \$3.38 | \$2.20 | \$2.69 | \$0.09 | \$8.36 |



NOTICE TO PROPERTY OWNERS OF PUBLIC HEARING REGARDING PROPOSED WATER RATES

Hearing Date & Time: October 11, 2023, at 5:00 PM Hearing Location: Phelan Community Center • 4128 Warbler Road, Phelan, CA 92371

WHY ARE YOU RECEIVING THIS NOTICE?

The Phelan Piñon Hills Community Services District (the "District") is mailing this notice to you because you are a water customer directly liable for the payment of water service fees, or the owner of record of a property that receives water service. This notice describes proposed changes to the rates for the District's water service fees, and provides notice of a public hearing regarding these proposed changes to be held on: Wednesday, October 11, 2023, at 5:00 p.m. at Phelan Community Center, 4128 Warbler Road, Phelan, CA 92371.

WHAT DO WATER RATES FUND?

The District provides water service to approximately 7,200 customers, and monthly water service fees are the primary source of revenue to operate the water system. Service fees fund costs related to system operations, capital projects, debt service, administration, as well as costs related to prudent long-term operational or financial management of the water system, such as maintaining adequate fund reserves and planning for contingencies.

Revenues received from water service fees are used solely to fund the water enterprise. The objective of the proposed five-year rate schedule is to fully fund operations, address capital replacement, and adequately build-up reserves to meet reserve policies through Fiscal Year 2028. In addition, the District needs to ensure adequate funding to address additional capital and operating expenses related to new requirements for the allowable levels of Chromium-6 in water produced for sale. The proposed rates for the District's water service fees are based on a comprehensive rate study prepared by an independent consultant. The Chromium-6 surcharge will remain at \$9.71 and is set to expire by Fiscal Year 2031.

WHY ARE RATE INCREASES NEEDED?

The District anticipates purchasing replacement water from Mojave Water Agency as the District's Free Production Allowance (FPA) is scheduled to reduce over time. Note: FPA is the amount of water the District is allowed to pump free-of-charge utilizing existing water rights. The cost of water has increased, and will continue to increase, every year.

Additionally, the District will be investing approximately \$18 million to repair and replace critical water facilities over the next five years. Compliance with regulatory requirements, maintaining emergency and fire response capabilities, labor and employment costs, energy costs, increasing costs for materials, and the need for prudent reserves are also drivers of costs that were factored into the proposed new rates and charges described in this notice and in the Rate Study.

The rates presented herein were developed as part of a comprehensive Cost of Service Study. As part of this detailed process, consumption data by account was analyzed to create an appropriate and equitable rate design. The total cost of serving various customers is determined by distributing utility cost components among all accounts based upon the respective service requirements of each. As such, a cost of service rate study enables a water utility to proportionately allocate costs to customers based on consumption, and adopt rates that equitably recover those costs from all accounts in the existing system.



NEW WATER RATES:

The District is proposing to phase in a series of annual water rate adjustments. After the initial rate adjustment on November 1, 2023, the yearly rate adjustments will take place July 1st of each year, starting on July 1, 2024, in the amounts and period of time set forth in the chart below. The District may elect to pass-through wholesale water rate increases that are beyond the annual adjustments that are assumed in the Rate Study and incorporated into the proposed rate/charge schedules. Water rate increases that are imposed on the District by its water wholesalers - Mojave Water Agency and Antelope Valley Water Master - may impact District costs of service and may require adjustment is implemented, the water pass-through rate for each subsequent fiscal year will be calculated as the difference between actual wholesale purchased water costs and projected wholesale water purchased costs imposed on the District divided by the estimated water use for that fiscal year. Future year wholesale water costs and the resulting pass-through costs/rates are not known at this time, but customers will receive at least 30 days' notice prior to an increase greater than that shown in this notice.

| | FIXED CHARGES | | | | | | | |
|------------|---------------|----------|----------|----------|----------|----------|--|--|
| METER SIZE | EXISTING RATE | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 | | |
| 3/4" | \$25.63 | \$31.02 | \$35.76 | \$39.75 | \$45.88 | \$53.13 | | |
| 1" | \$38.77 | \$46.70 | \$53.61 | \$59.41 | \$68.36 | \$78.95 | | |
| 1 1/2" | \$71.64 | \$85.90 | \$98.22 | \$108.56 | \$124.56 | \$143.50 | | |
| 2" | \$111.08 | \$132.94 | \$151.76 | \$167.54 | \$192.00 | \$220.96 | | |
| 3" | \$235.96 | \$281.90 | \$321.31 | \$354.31 | \$405.56 | \$466.25 | | |
| 4" | \$420.01 | \$501.42 | \$571.16 | \$629.55 | \$720.28 | \$827.73 | | |

| VARIABLE CHARGES | | | | | | |
|------------------|---------------|---------|---------|---------|---------|---------|
| CUSTOMER CLASS | EXISTING RATE | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 |
| Residential | | | | | | |
| Tier 1 | \$3.08 | \$3.46 | \$4.04 | \$4.55 | \$5.20 | \$5.96 |
| Tier 2 | \$3.51 | \$4.25 | \$4.97 | \$6.27 | \$7.28 | \$8.36 |
| Tier 3 | \$8.47 | N/A | N/A | N/A | N/A | N/A |
| Commercial | | | | | | |
| Tier 1 | \$4.11 | \$3.46 | \$4.04 | \$4.55 | \$5.20 | \$5.96 |
| Tier 2 | N/A | \$4.25 | \$4.97 | \$6.27 | \$7.28 | \$8.36 |
| Institutional | | | | | | |
| Tier 1 | \$4.46 | \$3.46 | \$4.04 | \$4.55 | \$5.20 | \$5.96 |
| Tier 2 | N/A | \$4.25 | \$4.97 | \$6.27 | \$7.28 | \$8.36 |

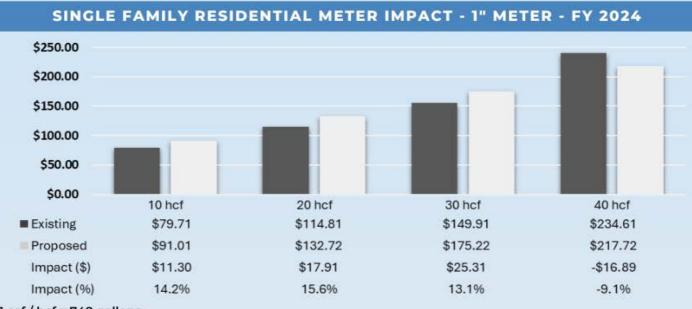
NEW TIER STRUCTURE:

The tier structure will vary each year based upon the amount of Free Production Allowance (FPA) the District has available. Tier 1 will allocate FPA evenly to all customers. Tier 2 captures water usage above the District's FPA. In Fiscal Year (FY) 2024 and FY 2025, carryover water is expected to be available to cover excess water demand without needing to purchase replacement water. Beginning in FY 2026, replacement water purchases will likely be required causing the Tier 2 rate to increase in FY 2026 and beyond.

| TIER DEFINITIONS - ALL CUSTOMER CLASSES | | | | | | | | |
|---|----------|----------|----------|---------|---------|---------|--|--|
| | CURRENT | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 | | |
| Tier 1 | 0-9 hcf | 0-11 hcf | 0-11 hcf | 0-9 hcf | 0-8 hcf | 0-7 hcf | | |
| Tier 2 | 9-29 hcf | 11+ hcf | 11+ hcf | 9+ hcf | 8+ hcf | 7+ hcf | | |
| Tier 3 | 29+ hcf | N/A | N/A | N/A | N/A | N/A 96 | | |

IMPACT ON YOUR BILL:

The District is proposing to phase in a series of annual water rate adjustments. After the initial rate adjustment on November 1, 2023, the yearly rate adjustments will take place July 1st of each year, starting on July 1, 2024, in the amounts and period of time set forth in the charts on Page 2.



1 ccf / hcf = 748 gallons.

HOW DO YOU FILE A PROTEST OR PARTICIPATE IN THE PUBLIC HEARING?

Any property owner of a parcel upon which the water service fees will be imposed or any tenant directly responsible for the payment of water service fees (i.e., a customer of record) may submit a written protest to the proposed increases to the water service fees; provided, however, only one protest will be counted per identified parcel. Any written protest must: (1) state that the identified property owner or customer of record is in opposition to the proposed water service fees; (2) provide the location of the identified parcel (by assessor's parcel number or street address); and (3) include the name and signature of the property owner or customer of record submitting the protest.

Written protests may be submitted by mail to the Phelan Piñon Hills Community Services District at: 4176 Warbler Road, Phelan, CA 92371, or in person, or at the Public Hearing (date and time noted above). Regardless of how the written protest is submitted, it must be received by the District prior to the conclusion of the Public Hearing. Any protest submitted via e-mail or other electronic means will not be accepted. Please identify on the front of the envelope for any written protest, whether mailed or submitted in person to the Board Secretary, that the enclosed protest is for the Public Hearing on the Proposed Water Service Fees.

The Board of Directors will hear and consider all written and oral protests to the proposed rate increases at the Public Hearing. Oral comments at the Public Hearing will not qualify as formal protests unless accompanied by a written protest, submitted prior to the conclusion of the Public Hearing. Upon the conclusion of the Public Hearing, the Board of Directors will consider adoption of the proposed rates for water service described in this notice. If written protests against the proposed rates, as outlined above, are not presented by a majority of property owners or customers of record, the Board of Directors may adopt the proposed rates. If adopted, the proposed rates for the water utility will be in effect beginning November 1, 2023, and be adjusted each July 1st beginning in 2024 and thereafter through June 30, 2028. Pursuant to Government Code Section 53759, there is a 120-day statute of limitations for any judicial action or proceeding challenging any new, increased, or extended water fee or charge.

If you have any questions about the proposed rate increase, please contact the District at (760) 868-1212 during normal business hours. For additional information on the water rate study and the proposed water rate increase, visit www.PPHCSD.org/water-rate-study 97

Phelan Piñon Hills Community Services District P.O. BOX 294049 • Phelan, CA 92329-4049



NOTICE TO PROPERTY OWNERS OF PUBLIC HEARING REGARDING PROPOSED WATER RATES

Hearing Date & Time: October 11, 2023, at 5:00 PM Hearing Location: Phelan Community Center 4128 Warbler Road, Phelan, CA 92371

| DATE | TIME | TOPIC | LOCATION |
|----------------------|---------|--|-----------------------------------|
| August 2, 2023 | 4:00 PM | Water Rate Workshop | Phelan Community Center & Zoom |
| August 9, 2023 | 5:00 PM | Regular Board Meeting: Water Rate Presentation | Phelan Community Center & Zoom |
| August 23, 2023 | 5:00 PM | Regular Board Meeting: Authorization to Mail Proposition 218 Notification | Phelan Community Center & Zoom |
| September 27, 2023 | 5:00 PM | Regular Board Meeting: Water Rate Study Presentation | Phelan Community Center & Zoom |
| October 11, 2023 | 5:00 PM | Regular Board Meeting: Public Hearing & Possible Adoption of Rate Study | Phelan Community Center & Zoom |
| E ONSERVATION | | n Hills Community Services Distric 9 • 4176 Warbler Road • Phelan, CA 92 | |

Agenda Item 6b

Update on Solid Waste Program Implementation



A. 4176 Warbler Road P.O. Box 294049 Phelan, CA 92329
P. (760) 868-1212
F. (760) 868-2323
W. www.pphcsd.org

MEMORANDUM

- DATE: September 27, 2023
- TO: Board of Directors
- **FROM:** Don Bartz, General Manager By: Kim Sevy, HR & Solid Waste Manager/District Clerk

SUBJECT: Update on Solid Waste Program Implementation

STAFF RECOMMENDATION

None

BACKGROUND

Staff will update the Board on Solid Waste Program Implementation.

FISCAL IMPACT

None

ATTACHMENT(S)

None

Agenda Item 6c

Update on the Proposed Civic Center & Phelan Park Expansion Projects



A. 4176 Warbler Road P.O. Box 294049 Phelan, CA 92329
P. (760) 868-1212
F. (760) 868-2323
W. www.pphcsd.org

MEMORANDUM

- DATE: September 27, 2023
- TO: Board of Directors
- **FROM:** Don Bartz, General Manager By: Kim Sevy, HR & Solid Waste Manager/District Clerk

SUBJECT: Update on the Proposed Civic Center & Phelan Park Expansion Project

STAFF RECOMMENDATION

None

BACKGROUND

Staff will update the Board on the Proposed Civic Center and Phelan Park Expansion Project.

FISCAL IMPACT

None

ATTACHMENT(S)

None

Agenda Item 7 Committee Reports/Comments



A. 4176 Warbler Road P.O. Box 294049 Phelan, CA 92329
P. (760) 868-1212
F. (760) 868-2323
W. www.pphcsd.org

LEGISLATIVE COMMITTEE MEETING MINUTES

September 12, 2023 Phelan Community Center 4128 Warbler Road, Phelan, CA 92371 & Remotely Via Zoom or Conference Call

| Board Members Present: | Greg Snyder, Chair | |
|-------------------------------|---------------------------|--|
| | Deborah Philips, Director | |

Board Members Absent: None

Staff Present: Aimee Williams, Asst. Board Clerk/Administrative Specialist

Call to Order

The meeting was called to order at 3:00 p.m.

Roll Call

All committee members were present at Roll Call.

1) Approval of Agenda

Director Philips moved to approve the Agenda. Director Snyder seconded the motion. Motion passed unanimously.

- 2) Public Comment None
- 3) Acceptance of Minutes The minutes were accepted.
- 4) Update from Representatives

There were no representatives in attendance.

- 5) **Review of CSDA's Mid-Year Legislative Report** The committee reviewed the report provided in the agenda packet.
- 6) **Staff Report** Nothing new to report.

7) Committee Comments

Director Philips asked if there was any outreach that she can do as a director to encourage representative attendance or if a possible meeting time change might help.

8) **Review of Action Items**

- a) **Prior Meeting** Complete
- b) Current Meeting Monitor Santa Monica case regarding voting rights

9) Set Agenda for Next Meeting – December 12, 2023

10) Adjournment

2

With no further business before the Committee, the meeting adjourned at 3:08 p.m.

Agenda materials can be viewed online at <u>www.pphcsd.org</u>

Agenda Item 8 Staff & General Manager's Report



Phelan Piñon Hills Community Services District 4176 Warbler Road - PO Box 2940449 - Phelan, CA 92329-4049 - (760) 868-1212 - Fax (760) 868-2323

Assistant General Manager / CFO's Report

August 2023

FINANCIAL DATA:

| Enterprise Fund (Water Operations) | | | | |
|------------------------------------|----------------|----------------|-----------------|------------|
| | | | | % of Total |
| | August | YTD | Total Budget | Budget |
| Operational Revenue | \$783,864.50 | \$1,680,453.73 | \$8,262,070.27 | 20% |
| Operational Expenses | \$557,559.94 | \$1,254,638.66 | \$8,403,260.49 | 15% |
| Net Income (Loss) | \$226,304.56 | \$425,815.07 | -\$141,190.22 | -302% |
| | | | | |
| Non-Operational Revenue | \$295,895.09 | \$498,792.15 | \$2,198,541.94 | 23% |
| Non-Operational Expenses | \$336.63 | \$25,149.16 | \$1,273,352.20 | 2% |
| Net Income (Loss) | \$295,558.46 | \$473,642.99 | \$925,189.74 | 51% |
| | | | | |
| Total Revenue | \$1,079,759.59 | \$2,179,245.88 | \$10,460,612.21 | 21% |
| Total Expense | \$557,896.57 | \$1,279,787.82 | \$9,676,612.69 | 13% |
| Total Net Income (Loss) | \$521,863.02 | \$899,458.06 | \$783,999.52 | 115% |
| Capital Outlay/Principal Pmts | s/C6 | \$563,422.39 | \$2,404,131.87 | |

| Government Funds (Parks, Street Lighting, Solid Waste & Recycling) | | | | | |
|--|--------------|--------------|----------------|------------|--|
| | | | | % of Total | |
| | August | YTD | Total Budget | Budget | |
| Operational Revenue | \$73,222.65 | \$108,222.71 | \$764,906.58 | 14% | |
| Operational Expenses | \$69,832.31 | \$153,580.46 | \$1,261,551.16 | 12% | |
| Net Income (Loss) | \$3,390.34 | -\$45,357.75 | -\$496,644.58 | 9% | |
| | | | | | |
| Non-Operational Revenue | \$37,147.24 | \$74,700.03 | \$2,009,362.33 | 4% | |
| Non-Operational Expenses | \$269.70 | \$891.08 | \$110,914.35 | 1% | |
| Net Income (Loss) | \$36,877.54 | \$73,808.95 | \$1,898,447.98 | 4% | |
| | | | | | |
| Total Revenue | \$110,369.89 | \$182,922.74 | \$2,774,268.91 | 7% | |
| Total Expense | \$70,102.01 | \$154,471.54 | \$1,372,465.51 | 11% | |
| Total Net Income (Loss) | \$40,267.88 | \$28,451.20 | \$1,401,803.40 | 2% | |

| GOVERNMENT FUNDS: | General | Parks and Rec | Street Lighting | Property Tax | Solid Waste | Total |
|-------------------------|-----------|---------------|-----------------|--------------|-------------|------------|
| Revenue YTD | 65,469.09 | 45,511.51 | 106.55 | 31,948.19 | 39,887.40 | 182,922.74 |
| Expense TYD | 7,797.45 | 100,401.81 | 1,718.67 | 394.30 | 44,159.31 | 154,471.54 |
| Total Net Income (Loss) | 57,671.64 | -54,890.30 | -1,612.12 | 31,553.89 | -4,271.91 | 28,451.20 |

| | Enterprise | Government | Total |
|----------------|-----------------|----------------|-----------------|
| Cash Available | -\$102,876.46 | \$8,626,412.80 | \$8,523,536.34 |
| Cash Reserves | \$17,409,820.18 | \$686,392.00 | \$18,096,212.18 |
| Total Cash | \$17,306,943.72 | \$9,312,804.80 | \$26,619,748.52 |

ADMINISTRATIVE DATA: August 2023

| Water Consumption (HCF): | May | June | July | August |
|--------------------------|---------|---------|---------|---------|
| 2022/2023 & 2023/2024 | 89,057 | 94,039 | 128,789 | 117,237 |
| 2021/2022 & 2022/2023 | 96,898 | 113,464 | 118,787 | 131,091 |
| 2020/2021 & 2021/2022 | 113,358 | 153,447 | 144,605 | 154,570 |
| | | | | |
| Meters In Ground: | May | June | July | August |
| | 7247 | 7251 | 7255 | 7263 |
| Meter Permits Issued: | May | June | July | August |
| | 5 | 6 | 3 | 10 |
| Lock-offs: | May | June | July | August |
| | • | | • | 0 |
| | 79 | 83 | 61 | 70 |

| | August | | August | |
|---------------------------------|----------|---------|----------------|--------|
| Customer Service A/R Activities | Quantity | | \$ Received | |
| Payments | | | | |
| Cash | 546 | 9.55% | \$104,841.88 | 9.60% |
| Check | 572 | 10.01% | \$409,297.48 | 37.49% |
| Credit Card (counter) | 188 | 3.29% | \$31,943.04 | 2.93% |
| Mail (checks) | 1,295 | 22.66% | \$133,941.24 | 12.27% |
| E-Check | 14 | 0.24% | \$1,061.21 | |
| Online (credit card) | 3,101 | 54.25% | \$410,579.80 | 37.61% |
| TOTAL | 5,716 | 100.00% | \$1,091,664.65 | 99.90% |

| Payments Received and Processed | August Quantity | Enterprise | Government | |
|---|--------------------|--------------------|------------|------|
| Water | 5,692 | 5,692 | | |
| Gvmt (Rentals, Classes, Franchise fee, et | 24 | | 24 | |
| | 5,716 | 5,692 99.69 | % 24 | 0.4% |

| | August | | |
|-----------------------------------|----------|--------------------|----------------|
| Customer Service Other Activities | Quantity | Enterprise | Government |
| Service Orders Processed | 541 | 541 | |
| Assisted Customers at Counter | 1,306 | 1,282 98.2% | 24 1.8% |
| | 1,847 | 1,823 | 24 |

Alternative Energy - 1.16 MW Solar Photovoltaic

Site Report: Tumbleweeds on site have sprouted. TotalEnergies have been notified for vegetation mitigation. Jack screws repair pending delivery of back ordered material.

Registered generation: Renewable Energy Credits (REC's), U.S. Department of Energy, Energy Information Administration (EIA)

2022 registered 2,692.88 MWh (2,692,880 kWh) 2021 registered 2,639 MWh (2,638,614 kWh) 2020 registered 2,658 MWh (2,657,613 kWh)

Geographic Information System (GIS)

Earlier this year, the district was informed that Sedaru would not support the Tyler Incode (customer service/billing/information) API (application programming interface) integration after December 31, 2023. Staff proactively entertained other options for GIS mobile applications. Tyler presented their newly released Enterprise Asset Management (EAM) Suite as a solution for GIS mobile. The SCADA/Hydraulic Model real-time modeling and 811 is not offered in this application which we currently utilize in Sedaru.

Sedaru announced the end of support for the GIS mobile product line. Therefore, the annual agreement would not be renewed and expire on June 30, 2024. Staff again, met with Tyler EAM team to discuss GIS integration details. At the Engineering Committee, on September 20th, staff presented its GIS services using ESRI's Small Utility License Agreement (SULA) and Sedaru with a potential solution to Sedaru's end of service. A recommendation will be presented at the October 11th Board meeting.

Staff continue to find opportunities to become more independent of 3rd party applications utilizing ESRI SULA. Staff find every opportunity to support field and office workflows efficiently using GIS. Updated drone imagery for reservoir and well sites continue to be collected. Updated booster station interior inventory, in some cases lidar and/or point cloud, are collected, and populated in the District's GIS Portal for staff use.

Pressure Zone 6 Improvements

The Water Master Plan proposed increasing capacity at tank site 6A with an additional 2.2MG storage in addition to the existing 0.42MG tank. Pending federal appropriations, the Capital Improvement Project (CIP) table outlines a 1.5MG tank for budget year 2023-2024. Dodson and Associates are preparing the CEQA for this project. Project Archaeologist visited the site on September 22, 2023, to complete the Cultural Study. Completion of the CEQA study is February of 2024.

Civic Center Project (APN 3066-261-10)

Phase 1

Current Permits

- 1. (CWMP-2022-00646) Construction Waste Management Plan
- 2. (EHS-SR0114465) Percolation Report
- 3. (ELC-2022-02528) Light Standards
- 4. (FCIC-2022-00437) Civic Center Construction Documents Fire Approval
- 5. (GRAD-2021-00235) Grading Plan Preliminary Approved
- 6. (GTR-2022-00127) Geotechnical Investigation Report
- 7. (NEWNR 2021-00230) Construction Documents (Building)
- 8. (SIP 2021-00031) Street Improvement Plans
- 9. (WDID No. 6B36C401591) Storm Water Pollution Prevention Plan (SWPPP) NOI 8/11/2023
- 10. (PLP 2021-00018) Landscape Plan Approved 9/1/2023
- 11. Vector Control Clearance EHS Approved
- 12. Commissioning Plan
- 13. Structural Analysis Calculations
- 14. Acoustical Study exempt

Pending Approval

- 15. (DRNSTY 2021-00054) Hydrology signatures
- 16. (WQMP 2021-00153) Water Quality Management Plan (WQMP) final signatures
- 17. (AR0034) Sahara Road Vacation P/W Dept. conditions met Official approval pending
- 18. (FUDG 2023-00068) County Fire comments 8/30/23 TRLS to address
- 19. (ACCRNR-2023-00144) Trash Enclosure Plan Steeno Design submitted 9/18
- 20. Generator emissions permit (MDAQMD) Steeno Design submitted 9/19, fees paid
- 21. Encroachment Permit submitted County response "part of construction permit"
- 22. Wall Plan TRLS Engineering submitted 9/5/2023
- 23. Edison utility relocation and meter/service charge (\$60k) Board October 26th meeting

Plans

- 24. Audio / Video Plan Steeno Design and ActiveIT in design
- 25. Fire Sprinkler Plan Pacific Fire Engineering in design
- 26. Signage Plan Inland Signs pending proposal
- 27. Gas and Phone Utility CSD to submit application
- 28. Interior Design Steeno Design in design

The project was conditionally approved by the San Bernardino County Land Use Services Department, Planning Division on July 18, 2023. A revision to an approved action to modify a previously approved conditional use permit, project PRAA-2021-00040. District legal counsel reviewed the draft RFP for Phase 1 of the Civic Center Project. Legal has paused review until the district receives the \$2,000,000 EOC grant contract from CalOES following formal award from FEMA. Pending are the EHP screening documents submittal. The contract will outline the grant conditions including bidding. Currently the approach is Guarantee Maximum Pricing (GMP). The contract may require the traditional Request for Bids. The contract may be available for signature in early December.

The recommendation to vacate Sahara Road (item #2513) will be taken to the Highway Planning Technical Committee (HPTC). Board hearing tentatively scheduled for late December. This does not impact street improvement and grading permitting but only impacts building permit.

Future Phelan Park Expansion (APN 3066-251-18)

Phase 2 – Phelan Community Park [event plaza, splash pad, multi-use field (soccer), restrooms, concession, playground, native garden, community garden, and tennis court]

Phase 3 – Phelan Community Park [equestrian, multi-use (baseball), skate park, pump track]

Approved

- 1. (PROJ 2022-000184) Formal application, with studies, submitted to County Planning with deposit (\$919.00) accepted
- 2. (TRSTY 2021-00016) Traffic Study
- 3. (SR 0112960) Percolation Study
- 4. (GTR 2022-00128) Geotechnical Report
- 5. Biological Assessment complete
- 6. Joshua Tree Incidental Intake Permit (ITP) Pending CEQA adoption. CEQA completed (5/3).
- 7. Cultural and Paleo Report complete
- 8. Infiltration Report complete
- 9. Hydrology Study complete
- 10. Preliminary Grading and Street Improvements (Warbler Road) Pending County conditions
- 11. Noise Study complete (April 14, 2023)
- 12. Zone change From PH/CG (General Commercial) to PH/RC (Rural Commercial) thru CEQA
- 13. CEQA NOA NOI to adopt IS/MND Lilburn Corporation –Complete (5/2). County of San Bernardino lead on the environmental. Public noticed on July 28, 2023. Comment period closes on August 28, 2023, 4:30pm. AB52 Tribal Notice complete.
- 14. Fire Department Review deposit 9/18 (\$1,068.00)

Joshua Tree Incidental Intake Permit (ITP) – (3/29/2023) notified by State to complete the mitigation report the CEQA is pending submittal (for phase 2 and phase 3) The ITP report does not impact the Phase 1 Civic Center Project. Phase 1 grading is designed to avoid disturbing any existing Joshua Trees.

Wallace Group has begun work for 65% design plans (development level plans) package for Planning Commission Conditional Use Permit (CUP) approval.

<u>Water Mainline Extension Projects</u> (** status change)

Pinon Road - to serve APN 3067-111-21

Proposed 353 Linear Feet of 8-inch PVC water pipeline, located on Pinon Road west from Ponderosa Road. Owner: **Joel Jacoby**. Engineer: **TRLS Engineering Inc.** Second plan check completed. Pending: pre-construction meeting.

Joshua St. - to serve APN 3038-131-08

Proposed 665 Linear Feet of 8-inch PVC water pipeline, located on Joshua Street east of Caughlin Road. Owner: **Donovan Homes**. Engineer: **TRLS Engineering Inc**. Second plan check completed on April 27, 2021. Pending: County Fire Department approval.

Schlitz Road - to serve APN 3101-571-02

Proposed 320 Linear Feet of 8-inch PVC water pipeline, located on Schlitz Road from Palmdale Road south 320 feet. Owner: **So. Cal Services**. Engineer: **TRLS Engineering Inc**. Second plan check complete. Pending: County Fire Department approval.

Salerno Road - to serve APN 3101-431-08

Proposed 950 Linear Feet of 8-inch PVC water pipeline, located on Salerno Road from Bambi Court west to 350 west of Johnson Road. Owner: **Perez / Valdillez**. Engineer: **Merrell Johnson Companies**. 1st plan check completed March 30, 2021

Acanthus Street - to serve APN 3066-681-13

Proposed 300 Linear Feet of 8-inch PVC water pipeline, located on Acanthus Street south from McAllister Road. Owner: **Arturo Mata**. Engineer: **Ludwig Engineering**. Approved in July of 2018. 2nd plan check completed April 14, 2021

**Sequoia Road - to serve APN 3069-331-10

Proposed 340 Linear Feet of 8-inch PVC water pipeline, located on Sequoia Road east of Johnson Road. Owner: **ZAB LLC, Luis Benites**. Engineer: **Capstone Engineering Inc**. Plans approved. Fire approved 9/22/23. Pending pre-construction meeting.

** Sunset Road - to serve APN 3070-121-15

Proposed 386 Linear Feet of 8-inch PVC water pipeline, located on Sunset Road east of Tumbleweed Road. Owner: Luis Zuniga. Engineer: J.E. Miller & Associates. 1st plan check submittal 9/22/2023

Beekley Road - to serve APN 3100-551-13

Proposed 300 Linear Feet of 8-inch PVC water pipeline, located on Beekley Road north from Begonia Road. Engineer: **TRLS Engineering Inc**. Final plan-check complete on June 6, 2018. Pending: County Fire Department approval.

**La Mirada Road - to serve APN 3098-471-12 & -18

Proposed 375 Linear Feet of 8-inch PVC water pipeline, located on LA Miranda Road beginning north from Cayucos Drive. Engineer: **ServiTop Engineering**. Received approved plans. Pending preconstruction meeting.

Acanthus Street – to serve APN 3098-471-12 (2nd meter)

Proposed 1,287 Linear Feet of 8-inch PVC water pipeline from Cayucos Drive to Luna Road on Acanthus Street. Engineer: **ServiTop Engineering**. Received plans for 1st plan check. Pending fees.

** Bonanza Road - to serve APN 3065-371-24

Proposed 650 Linear Feet of 8-inch PVC water pipeline, located on Bonanza Road east of Trinidad Road. Owner: Able Robles. Engineer: **J.E. Miller & Associates**. 1st plan check submittal 9/22/2023

San Bernardino County Public Works Dept. (August 1, 2023 - Utility Coordination Meeting) Local Projects:

Phelan Road Widening Project

Phase 1

Work to include mill/overlay, leveling course, isolated areas of full depth reconstruction and the installation of a traffic signal at Clovis Road. Improvements from State Highway 138 to Los Banos Road. Currently at 65% design. Anticipated start date: July 2024.

Phase 2

To include road widening, from 2 to 5 lanes, drainage improvements, and the realignment of intersection Highway 138 and Phelan Road. Currently at 15% design. Anticipated start date: May 2027

Contact: Vladimir Reyes



A. 4176 Warbler Road
P.O. Box 294049
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P. (760) 868-1212
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W. www.pphcsd.org

MANAGEMENT REPORT

| DATE: | September 21, 2023 |
|--------------|------------------------------------|
| PREPARED BY: | Kim Sevy, HR & Solid Waste Manager |
| SUBJECT: | August 2023 Manager's Report |

SOLID WASTE & RECYCLING

| Customer | Data |
|----------|-------|
| Customer | Data: |

| COMMERCIAL ACCOUNTS | <u>NO.</u> | <u>CITA</u> | TIONS ISSUED | <u>NO.</u> |
|----------------------------------|------------|-------------|------------------------------|-------------|
| Trash | 94 | Com | Imercial | 1 |
| Recycling | 91 | Resid | dential | 0 |
| Organics | N/A | | | |
| | | <u>PERI</u> | MITS ACTIVE | <u>NO.</u> |
| SCHOOL ACCOUNTS | <u>NO.</u> | Self- | Haul - Commercial Recyclin | ng 2 |
| Trash | 16 | Self- | Haul - Commercial Organic | s O |
| Recycling | 16 | Self- | Haul - Residential Recycling | g N/A |
| Organics | N/A | Self- | Haul - Residential Organics | N/A |
| | | SB13 | 83 Exemptions – Commerc | ial 14 |
| RESIDENTIAL ACCOUNTS | <u>NO.</u> | | | |
| Trash | | TEM | PORARY SERVICE | <u>NO</u> . |
| Recycling | 34 | Tem | porary - Trash | |
| Organics | N/A | Tem | porary - Recycling | 0 |
| | | | | |
| APPLICATIONS – AUGUST 202 | | | | |
| CR&R - Confirming or Modify | ing | 1011 | 48.98% | |
| CR&R - Change to Self-Haul | | 30 | 1.45% | |
| Current Self-Hauler - Confirming | | 703 | 34.06% | |
| Current Self-Hauler - Change | to | | | |
| CR&R | | 99 | 4.80% | |
| New Resident/Self-Haul | | 12 | 0.58% | |
| New Resident/Start CR&R Service | | 209 | 10.13 % | |

TOTAL CR&R64%TOTAL Self-Haul36%

Notable Activity:

TOTAL

•

• Gathering additional SB 1383 exemption forms from applicable commercial customers

2064 100.00%

- Mailed District customers in August bills
- Annual report submitted to state
- Weekly meetings with CR&R staff
- Food scrap containers are available in the District office
 - Planning community outreach events for fall:
 - o Kiwanis
 - o Farmers Market Booth
 - o Phun Day

Recent & Upcoming Events:

- Community Clean-up & Free Tire Disposal Day
 - o September 9, 2023 8am-noon
 - o CR&R Service Yard
- Compost Workshop & tree Giveaway
 - o October 14, 2023 11am
 - o Phelan Park
- Free Tire Disposal Day
 - o December 9, 2023 8am-noon
 - o CR&R Service Yard

HUMAN RESOURCES

Statistical Data (for August 2023):

- Full Time Employees: 25
 - o Engineering: 3
 - o Water (Field): 10.0
 - o Parks & Rec: 2
 - o Administration: 10
- Part Time Employees: 0
- Temporary Employees: 0
- Open Positions: 2 TOTAL: 27

MISCELLANEOUS

Recent District Events:

(for Park & Rec events, see Park Operations Supervisor's Report)

• None

Website Data (for August 2023)

| PAGE | - Unique Views | Total Views |
|-------------------------|-------------------|-------------|
| Main Page | 2,387 | 4,317 |
| My Account | 1,628 | 3,575 |
| Water Department | 421 | 630 |
| Solid Waste & Recycling | 477 | 683 |
| Water Department | 434 | 634 |
| Services | 430 | 609 |
| Employment | 209 | 391 |
| Solid Waste & Recycling | 238 | 365 |
| Contact Us | 257 | 350 |
| Apply for Service | 148 | 282 |
| Meetings | 74 | 235 |
| Apply for Service | 146 | 328 |
| Meetings | 80 | 245 |
| Rates & Fees | 119 | 187 |
| Job Postings | 106 | 183 |

| Events | 114 | 174 |
|-----------------------------|-----|-----|
| Board of Directors Meetings | 69 | 155 |
| Information | 75 | 147 |
| Parks & Recreation | 89 | 139 |
| Calendar | 74 | 123 |

<u>Grants</u>

SB 1383 Local Compliance Grant

 Submitted in January 2022. The District was awarded \$20,000. Grant funds have been used to pay for Solid Waste consultant.

• Community Project Funding Request - 2023

Staff submitted a Community Project Funding Request ("Request") in the amount of \$2 million to help fund a portion of the Civic Center Project which will house the Community/Board Room that also will serve as the area's Community Emergency Operations Center. The \$2 million request was funded in the FY2023 Omnibus appropriations bill which the Senate and House passed at the end of December. CalOES issued grant documents to the District to complete as they will be administering the funds. Staff has been working with CalOES on FEMA requirements.

• Community Project Funding Request - 2024

- Staff submitted a Community Project Funding Request ("Request") in the amount of \$2,000,000 to help fund a Tank 6A-2. Staff is pleased to report the District's full Request was selected by the Congressman as one of the 15 projects he submitted to the House Appropriations Committee.
- There is an approximately year-long process before final approval and receipt of funds. The Request must be reviewed and approved by the House Appropriations Committee who will then craft legislation in the form of funding bills which are then consolidated with the Senate Appropriations Committee's funding bills. The consolidated funding bill is then signed into law by the President and funding is then distributed. After funding is distributed, the District will have approximately 12-24 months to complete the project and is subject to an audit by the Government Accountability Office. During this time, it is possible that funding for such Requests may disappear, however all indications show that funding is likely to continue for now.

• County American Rescue Program Act (ARPA) Funds

Staff worked with consultants and submitted a request to the county. The county has
preliminarily approved \$457,194 in ARPA funds for construction of certain parks
elements. The contract was approved by the District's Board on 3/8/2023 and has been
submitted to the County and is awaiting Board of Supervisors for ratification, expected
mid-August. Staff is in the process of negotiating the PSA with Wallace Group.

Land and Water Conservation Fund Grant

• After review of the grant requirements, particularly the lengthy process required to borrow dirt for the site for the Civic Center, staff has withdrawn the application and will apply again if there is another application cycle for this grant.

Agenda Item 9

Director Reports

Agenda Item 10

Correspondence/Information

Learn How To:

Protect Your Pipes

xposed pipes are especially vulnerable to the extreme temperature changes in the winter. Learn how to prevent frozen pipes and also how to safely deal with pipes if they do freeze.

<u> Prevent Frozen Pipes</u>

- Wrap Your Pipes Check around your home for areas where water supply lines are located and are in unheated and exposed areas. Look in crawl spaces, attics, garages, and under kitchen and bathroom cabinets. Both hot and cold water pipes should be insulated.
- Let Water Drip When the weather is very cold outside (such as at night), let the cold water drip from the faucet being served by exposed pipes. Make sure to capture this water in a bucket for use elsewhere. Running water through the pipe - even at a trickle helps prevent pipes from freezing.
- Leave the Heat On If you will be going away during cold weather, leave the heat on in your home. Set the temperature no lower than 55 degrees fahrenheit.

To Thaw Frozen Pipes

- When in Doubt If you turn on a faucet and only a trickle comes out, suspect a frozen pipe. Locate the suspected frozen area of the water pipe. Likely places include pipes running against exterior walls or where your water service enters your home through the foundation.
- Let Water Run Keep the faucet open. As you treat the frozen pipe and the frozen area begins to melt, water will begin to flow through the frozen area.
 - Warm it Up Apply heat to the frozen section of pipe using an electric heating pad wrapped around the pipe, an electric hair dryer, a portable space heater, or wrapping pipes with towels soaked in hot water. Apply heat until full water pressure is restored.
 - DO NOT use a blowtorch, kerosene or propane heater, charcoal stove, or other open flame devices.
 - Call for Help If you are unable to locate the frozen area or have other problems, call a licensed plumber.

For more information and other useful tips, visit our website at www.pphcsd.org or follow us on Facebook and Instagram.

4176 Warbler Road Phelan, CA 92371 760-868-1212 www.pphcsd.org



Now it's easier than ever to pay Your Bill

Take advantage of all of our payment options to ensure you don't miss a payment. And follow us on Facebook to stay up to date on when your bill is due!

Did you know?

When you use your bank's bill pay, most banks now have the option to have your payment made next day or on whichever day you select.



Auto Pay- Establish a recurring monthly payment using your Visa^{*}, Mastercard^{*}, Discover Card^{*}, or your bank account.



Pay by Phone- We now offer the option of paying your bill over the phone with your credit card*. Simply call 760-868-1212 and select option 1.



Pay Online- You can pay your bill online at your convenience at pphcsd.org.



You may always pay in our office or by mail. We accept cash, check, and credit cards^{*}.

*A \$3 convenience fee applies to all credit card payments effective July 1, 2022.



760-868-1212 www.pphcsd.org Phelan Piñon Hills Community Services District 4176 Warbler Road Phelan, CA 92371



Learn to Compost

EACH CLASS ATTENDEE WILL RECEIVE A FREE TUMBLING COMPOSTER AND A FREE ZERO WATER TREE

SATURDAY, OCTOBER 14, 2023

11 AM – 12 PM (IMMEDIATELY FOLLOWING THE COMMUNITY TEACHING GARDEN CLASS, "HARVESTING AND STORING VEGETABLES AND FRUIT")

PHELAN COMMUNITY TEACHING GARDEN 4176 WARBLER ROAD, PHELAN

RSVP REQUIRED: WWW.PPHCSD.ORG/EVENTS









Mojave Desert Resource Conservation District



Come learn to make Mummy Hot Dogs and Frankenstein Rice Crispy Treats at our KIDS BAKING CLASS Ages 5 – 17

NEEN BAKI

October 21, 2023 10:00 a.m. - 12:00 p.m.

> Phelan Senior Center 4128 Warbler Road Phelan, CA

RSVP Required: www.pphcsd.org/sign-up-for-classes

*All minors must be accompanied by an adult.

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Phelan Piñon Hills Established 2008 Billinity Services District

4176 Warbler Road Go Play Phelan, CA 92371 The Park 760-868-1212 on Hills CSD Parks and Recreation WWW.pphcsd.org

Come learn to make Mini Apple Pies at our Kids Baking Class Ages 5-17

Bakine

November 4, 2023 10:00 a.m. - 12:00 p.m.

Phelan Senior Center 4128 Warbler Road Phelan, CA

RSVP Required: www.pphcsd.org/sign-up-for-classes *All minors must be accompanied by an adult.





4176 Warbler Road Phelan, CA 92371 760-868-1212 www.pphcsd.org



Saturday, November 11, 2023 9 AM - Ages 5-12 11 AM - Ages 13 and Up

on US FOR Out ainling

> RSVP Required: www.pphcsd.org/events Phelan Senior Center 4128 Warbler Road Phelan, CA 760-868-1212



Join Us for Our

AINTING CLASS

ECEMBER

Ruch





RSVP Required: www.pphcsd.org/events Phelan Senior Center 4128 Warbler Road Phelan, CA 760-868-1212

Go Play at the Park



Community Action Partnership of San Bernardino County (CAPSBC)

Low-Income Household Water Assistance Program (LIHWAP)



What is LIHWAP?

- **LIHWAP** stands for the Low-Income Household Water Assistance Program.
- It is a federally funded program that offers a one-time payment, up to a maximum of \$2,000, to help you pay your current or past-due water and/or wastewater bills that accrued during any timeframe.

Get help paying your water bill

Income guidelines:

| Household Size | Monthly Income |
|----------------|--------------------|
| 1 | \$2,700.17 & below |
| 2 | \$3,531.00 & below |
| 3 | \$4,361.83 & below |
| 4 | \$5,192.75 & below |
| 5 | \$6,023.59 & below |
| 6 | \$6,854.43 & below |
| 7 | \$7,010.21 & below |
| 8 | \$7,166.00 & below |
| 9 | \$7,321.78 & below |
| 10 | \$7,477.56 & below |

Who qualifies?

- Your household may qualify if your total household gross income is at or below 60% of the State Median Income or a household member is a current recipient of CalFresh or CalWORKs.
- You receive service from a participating community water system or wastewater treatment provider (private wells and septic excluded). Visit our website for a list of participating providers.
- Renters may also qualify if your water and/or wastewater bill is included in your rental payment, and you are past due on rent.

How do I apply for services?

To learn more or to start an application:

- Call 909-723-1500
- E-mail utilityassistance@capsbc.org
- Visit us at www.capsbc.org/lihwap





Community Action Partnership of San Bernardino County (CAPSBC)

Programa de Asistencia de Agua para Hogares de Bajos Ingresos (LIHWAP)



¿Qué es LIHWAP?

- **LIHWAP** significa Programa de Asistencia de Agua para Hogares de Bajos Ingresos.
- Es un programa financiado con fondos federales que ofrece un pago único, hasta un máximo de \$ 2,000, para ayudarlo a pagar sus facturas actuales o vencidas de agua y / o aguas residuales que se acumularon durante cualquier período de tiempo.

Reciba ayuda para pagar su factura del água

Guía de ingresos:

| Ingresos Mensuales |
|--------------------|
| \$2,700.17 o menos |
| \$3,531.00 o menos |
| \$4,361.83 o menos |
| \$5,192.75 o menos |
| \$6,023.59 o menos |
| \$6,854.43 o menos |
| \$7,010.21 o menos |
| \$7,166.00 o menos |
| \$7,321.78 o menos |
| \$7,477.56 o menos |
| |

¿Quién califica?

- Su hogar puede calificar si el ingreso bruto total de su hogar es igual o inferior al 60% del ingreso medio estatal o si un miembro del hogar es un beneficiario actual de CalFresh o CalWORKs.
- Usted recibe servicio de un sistema de agua comunitario participante o proveedor de tratamiento de aguas residuales (pozos privados y sépticos excluidos). Visite nuestro sitio web para obtener una lista de los proveedores participantes.
- Los inquilinos también pueden calificar si su factura de agua y / o aguas residuales está incluida en su pago de alquiler, y usted está atrasado en el alquiler.

¿Cómo solicito servicios?

Para obtener más información o iniciar una aplicación:

- Llamar al 909-723-1500
- Correo electrónico: utilityassistance@capsbc.org
- Visítenos en www.capsbc.org/lihwap



Agenda Item 11 Review of Action Items

Agenda Item 12 Set Agenda for Next Meeting